

QUARTERLY REVIEW

April - June



2020 SECOND QUARTER

Town Council	1
Office of the Chief Administrative Officer Second Quarter Highlights from the CAO	3
Legislative Services	4
Communications	4
Planning & Economic Development Economic Development	5
Planning	6
Community & Infrastructure Services Community Services	8
Enforcement Services	12
Fire Services	14
Public Works	15
Corporate Services Human Resources, Information Technology, FOIP/Records Management	17 17
Finance	20



TOWN COUNCIL



Regional Transit Services Commission (RTSC)

Council made the very difficult decision to not proceed with the Transit Pilot Project between the Town of Morinville and City of St. Albert starting in September 2020; and advised the RTSC of the Town of Morinville's intention to decline membership on the RTSC at this time, and to become an Advisory Stakeholder of the RTSC.

Due to the COVID-19 Pandemic and the widespread uncertainty throughout the Edmonton metropolitan region about the length of time it will take for transit to resume to full service, it was felt a pilot project in Morinville this year would not achieve a realistic demonstration of ridership. With the inability to gain a full understanding of ridership, it did not make sense at this time to have board appointment on the RTSC, considering it would cost approximately \$182,000 in 2022-2027 without any transit service in Morinville.



Mayor Turner and Councillors Dafoe, Hall and Giffin delivered vegetable planter boxes to local seniors during Seniors Week 2020.



The Town of Morinville, in partnership with the Morinville Historical and Cultural Society and Alexander First Nation celebrated National Indigenous Peoples Day with a Treaty 6 Flag Raising ceremony. This event was shared with the community virtually due to COVID-19 restrictions.



Councillor Hall was appointed Deputy Mayor for the period of June 23, 2020 to February 23, 2021.



Refreshed Strategic Priorities

Through a series of workshops and one on one interviews, Council and Administration completed and approved the nine refreshed strategic priorities. An integral component of this strategy was the assignment of Council Sponsors for each priority. The Sponsors will work with Administration to guide and move forward each Strategic Priority.

Strategic Priority 1 Increase non-residential tax base

Council Sponsors: Mayor Turner, Councillors
Giffin and Richardson

Strategic Priority 2 Pursue collaboration opportunities with regional partners that increase revenues and / or cost efficiencies

Council Sponsors: Mayor Turner, Councillors Boutestein and Dafoe

Strategic Priority 3 Create opportunities to bring residents together

Council Sponsors: Councillors Dafoe, Hall and Richardson

Strategic Priority 4 Increase effectiveness of resident engagement through public education, communication and consultation

Council Sponsors: Mayor Turner, Councillors Balanko and Hall

Strategic Priority 5 Develop an Asset Management Program

Council Sponsors: Councillors Giffin, Dafoe and Boutestein

Strategic Priority 6 Optimize utilization of municipal facilities

Council Sponsors: Councillors Boutestein, Dafoe and Hall

Strategic Priority 7 Support a sustainable social community services sector in Morinville

Council Sponsors: Councillors Balanko, Boutestein and Hall

Strategic Priority 8 Deliver a balanced 3-year operating budget

Council Sponsors: Mayor and Council

Strategic Priority 9 Increase community safety and promote crime prevention

Council Sponsors: Councillors Giffin, Balanko and Richardson

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Playground Planning

In June, Council approved removing and replacing the Rotary Park playground, and removing Belle Park playground in 2020. They deferred the splash park replacement project totaling \$255,000 to 2021.

Council also approved replacing the Ray McDonald Sports Center playground with a fully accessible playground, at a cost of \$180,000, utilizing funding from the MSI Capital Grant. Playground replacements were slated to begin in Quarter 3.



Seniors' Week Appreciation Parade

In celebration and recognition of the importance of seniors in our lives and in our communities, Morinville Town Council took part in an Appreciation Parade of emergency vehicles that toured our region on Saturday, June 6.



This image is a conceptual rendering for illustrative purposes only.



Morinville celebrating seniors.

OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

SECOND QUARTER HIGHLIGHTS FROM THE CAO



This quarter, COVID-19 affected all areas of our community, region, province and country.

The Senior Leadership
Team, along with the
Managers, worked diligently
implementing and monitoring
business continuity and
essential services plans.

All measures taken and financial decisions made were based on advice by Alberta's Chief Medical Officer of Health as well as sound financial data that will ensure the long-term financial sustainability of the Town of Morinville. Because of these unprecedented times, we also provided Council with an updated cash-flow (i.e. revenue and expense projections based on three different scenarios) through until the end of August, as well as workforce planning, including staffing for essential services, facility closures, and program cancellations.

For residents and businesses, Council also approved the following measures:

- Approved the extension of the 2020 tax payment due date from June 30 to August 31 and the tax penalty date from July 1 to September 1 and directed Administration to bring forward the respective Bylaws to the April 14, 2020, Regular Meeting of Council; and
- Approved the delay of utility bill penalties, disconnections and arrears transfers to tax rolls from March 1 through August 31, 2020 to provide financial support to our ratepayers affected by the COVID-19 Pandemic

While this was one of the most difficult positions to ever have to be in, the Town had to take measures related to staffing levels as facilities were closed, programs and events were cancelled, and reduced support for non-essential services including:

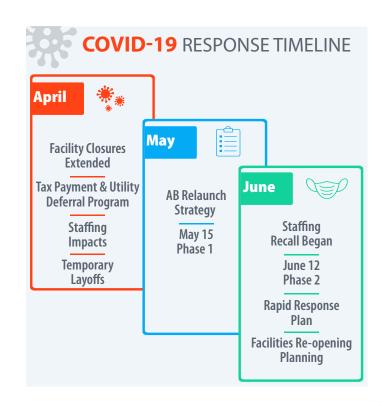
- a temporary ban on hiring;
- delaying summer hiring which affected approximately 31 positions in Community Services and Public Works;
- temporary layoffs of 40 casual staff in Community Services including fitness instructors and programming staff;
- not scheduling 11 casual staff (in Enforcement Services); and
- 31 temporary lay-offs, including part-time and full-time staff

In early June, the Senior Leadership Team and Managers began working on reopening plans. This detailed work included developing a plan to recall staff previously laid-off, planning for operations to abide by the sector guidelines put in place by the Government of Alberta, staff re-orientations, policy updates, and communications, to name a few.

Starting June 1, we began recalling staff to their home positions, while others were re-deployed to other areas of the organization. On June 22, we opened the Town office to members of the public, putting in place a number of health measures to ensure the safety and well-being of the public as well as staff. On June 26, we opened our baseball, softball and soccer fields, for recreational use and bookings.

This has been one of the most challenging times for our organization. I am proud of the Morinville team for their ability to pivot and ensure that the work of the Town was handled both professionally, and in accordance with the Chief Medical Officer of Health's Public Health Orders.

Stephane Labonne, CAO Town of Morinville



LEGISLATIVE SERVICES

Council Meetings

In accordance with the *Meeting Procedures* (COVID-19 Suppression) Regulation (AR50/2020), nearly all Morinville Town Council meetings in Quarter 2 were held via electronic means using Microsoft Teams software and livestreamed via the Town's Facebook account.

Council and Administration rose to the challenge and quickly adopted emerging best practices for online meetings.

In addition, safe in-person accommodations were made for members of the public who participated in the largest bylaw public hearing in Morinville's recent history.

2020 Census - Everyone Counts

The municipal census project began with Census Day on April 1. With the COVID-19 Pandemic health restrictions in place, the census team utilized many communications tools to encourage residents to participate online.

In late June, the Government of Alberta announced moving into phase 2 of pandemic recovery and the team was able to begin door-to-door enumeration for remaining uncollected addresses.

With the challenges presented by the COVID-19 Pandemic, the project was extended into early Quarter 3, and the final report is expected to be presented to Council on September 8, 2020.



COMMUNICATIONS





1,012 +1.2%



48 +6.7%



167 +10.6%

TOP 3 Town of Morinville Facebook Page Posts

Farewell to long-time resident Dennis McCammon

8.1K People Reached 782 Reactions, Comments & Shares

Canadian Forces Snowbirds flyover (photo album)

5.8K People Reached 306 Reactions, Comments & Shares

Complete your census! Everyone Counts (video)

4.8K People Reached 217 Reactions, Comments & Shares

TOP WEBPAGES

- 1. Town of Morinville Homepage
- 2. Census
- 3. Careers
- 4. Contact Us
- 5. Garbage, Recycling and Organics

The COVID-19 Resource page was the sixth visited page.



Informing residents and ensuring they were aware of the current measures in place was (and continues to be) a priority during the COVID-19 Pandemic. Signage, social media posts, bulletins, electronic signs, and more, were just a few of the ways we communicated important messages to residents and businesses.

Town Hall re-opened at the end of June and directional signage, reminders regarding COVID-19 symptoms, and room capacities were posted. Plexi-glass was put up, where required, and added hand sanitizer and wipes were available for staff and patrons.

COVID-19 Online Resource Pages

In an effort to keep residents and businesses informed with the latest updates pertaining to the COVID-19 Pandemic, Resource Pages were developed on the Town website and included:

- Town updates
- Links to the Alberta Health Services and the Government of Canada websites
- Business resources and resident information





PLANNING & ECONOMIC DEVELOPMENT

ECONOMIC DEVELOPMENT



Businesses Grand Openings



Morinville's downtown welcomed two new businesses, Uncle Sam's Cannabis and Design Creative Inc. Vendor Market.

These welcome additions bring a new eclectic flare to our downtown core.

Morinville also celebrated the opening of **Jessie's House**, a welcome addition to our community to provide support for family violence, case management, and court support for Sturgeon Region.

Sturgeon Brewing Company had Morinville's first successful grand opening during the COVID-19 Pandemic. The community supported this niche new business by lining up for over 3-hours to get their hands on locally brewed beer!

After being open for 7-hours, Sturgeon Brewing Company completely sold out of beer – that's over 700 litres sold. This business holds the title of being the smallest micro-brewery in Alberta.

BUSINESS LICENCES

- 11
- · First Youth Business Licence

NEXT QUARTER

- Storefront Improvement Program Report
- Begin process for Economic Development Branding exercise
- Town Owned Lands being marketed on Morinville's website



Temporary signage was placed along 100 Street during construction reminding drivers that businesses are open and to not block accesses.



Storefront Improvement Program (SIP)

Storefront Improvement Program recipients were chosen by a subcommittee comprised of Planning and Economic Development professionals within the region.

Five businesses were chosen as recipients for this grant:

- Sals Famous
- 10002 100 Ave
- Uncle Sam's Cannabis
- Asian Gardens
- Evolution Tattoo

Unfortunately, due to the economic climate and current financial conditions Uncle Sam's Cannabis, Asian Gardens, and Evolution Tattoo have reconsidered this grant and will plan to participate in future years.



SIP updates at 10002 100 Avenue underway.



Edmonton Global - Regional Economic Development

Morinville continues to work closely with Edmonton Global to position not only Morinville but the Edmonton Region globally to attract foreign direct investment and to create further job opportunities within the region.

PLANNING



Sale of Ray McDonald (RMD) Sports Center

Ray McDonald Sports Center subdivision application was circulated to adjacent landowners and required agencies on April 9, 2020. The subdivision is a required step to support the proposed sale of the Ray McDonald Sports Center.



Transportation Master Plan Survey/Public Engagement Session

In consideration of COVID-19, key stakeholders were invited to participate in a virtual workshop on April 29. The purpose of the workshop was to review action and implementation items identified in the final draft to gather feedback and any additional input. A Phase Two survey also took place and closed on May 29.



PERMIT HIGHLIGHTS

- Pleasant Homes has a new sales centre
- 13 Bay Industrial Building (2,269 m²) received Development Permit Approval

NEXT QUARTER

- Ray McDonald Subdivision expected to be complete and registered
- Subdivision of Town Owned Houle lands to create two separate parcels which can be marketed and sold
- Transportation Master Plan approval
- Begin engagement on Heritage Lakes Project
- Commemorative Naming Policy update



Housing Starts

as at June 30, 2020

- Housing starts, included in the 44 Development Permit applications
- **37** Building Permits issued
- **79** Electrical Permits issued

- 14 Gas Permits issued
 - **7** Plumbing Permits issued
 - 7 Lot Grading letters issued



PLANNING AND ECONOMIC DEVELOPMENT COVID-19 RESPONSE

- Economic Development partnered with DB Taxi, Sobeys, Champlain Pharmacy, Morinville Pharmacy, and Guardian Drugs to provide a service for immune-compromised and vulnerable residents to receive essential deliveries right to their door.
- Once the Government of Alberta announced the phased reopening of the economy, all sector-specific businesses were contacted and provided with their specific reopening guidelines.
- Planning and Economic Development developed a Curbside Pick-Up Permit allowing all businesses to utilize their curbs as drive-thrus. This measure helped multiple businesses stay open during the height of the COVID-19 pandemic and allowed customers to pick up their goods.



- Businesses were contacted via phone call and emails to stay up to date on COVID-19 related information.
- A business-centric COVID-19 webpage was created on the Morinville website and maintained with information related to businesses, including relaunch strategies, grant/ funding information, and any other pertinent information for business owners.
- An interactive map was developed and launched to showcase which businesses were open and updated operating hours.





COMMUNITY & INFRASTRUCTURE SERVICES



Announcement

In May, Iain Bushell accepted the newly created position of General Manager of Community and Infrastructure Services.

Mr. Bushell will oversee the former Community & Protective Services and Public Works Divisions, which, became one.



COMMUNITY SERVICES

As the COVID-19 Pandemic progressed, the Community Services Department adjusted all service levels and business continuity plans, which included temporary closures of the MLC and the MCCC. This was an excellent opportunity to complete long-standing repairs and maintenance.



Morinville Community Cultural Centre and Morinville Leisure Centre Maintenance

- MLC deficiencies completed
 - Door transitions replaced
 - Steel railings repaired
 - Drywall repairs including painting
 - Field House flooring repairs
 - Exterior and interior light repairs
- MLC work
 - Moving and installation of lockers and benches in Landrex Arena referee dressing room, Field House entrance corridor, Field House dressing rooms
 - Storage rooms cleaned out and reorganization
 - Plexi glass replacement in three locations
 Field House | 1 Landrex Arena
 - Door stop installation on common area doors
 - Shower head replacement in all dressing rooms

- MCCC work
 - Painting:
 - Foyer
 - Halls & hallways
 - Meeting rooms
 - Floor maintenance:
 - Stripping and waxing of vinyl flooring
 - Resealing and polishing of concrete floors
 - All carpet floors steam cleaned
 - Storage areas:
 - Cleaned out and reorganized
 - Office area:
 - Cleaned out and reorganized
 - Nw work station layouts
 - All upholstered chairs were steam cleaned



Re-opening planning for the Morinville Leisure Centre and Morinville Community Cultural Centre

In anticipation of the Government of Alberta's relaunch strategy announcement, Administration began planning the re-opening of Town facilities.

- Followed <u>Alberta Biz Connect Guideline</u> plans:
 - Guidance for Sport, Physical Activity and Recreation - Stage 2
 - Guidance for Live Music, Dance and Theatre
 - Guidance for Cohorts
 - General Relaunch Guidance
- ➤ Staff
 - Began staff recalls in Culture, Operations and Guest Services

- ➤ Developed internal procedures for:
 - Traffic flow
 - Amenity capacity
 - Facility usage rules
 - Cleaning protocols
 - Health screening
 - Updated booking procedures
 - Updating OH&S documents such as the MLC and MCCC Rapid Response Plan



FCSS Information and Referrals

Throughout the pandemic, FCSS continued to provide support and services to the community including referrals and wellness check-ins.

April 6 – May 1						
Type of Referral						
Tax Support	0					
Food	23					
Housing	8					
Income Support	22					
Addictions	5					
Suicide	0					
Domestic Violence	7					
Elder Abuse	0					
Mental Health	0					
Wellness Check-Ins						
Youth	44					
Adults	24					
Seniors	72					
Families	5					

May 2 – May 31						
Type of Referral						
Tax Support	7					
Food	3					
Housing	7					
Income Support	6					
Addictions	4					
Suicide	0					
Domestic Violence	2					
Elder Abuse	4					
Mental Health	0					
Wellness Check-Ins						
Youth	28					
Adults	26					
Seniors	31					
Families	4					

Jun 1 – June 30						
Type of Referral						
Tax Support	0					
Food	9					
Housing	5					
Income Support	7					
Addictions	0					
Suicide	1					
Domestic Violence	2					
Elder Abuse	0					
Mental Health	2					
Wellness Check-Ins						
Youth	21					
Adults	36					
Seniors	26					
Families	5					



Community Grant Program

There were no applications for the third offering of the Community Grant program.



Celebrating Seniors' Week

Throughout the first week of June, initiatives took place to celebrate and recognize the important role seniors play in our community.



Growing Together Planters

Mayor & Council and staff from the Morinville Public Library delivered planters to 75 older adults

Thank You Notes

Each day throughout the week a new social media thank you message was posted in celebration of our seniors.

World Elder Abuse Day June 15

The Morinville Clinic and Town Office provided an Elder Abuse information booth.

Senior Library Memberships

FCSS offered and promoted free library membership renewals during this week with 67 seniors taking part in this offer.



Celebrating Easter

The annual Easter Egg Hunt programming was adapted so we were able to produce the Easter Window Décor Contest.



EASTER WINDOW

décor contest

Contest valid April 1 to April 14, 2020.

isit www.morinville.ca/events for contest rules and regulations. For more information contact Community Services at 780-939-7839.









The Easter Window Decor Contest received 29 entries and had 14 winners. Mayor Barry Turner delivered prizes to the lucky winners.





FCSS RESPONSE TO COVID-19

APRIL

COVID-19 Resource Guide was provided online as a resource to residents.

MAY

Mental Health Week (May 1-7)

Awareness campaign on social media.

National Youth Week (May 1-7) Social media photo sharing campaign – 10 participants in celebrating youth of our community.

Family Photo Hunt (May 7) had 150 participants in photos with Boston Pizza's mascot Lionel and 7 completed submissions.

Compassion Fatigue Workshops (May14 & 21)

These one hour online sessions addressed fatigue and strategies for coping. The 25 participants were parents, caregivers, teachers and social support workers.

Cloth Mask Program provided 115 masks to the community and raised \$272.55 for the Morinville Food Bank.

Income Tax Program Our Income Tax Prep Program was modified and extended and had 18 residents use this service.

Grow Your Own Salad Garden (May 25 – 29)

75 families participated in the opportunity to grow their own salad garden.



JUNE

Neighbour to Neighbour Digital postcard was available for download from our website for residents to connect with neighbours by providing contact information and positive messaging.

Youth Busy Bags 53 busy bags containing activities were offered free to those who signed up.

PROGRAM CANCELLATIONS

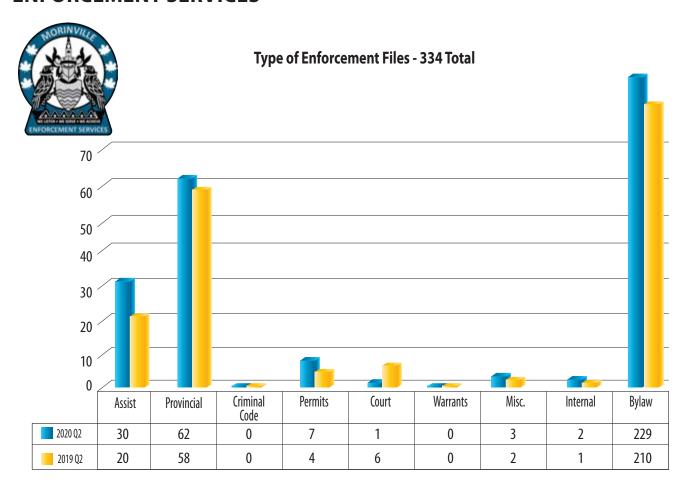
FCSS

- Preschool Programs Play to Stay, Tic Tac Tot, Munch and Move
- Youth Programs M.Y. LOFT, Jr. Loft Club, Earth Day, Italian Cooking Jr. & Sr., National Youth Week – Youth Conference
- Senior Programs Lunch & Learn Mediterranean Diet Workshop, Senior Excursion to the Casino, Seniors' Week, Annual Tea Celebration
- Family Program Parent Link
- Community Program WECAN Food Basket
- Summer Day Camps

Arts & Culture Programming

- Danny Hooper concert cancelled
- Morinville Festival Days cancelled
- Easter Egg Hunt was cancelled and replaced with an Easter window decorating contest
- All other programs were suspended

ENFORCEMENT SERVICES





April Violations	May Violations	June Violations
School/Playground Zone 0 0 hours 0 violations/ hour 0% hours operated	School/Playground Zone 0 0 hours 0 violations/ hour 0% hours operated	School/Playground Zone 0 0 hours 0 violations/ hour 0% hours operated
Speed Zone 32 19.85 hours 1.6 violations/ hour 100% hours operated	Speed Zone 18 3.98 hours 4.5 violations/ hour 100% hours operated	Speed Zone 28 4.0 hours 7 violations/ hour 100% hours operated
		revised September 3, 2020 to correct data erro



COVID-19 Response

Enforcement Services assisted with community needs during COVID-19 restrictions and relaunch. Officers performed community patrols to educate residents and ensure physical distancing was being met.

Community Peace Officers were requested to assist Alberta Health Services with enforcing quarantine and physical distancing concerns and essential business operations.





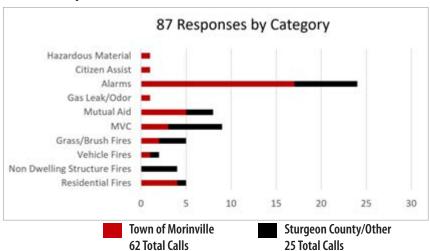


FIRE SERVICES





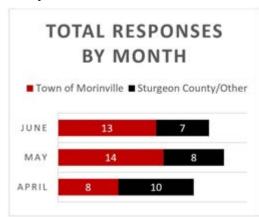
Q2 Fire Responses

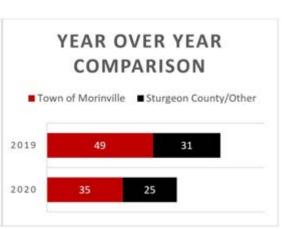


HIGHLIGHTS

- 856.5 Total Training Hours (Due to COVID-19)
- April Blue Card Certification, Driver's Training, Recruit Training
- May Drivers Training, Recruit Training
- June Recruit Training
 - 7 new recruits

Annual Fire Responses





Canadian Forces Snowbirds

The Morinville Fire Department's ladder truck and fleet were parked outside the Don Found Fire Station in acknowledgement of the Canadian Forces Snowbirds flyover which took place May 21. The Canadian flag was flying off the top of the 100-ft ladder truck and members of the Morinville Fire Department saluted the snowbirds as they flew over Morinville.

The Canadian Forces Snowbirds began the cross-Canada tour at the end of April in Nova Scotia. The initiative was to salute Canadians doing their part to fight the spread of COVID-19. The tour ended in a tragedy when one of the snowbird jets crashed in Kamloops, BC. Capt. Jenn Casey, public affairs officer with the Canadian Forces died in the crash.



PUBLIC WORKS



First Calls

A total of 274 first calls came into the system for O2.

April: 56May: 132June: 86



Work Orders

Utilities completed a total of 29 work orders and have two work orders that are still in progress.

Hydrant Repairs: 3

• Waterline Repairs: 3

Sanitary Line Repairs: 1

Storm Catch Basin Repairs: 3

100 Avenue (Highway 642) Resurfacing

In April, Alberta Transportation announced that Highway 642 running through Morinville was finally receiving the much-needed repair (grind, pave and line painting) it required beginning at the end of May. The roughly \$1 million project fixed the failed chip seal work that took place in 2018.

100 Street Improvements

Improvements to 100 Street, as approved at the February 25 Regular Meeting of Council, began in May. The improvements include construction of both north and southbound lanes on 100 Street from 90 Avenue to the railway tracks. The work includes widening the roadway for northbound traffic and converting the southbound lane to an urban cross section with curbs and gutter, including an asphalt pedestrian trail. A set of traffic lights will also be installed at the 90 Avenue intersection.

Skatepark Maintenance

Required maintenance and repairs to the Bob Foster Extreme Sport Park took place during the required closure due to the COVID-19 Pandemic. The park reopened for public use May 28 reminding visitors to enjoy the park safely and to continue to practice physical distancing and all COVID-19 precautions.

Annual Flower Program

Morinville's Annual flower program included the planting of flowers in various beds around Town, as well as the hanging of 99 Bubblegum petunia baskets along 100 Street. The hanging baskets are carefully cared for by High Q Greenhouse prior to being placed on the streetlights in Morinville.











Sanitary line flushing began in May



Lead Sampling Program webinar (training) attended by the Utility crew to begin the process of the Lead Sampling program in Morinville



Fountains were installed in storm ponds (1 fountain is out of service for repair from Fish and Game pond)



All water tests came back within the normal range (Chlorine and Bacteria)





Storm line / CB Repair



A sign from a resident while we completed a waterline repair near their home



Sanitary line flushing





Sanitary service line repair



Summer maintenance



A Town of Morinville utility crew saved five ducklings from a storm line and reunited them with their momma.



CORPORATE SERVICES

HUMAN RESOURCES, INFORMATION TECHNOLOGY, FOIP/RECORDS MANAGEMENT

OHS Strategic and Implementation Plan

New projects and/or progress on ongoing projects were either postponed or put on hold/slowed down to accommodate the demands of COVID-19 Pandemic impacts including higher than normal volumes of regular HR Services functions (i.e. payroll and benefits programs, OHS and other staff support systems).

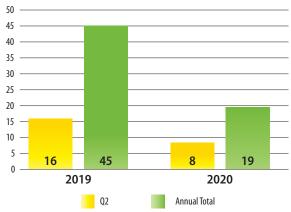
Key projects delayed or on hold:

- OHS Strategic & Implementation Plan
- Implementation of supplemental Ceridian suite modules (Performance Management, Document Management)

Information Technology

Implementation and rollout of the corporate wide Office 365 platform, including Microsoft Teams, was a priority for the IT Team. Significant effort was also put into supporting and staff who were working from home due to COVID-19.

Q2 Freedom of Information and Protection of Privacy Act Requests



HIGHLIGHTS

- 2019 Year End Financial Audit Approval
- 2020 Tax Bylaw, New -Non-Profit Tax Exemption Bylaw
- Budget 2021 Pre-Planning with Senior Leadership Team

NEXT QUARTER

- COVID-19 Tax/ Utility Deferral Programs, Temporary staff recalls, Cash Flows and Financial Accounting/Reporting
- Establishment of internal IT Governance Committee
- OH&S Reporting and Policy Development and Enhancements
- Budget 2021 Capital and Operating

COV

COVID-19 HUMAN RESOURCES RESPONSE

Pandemic Business Continuity Planning & Implementation

COVID-19 related planning and response to organizational requirements included:

- workforce planning associated with changing service levels and legislation
- various associated policy/procedure development
- workplace modifications specific to AHS recommendations and OHS needs.

Specifically, this included integrated corporate wide planning and implementation of:

- **Staffing**: temporary staff reduction (temporary layoffs, temporary hiring bans, scheduling adjustments for casual employees based on the provision of essential services);
- Directives: OHS polices and standard operating procedures (SOP's), Pandemic Protocols SOP and Hazard Assessment; and
- Plans: Ongoing business continuity
 planning including provision of essential
 services, facility closures, modification and/
 or cancellation of programs and events, and
 overarching plans such as the Pandemic
 Response Plan, and Morinville's Re-opening
 Plan.

Staffing

Under the direction of Alberta Health Services in response to COVID-19, the Town of Morinville was required to close many Town facilities including the Morinville Leisure Centre (MLC), Morinville Community Cultural Centre (MCCC), Town Hall and various indoor and outdoor amenities. This led to a need to reduce staffing levels.

Temporary Layoffs

On April 15, 2020 the Town announced staffing measures including:

- temporary layoffs of roughly 1/3 of full-time & part-time employees (not including seasonal and casual);
- temporary layoffs of 40 casual staff in Community Services including fitness instructors and programming staff;
- · a temporary ban on hiring;
- a delay to summer/seasonal hiring which affects roughly 31 positions in Community Services and Public Works;
- not scheduling 11 Casual staff (in Enforcement Services); and
- 31 temporary layoffs, including part-time and full-time staff

These measures affected staff in Corporate Services, Community Services, Enforcement Services, Public Works (Infrastructure Services), and Planning & Economic Development.





COVID-19 HUMAN RESOURCES RE-OPENING

Re-Opening Planning / Staff Recalls

Overarching Re-Opening Plan Goal: To return to a level of normal operation for service delivery in an efficient, informed and controlled manner to ensure staff and community safety.

Adaptable recovery and re-opening plans are based on:

- adherence to provincial orders, restrictions and guidelines
- operational readiness
- fiscal sustainability

Key re-opening/re-entry readiness factors include:

- implementation of safety measures
- staffing levels (post-reduction and re-entry)
- staff training
- program planning requirements
- time requirements for preparation processes

Staged re-opening plan guided by ongoing evaluation of AHS regulations/GoA relaunch planning:

- Town Hall June 22
- Outdoor amenities (Sports fields, tennis courts) – June 26

Phased recall plan for staff on Temporary Layoff (TLO) throughout June:

- June 8 began the first wave of recalls:
 - some returning to pre-layoff positions with others being redeployed to different departments to support essential services
- Continued waves of recalls through June based on increasing operational needs to maintain service levels and to prepare for re-opening of facilities and amenities
 - Most full-time staff were recalled (either normal position or redeployed) by end of June
 - Seasonal hiring was re-initiated in June to supplement operational requirements to maintain essential services (i.e. Infrastructure Services (Public Works) only, parks and open spaces)
 - Reduced numbers of seasonal hires for Infrastructure Services (Public Works)



COVID-19 TAX & UTILITY DEFERRAL PROGRAM

Morinville Town Council approved the Property Tax and Utility Payment Deferral Program. The program deferred the property tax penalty deadline and allowed for a deferral on all municipal utility bills to August 31, 2020.

Ratepayers experiencing financial hardship could pay their property taxes any time before August 31, 2020 without penalty. As of September 1, all regular tax penalties will apply.

Municipal utility bills can be deferred without penalty for the months of March through August 2020. Payments for the August bills will be due at the end of September. Penalties on unpaid balances will begin appearing on the October bills.

FINANCIAL REPORTING AS AT JUNE 30, 2020

Statement of Operations

- Consolidated results including Other Revenue & Expenses, indicate a Net Revenue of approximately \$8.9M. Of this revenue:
 - Approximately \$7.7M excess is associated with Tax supported operations,
 - Approximately \$1.2M excess is attributable to Utility supported operations,
- Overall, the second quarter financial results indicate a better than budgeted position of approximately \$2.3M primarily due to lower operational spending and revenues than budgeted.
- Revenues for the year total approximately \$17.9M of the annual budget and are slightly lower than budget by \$478K primarily driven by lower utility, development, sales and other revenues.
- Operating expenses for the year total approximately \$9.4M or 44% of the annual budget and are under budget by approximately \$2.0M. The favourable variance is primarily driven by lower Contract Services, General Goods & Supplies, Building & Grounds R & M, Equipment R & M and Salary/Wages/Benefits savings due to quarter two temporary layoffs and vacancies (2 Directors, PW Manager/Communications, Planning Staff), timing of 3 new approved positions actual costs versus anticipated in the budget.
- COVID-19 Financial impacts to the municipality total \$476,787 favourable impact to the current year budget. Expenditures to date total \$63,213 (PPE), temporary staff layoffs resulted in reduced expenses totaling approximately \$590,000 with a reduction in revenue due to facility closures estimated at approximately \$50,000.

Council Expenditures

• Expenditures to the second quarter total \$164K, which represents 35% of the annual budget totaling \$460K. The favourable variance to date totals \$68K and is primarily associated with lower Salaries/Benefits (Honorariums/Per Diems), Public Relations and computer purchases largely being driven by budgetary timing differences due to COVID-19.

Capital Projects

- The 2020 Capital Budget totals \$1,331,398 and Work in Progress projects remaining budget for the beginning of the year totals \$4,350,259.
- Spending to date on current year capital projects totals \$113K which is expected to increase significantly throughout the balance of the year as projects are tendered and awarded.
- Spending to date on prior year Work in Progress Projects totals \$372K of overall approved budget with work outstanding primarily related to 100th Street Improvements. Target completion for all projects is expected mid 2020 as these projects are largely weather dependent.

Statement of Operations Town Combined For the Six Months Ending June 30, 2020

No.		2nd Qu Actu		1st Quarter Actual	Actual	Year to Date (YTE Budget	Variance	Total Budget	YTD to Total Budget	YTD to Total Bud
Section Sect						_	(unfavorable)		(Dollars)	(Percent)
overment Grants	EVENUE:									
inter Fees \$ 796,004 748,272 1.044,476 1.05,1064 (0.65,088) 3,267,128 1,777,552 4 inter Series \$ 5,709,004 1.05,106 1.05,1074,173 (0.65,048) 3,267,128 1,777,552 4 inter Series \$ 5,241,800 221,028 464,478 471,117 47,311 842,234 1,163,119 4 inter Sequenther Fees annexis \$ 241,800 221,028 41,135 10,202 10,006 20,006 1,006 20,006 1,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006 20,006	et Taxes	\$ 13,2	73,731	(899,971)	\$12,373,760	\$12,087,235	\$286,525	\$10,397,816	(\$1,975,944)	119%
amlary fees	Government Grants	\$ 1	37,067	83,193	220,260	472,197	(251,937)	978,402	758,142	23%
silid Waste Fees	/ater Fees	\$ 7	96,204	748,272	1,544,476	1,631,064	(86,588)	3,262,128	1,717,652	47%
evelopment fees and Permits	anitary Fees	\$ 5	03,709	481,518	985,227	1,074,173	(88,946)	2,148,346	1,163,119	46%
ewelopment fies and Permits 5 22,311 58,824 81,135 107,201 (86,606) 257,602 176,647 3 aranchise fees 5 60,208 1170 69 336,470 440,600 (100,730) 870,989 534,119 3 aranchise fees 5 60,223 513,048 975,278 883,203 92,975 1,764,602 789,224 5 exelement for the common of the		\$ 2	241,800	221,628	463,428	421,117	42,311	842,234	378,806	55%
sanchine Fees			22,311		81,135	167,201				31%
anchise Fee	ales to other Governments	\$ 2	09,801	127,069	336,870	440,600	(103,730)	870,989	534,119	39%
realtest and fines \$ 81,732 116,917 198,649 241,750 (42,601) 422,000 283,851 442,600 283,474 483,514 442,600 283,474 483,514 442,600 213,662 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346,664 346			162,230		975,278					55%
ental Revenue / Ticket Sales	vestment Income	\$	3,171	17,597	20,768	57,500	(36,732)	115,000	94,232	18%
Intell Revenue Ticket Sales \$ 6,066 145,894 205,960 289,474 81,514 57,782 21,1862 34,675 77,781 97,788 135,546 (38,088 38,088 221,400 123,662 4 les and User Charges \$ 14,706 29,576 44,282 114,512 70,230 188,025 153,743 2 month free free manual free free manual free ma	enalties and Fines	\$	81,732	116,917	198,649	241,250	(42,601)	482,500	283,851	41%
there Revenue \$ 2,4957 12,781 97,788 135,946 (88,089) 221,400 123,662 4 a sea and User Charges \$ 14,706 29,576 44.822 114,512 (70,230) 1390,005 155,783 2 a nosit Revenue \$ 1,050 (130) 920 12,750 (11,830) 135,00 12,580 (15,832 9 orn feet \$ 5 84,150 83,667 167,817 172,570 (4,753) 5 22,628,006 \$ 4725,320 7 a sea and the revenue \$ 15,517,935 1,848,688 186,118 181,150 4,668 200,500 16,582 9 orn feet \$ 5 84,150 83,667 167,817 172,570 (4,753) \$ 22,628,006 \$ 4725,320 7 a sea and the revenue \$ 15,517,935 1,848,681 181,150 4,668 \$ 18,831,002 \$ 478,350 \$ 22,628,006 \$ 4725,320 7 a sea and the revenue \$ 15,517,935 1,848,681 181,150 4,668 \$ 18,831,002 \$ 478,350 \$ 22,628,006 \$ 4725,320 7 a sea and the revenue \$ 15,517,935 1,848,681 181,150 4,668 \$ 18,831,002 \$ 478,350 \$ 22,628,006 \$ 4725,320 7 a sea and the revenue \$ 18,748,481 181,151,150 4,162 6 5,764 181,151,150 4 181,150 4,162 6 5,764 181,151,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,150 4 181,1	ental Revenue / Ticket Sales	\$	60,066	145,894		289,474	(83,514)	527,822	321,862	39%
amis Revenue \$ 1,050 1,300 9,200 12,750 11,880 13,500 12,580 12,580 13,880 18,181 18,115 18,150 4,968 202,500 16,382 59 67 67 68 58 41,500 18,868 18,181 18,115 17,902,686 58,381,902 5 18,381,902 5 18,3850 5 17,732 3 4 4 17,732 4 4 17,732 4 4 17,902,686 58,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,902 5 18,381,90				72,781	97,738	135,946		221,400	123,662	44%
amist Revenue \$ 1,050 (130) 9,20 12,750 (11,830) 13,500 12,580 combines/sponschip) \$ 1,250 184,868 184,868 184,181 181,181 0 4,966 202,500 \$ 16,382 9 com Fees \$ 84,150 18,3667 167,817 172,570 (4,753) 345,100 177,323 4 4 talk Revenue \$ 15,917,935 1,984,751 \$ 17,902,686 5 18,381,042 \$ (478,356) \$ 22,628,006 \$ 4,725,320 7 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	lles and User Charges	\$	14,706	29,576	44,282	114,512	(70,230)	198,025	153,743	22%
Sambons/posnorship S		\$	1,050	(130)	920	12,750		13,500	12,580	7%
Section Sect		\$	1,250	184,868	186,118	181,150		202,500	16,382	92%
PENSE:										49%
Sary/Wages/Renefits	tal Revenue									79%
High Fraining Professional Development S.244 20,957 62,021 108,204 82,003 201,300 175,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,189 187,18	PENSE:									
fff Tarioning / Professional Development 5,244 20,957 26,201 108,204 82,003 20,1300 175,189 8 embership/Association Fees 27,562 44,519 70,081 77,118 7,037 10,7560 37,479 5 embership/Association Fees 25,562 44,519 70,081 71,118 7,037 10,7560 37,479 5 gineering Fees 671,559 679,481 1,351,040 1,5529 5,529 12,200 112,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200 12,200	lary/Wages/Benefits	1,8	313,468	2,042,881	3,856,349	5,346,519	1,490,170	10,454,160	6,597,811	37%
leage/Subsistence			5,244						175,189	13%
emberships/Association Fees										12%
Intracted Services 671,599 679,481 1,351,040 1,364,414 13,374 2,702,839 1,351,799 5 gineering Fees 0 0 5,529 12,200 12,200 12,200 2 festional Services 0 0 4,318 4,318 9,100 9,100 0 1 1 1 1 1 1 1 1	= '									65%
gineering Fees 0 5,529 5,529 12,200 12,200 - 12,000 12,000 12,000 12,000 - 10,001 10,001 10,001 10,001 - 10,001 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 10,001 - 10,001 - 10,001 10,001 - 10,001 - 10,001 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,001 - 10,0									· ·	50%
offessional Services - - 0 4,318 4,318 9,100 9,100 4,100 4,100 4,100 4,100 4,100 4,100 4,100 4,100 4,100 4,100 4,100 4,65,222 3,500 6,146 27,478 36,909 9,431 74,000 46,522 3,500 3,500 0 (8,500) 77,200 18,700 33,700 3,500 0 (8,500) 77,200 18,700 33,4538 2,000 18,500 77,200 18,700 33,4538 2,000 18,500 77,200 18,700 33,4538 2,000 18,501 16,550 18,700 77,200 18,700 75,4102 44,666 46,552 46,659 33,34,538 2,000 18,701 14,543 113,960 77,666 33,731 24,683 76,369 86,900 10,531 17,380 71,566 75,00 18,771 14,494 187,341 11,41,494 187,341 14,594 187,341 14,594 187,341 14,594 187,340			-	-						0%
Second Contract 323,690 358,000 681,690 717,896 36,206 1,435,792 754,102 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 281 44, 2	= = =		_	_					· ·	0%
gal Fees (21,062 6,416 27,478 36,909 9,431 74,000 46,522 3 3 0 0 16,500 27,200 13,700 3 0 18 1500 16 1500 27,200 13,700 3 18 170 18 18 18 18 18 18 18 18 18 18 18 18 18		3	323.690	358.000	681.690					47%
Mile Fees 8,500 - 8,500 0 (8,500) 27,200 18,700 3 3 3 3 3 3 3 3 3										37%
neral Goods and Supplies				-,						31%
fice Supplies/Postage				58.174		295.663				28%
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surance/Licenses										44%
Nertising Promotions 15,596 10,056 25,652 64,450 38,798 127,400 101,748 22 23 23 23 23 23 23 2										107%
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mall Tools & Equipment, Uniforms, Office Furniture 11,442 15,088 26,530 48,123 21,593 88,287 61,757 3 agional Sewage Charges 256,411 234,970 491,381 514,624 23,443 1,029,648 538,267 4 ater Purchase 308,652 290,838 599,400 637,737 38,247 1,275,475 675,985 4 vilding & Grounds R&M 79,713 59,230 138,943 242,639 103,696 507,341 368,398 22 gineered structures R&M 101,603 43,786 145,389 206,669 61,280 417,884 272,495 3 ehicle Fuel 30,037 30,953 60,990 78,139 17,149 157,280 96,290 3 vibile Fuel 30,037 38,955 500,537 (38,438) 989,345 450,370 3 vibile Fuel 28,275 28,070 538,75 500,537 (38,438) 989,345 450,370 3 48,0370 3 48,0370 3 <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>44%</td>			-							44%
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Other Revenue and Expense HER (REVENUE) EXPENSE Her Revenue (41,790) 0 5580,723) 0 erest on Debt 19,802 105,946 125,748 195,403 (69,655) 622,947 497,199 2 preciation - 0 0 0 0 6,877,847 0	tess (Deficiency) before	11 4	197,237	(3.013.117)	8,484.120	6,866.402	1,617.718	1,007.033	(7.477.087)	
HER (REVENUE) EXPENSE Her Revenue (41,790) 0 Siste Levy Revenue (580,723) 0 erest on Debt 19,802 105,946 125,748 195,403 (69,655) 622,947 497,199 2 preciation - 0 0 0 6,877,847 0		-1,7	,	(3,013,117)	0,.0.,120	0,000, 102	2,02.,.10	2,00.,000	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
her Revenue (41,790) 0 Site Levy Revenue (580,723) 0 rerest on Debt 19,802 105,946 125,748 195,003 (69,655) 622,947 497,199 2 preciation - 0 0 0 6,877,847 0										
fsite Levy Revenue (580,723) 0 terest on Debt 19,802 105,946 125,748 195,403 (69,655) 622,947 497,199 2 tereciation - 0 0 0 6,877,847 0					(41 700)	0				
terest on Debt 19,802 105,946 125,748 195,403 (69,655) 622,947 497,199 2 expeciation - 0 0 0 6,877,847 0										
preciation - 0 0 0 6,877,847 0			19 802	105 946			(69 655)	622 947	//97 100	20%
			23,002	103,340					•	2070
	epreciation		19,802	105,946						
ET EXCESS (DEFICIENCY) \$ 11,477,435 \$ (3,119,063) \$ 8,980,885 \$ 6,670,999 \$ 2,309,886 \$ (6,493,761) \$ (15,474,646)	ET EVCECC (DEFICIENCY)	ć 11.4	177 425	¢ /2 110 0C3\	¢ 0.000.000	¢ 6 670 000 d	2 200 880	¢ (6.402.764)	¢ (15 474 646)	

Statement of Operations Tax Supported For the Six Months Ending June 30, 2020

Government Grants Development Fees and Permits \$ 1 Franchise Fees Investment Income \$ 2 Penalties and Fines Rental Revenue / Ticket Sales Other Revenue / Ticket Sales Other Revenue / Sponsorships \$ 3 Sales and User Charges Transit Revenue \$ 5 Donations \$ 5 Total Revenue \$ 14,2 EXPENSE: Salary/Wages/Benefits Staff Training / Professional Development Mileage/Subsistence Memberships/Association Fees Contracted Services Policing Contract Legal Fees Audit Fees General Goods and Supplies Office Supplies/Postage Telecommunications Insurance/Licenses \$ 1 Advertising /Promotions Subscriptions/Publications \$ 1 Sulding Grounds R&M \$ 1 Equipment R&M Equipment R&M Engineered structures R&M Sentials Utilities \$ 2 Public Relations Council Computer Purchases S 2 Fublic Relations Council Computer Purchases	273,731 1 137,067 2 2,311 2 130,731 3 162,230 3 3,171 8 1,634 5 60,066 5 14,706 5 1,050 5 12,903 1 212,903 1 25,562 3 32,793 5 25,562 3 32,793 5 21,620 6 8,500 6 70,300 6 12,880 3 33,731 6 141,398 6 15,596 6	\$ 83,193 \$ 58,824 \$ 23,537 \$ 112,028 \$ 17,597 \$ 112,028 \$ 145,894 \$ 72,181 \$ 72,181 \$ 44,589 \$ 340,645 \$ 340,645 \$ 340,645 \$ 5 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 57,982 \$ 9,067 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	220,260 81,135 154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500	\$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Variance infavorable) 286,525 (251,937) (86,066) (25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500) 162,321	\$10,397,816 978,402 257,602 350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200 455,539	(\$1,975,944) 758,142 176,467 195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700 327,257	YTD to Total Budg (Percent) 1119% 23% 31% 44% 55% 18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
Net Taxes Government Grants Sovernment Grants Sovernment Fees and Permits Sales to other Governments Sales to other Governments Sales to other Governments Sovernment Fees and Permits Sales to other Governments Sovernment Fees Sovernment Fees Sovernment Income Penalties and Fines Sovernment Income Sovernment Ficket Sales Other Revenue / Sponsorships Soles and User Charges Sovernment	137,067	\$ 83,193 \$ 58,824 \$ 23,537 \$ 112,028 \$ 17,597 \$ 112,028 \$ 145,894 \$ 72,181 \$ 29,576 \$ (130) \$ 184,868 \$ 340,645 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	220,260 81,135 154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 472,197 \$ 167,201 \$ 180,135 \$ 882,303 \$ 57,500 \$ 230,250 \$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 36,000 \$ 290,603 \$ 290,603 \$ 33,450	\$\$\$\$\$\$\$\$\$\$\$\$\$\$ \$	286,525 (251,937) (86,066) (25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	978,402 257,602 257,602 350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	(\$1,975,944) 758,142 176,467 195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	119% 23% 31% 44% 55% 18% 42% 39% 444% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
Allet Taxes \$ 13,2 Sovernment Grants \$ 1 Sovernment Grants \$ 1 Sovernment Fees and Permits \$ 1 Sovernment Fees \$ 4 Sovernment Income \$ 1 Sovernment Income \$ 2 Sovernment Income \$ 3 Sovernment Fees \$ 4 Sovernment Fees \$ 5 Sovernmen	137,067	\$ 83,193 \$ 58,824 \$ 23,537 \$ 112,028 \$ 17,597 \$ 112,028 \$ 145,894 \$ 72,181 \$ 29,576 \$ (130) \$ 184,868 \$ 340,645 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	220,260 81,135 154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 472,197 \$ 167,201 \$ 180,135 \$ 882,303 \$ 57,500 \$ 230,250 \$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 36,000 \$ 290,603 \$ 290,603 \$ 33,450	99999999999999999999999999999999999999	(251,937) (86,066) (25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,552 (8,500)	978,402 257,602 257,602 350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	758,142 176,467 195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	23% 31% 44% 55% 18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
overnment Grants \$ 1 evelopment Fees and Permits \$ 1 alaes to other Governments \$ 1 ranchise Fees \$ 4 rosestment Income \$ 9 enalties and Fines \$ 5 ental Revenue / Ticket Sales \$ 5 ther Revenue / Sponsorships \$ 5 ales and User Charges \$ 5 ransit Revenue \$ 9 onations \$ 9 total Revenue \$ 14,2 XPENSE: Alary/Wages/Benefits \$ 1,5 taff Training / Professional Development \$ 1 talegae/Subsistence \$ 1 temberships/Association Fees \$ 1 total Revenue	137,067	\$ 83,193 \$ 58,824 \$ 23,537 \$ 112,028 \$ 17,597 \$ 112,028 \$ 145,894 \$ 72,181 \$ 29,576 \$ (130) \$ 184,868 \$ 340,645 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	220,260 81,135 154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 472,197 \$ 167,201 \$ 180,135 \$ 882,303 \$ 57,500 \$ 230,250 \$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 36,000 \$ 290,603 \$ 290,603 \$ 33,450	99999999999999999999999999999999999999	(251,937) (86,066) (25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,552 (8,500)	978,402 257,602 257,602 350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	758,142 176,467 195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	23% 31% 44% 55% 18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
levelopment Fees and Permits \$ 1 ales to other Governments \$ 1 aranchise Fees \$ 4 Avestment Income \$ 1 aranchise Fees \$ 5 Avestment Income \$ 5 Av	22,311	\$ 58,824 \$ 23,537 \$ 513,048 \$ 17,597 \$ 112,028 145,894 \$ 72,181 \$ 29,576 \$ (130) \$ 184,868 \$ 340,645 \$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 5,7,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	81,135 154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 167,201 \$ 180,135 \$ 882,303 \$ 57,500 \$ 230,250 \$ 135,946 \$ 114,512 \$ 12,750 \$ 14,810,653 \$ 4,757,152 \$ 6,06,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 10,6818 \$ 106,818 \$ 10		(86,066) (25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	257,602 350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	176,467 195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	31% 44% 55% 18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
ales to other Governments \$ 1 ranchise Fees \$ 4 vestment Income \$ 5 enaltiles and Fines \$ 5 ther Revenue / Ticket Sales \$ 5 ther Revenue / Sponsorships \$ 5 ales and User Charges \$ 5 ransit Revenue \$ 5 onations \$ 5 votal Revenue \$ 5 votal Revenue \$ 5 votal Revenue \$ 14,2 XPENSE: alary/Wages/Benefits \$ 1,5 taff Training / Professional Development \$ 5 filleage/Subsistence \$ 7 emberships/Association Fees \$ 5 ontracted Services \$ 4 rofessional Services \$ 3 olicing Contract \$ 3 agal Fees \$ 5 udit Fees \$ 5 udit Fees \$ 5 eneral Goods and Supplies \$ 5 fifee Supplies/Postage \$ 5 elecommunications \$ 5 surance/Licenses \$ 1 divertising /Promotions \$ 5 ubscriptions/Publications \$ 5 mall Tools & Equipment, Uniforms, Office Furnit \$ 1 uilding & Grounds R&M \$ 5 upipment R&M \$ 5 ungineered structures R&M \$ 5 ungineered structures R&M \$ 5 ungineered structures R&M \$ 5 undic Relations \$ 5 titlities \$ 2 ublic Relations \$ 5 undic Computer Purchases \$ 5 and Debt Expense \$ 5 and Debt Expense \$ 5	130,731	\$ 23,537 5 513,048 5 17,597 5 112,028 5 145,894 7 2,181 5 29,576 6 (130) 6 184,868 \$ 340,645 \$ 1,801,656 5 20,027 5 12,843 4,519 5 551,152 6 358,000 6 4,166 6 6,166 6 7,982 9,067 5 42,638 6 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 180,135 \$ 882,303 \$ 87,500 \$ 230,250 \$ 289,474 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 914,403 \$ 77,118 \$ 914,403 \$ 100,000 \$ 717,896 \$ 36,000 \$ 2,000 \$ 36,000 \$ 36,000 \$ 20,000 \$ 36,000 \$ 36	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(86,066) (25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	44% 55% 18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
ales to other Governments \$ 1 ranchise Fees \$ 4 tranchise Fees \$ 4 twestment Income \$ 5 there Revenue / Ticket Sales \$ 5 there Revenue / Ficket Sales \$ 5 there Revenue / Ficket Sales \$ 5 there Revenue / Sponsorships \$ 5 ales and User Charges \$ 5 transit Revenue \$ 5 total Revenue \$ 14,2 XPENSE: alary/Wages/Benefits \$ 1,5 taff Training / Professional Development \$ 5 tillieage/Subsistence \$ 5 total Revenue \$ 5 total Revenue \$ 1 total Revenue	130,731	\$ 23,537 5 513,048 5 17,597 5 112,028 5 145,894 7 2,181 5 29,576 6 (130) 6 184,868 \$ 340,645 \$ 1,801,656 5 20,027 5 12,843 4,519 5 551,152 6 358,000 6 4,166 6 6,166 6 7,982 9,067 5 42,638 6 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	154,268 975,278 20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 180,135 \$ 882,303 \$ 87,500 \$ 230,250 \$ 289,474 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 914,403 \$ 77,118 \$ 914,403 \$ 100,000 \$ 717,896 \$ 36,000 \$ 2,000 \$ 36,000 \$ 36,000 \$ 20,000 \$ 36,000 \$ 36	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(25,867) 92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	350,060 1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	195,792 789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	44% 55% 18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
rranchise Fees \$ 4 rovestment Income \$ 5 reventaties and Fines \$ 5 rental Revenue / Ticket Sales \$ 5 rental Revenue / Sponsorships \$ 5 ransit Revenue (Sponsorships \$ 5 ransit Revenue \$ 5 ransit Revenue \$ 5 ransit Revenue \$ 5 rotal Revenue \$ 7 rot	462,230 \$ 3,171 \$ 81,634 \$ 60,066 \$ 624,956 \$ 14,706 \$ 14,706 \$ 1,050 \$ 212,903 \$ 212,903 \$ 21,062 \$ 83,2690 \$ 21,062 \$ 84,500 \$ 70,300 \$ 70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$ 2	5 513,048 5 17,597 5 112,028 5 145,894 5 72,181 5 (130) 5 184,868 5 340,645 5 1,801,656 6 20,027 6 12,843 6 44,519 6 551,152 6 358,000 6 416 6 6 6 57,982 9,067 5 42,638 6 42,638 6 416 6 108 6 57,982 9,067 5 42,638 6 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	975,278 20,768 193,662 205,960 97,137 44,282 4920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 882,303 \$ 57,500 \$ 230,250 \$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 717,896 \$ 36,000 \$ 34,000 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	92,975 (36,732) (36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	1,764,605 115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	789,327 94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	55% 18% 42% 39% 444% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
nvestment Income spendites and Fines spendites and User Charges	3,171	\$ 17,597 5 112,028 5 145,894 6 72,181 6 29,576 6 (130) 6 184,868 \$ 340,645 \$ 20,027 5 12,843 6 44,519 6 551,152 6 6 6 6 6 6 6 7,982 8 9,067 8 42,638 6 43,638 6 44,638 6 57,982 6 58,638 6 58,638	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	20,768 193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 -681,690 27,478 8,500 128,282 21,947	\$ 57,500 \$ 230,250 \$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 14,810,653 \$ 4,757,152 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 717,896 \$ 36,000 \$ 12,000 \$ 36,000 \$ 36,000	\$\$\$\$\$\$\$\$ \$	(36,732) (36,588) (83,514) (38,809) (70,230) (11,830) (11,830) (12,7105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	115,000 460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	94,232 266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	18% 42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
Penalties and Fines \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	81,634	\$ 11,028 \$ 145,894 \$ 72,181 \$ 29,576 \$ (130) \$ 184,868 \$ 340,645 \$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 6,416 \$ 9,067 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	193,662 205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 230,250 \$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 36,000 \$ 20,000 \$ 36,000 \$ 36,000 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(36,588) (83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	460,500 527,822 221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	266,838 321,862 124,263 153,743 12,580 16,382 \$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	42% 39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
tental Revenue / Ticket Sales sthter Revenue / Sponsorships ales and User Charges ransit Revenue stransit Revenue stotal R	60,066 \$24,956 \$14,706 \$1,050 \$1,250 \$2112,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903 \$1212,903	\$ 145,894 \$ 72,181 \$ 29,576 \$ (130) \$ 184,868 \$ 340,645 \$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ - 5 \$ 358,000 \$ 4,616 \$ - 4,638 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	205,960 97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 289,474 \$ 135,946 \$ 114,512 \$ 12,750 \$ 181,150 \$ 4,757,152 \$ 4,757,152 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 290,603 \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(83,514) (38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	\$27,822 221,400 198,025 13,500 202,500 \$ 15,487,232 \$ 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	\$21,862 124,263 153,743 12,580 16,382 \$ 933,684 \$ 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	39% 44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
Other Revenue / Sponsorships Spales and User Charges Spales and User Charges Spansorships Spales and User Charges Spansorships Sp	24,956	\$ 72,181 \$ 29,576 \$ (1300) \$ 184,868 \$ 340,645 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 57,982 \$ 9,067 \$ 42,638 \$ 42,636	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	97,137 44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 135,946 \$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 20,603 \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(38,809) (70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	221,400 198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	\$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	44% 22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
ales and User Charges \$ Iransit Revenue \$ Jonations \$	14,706	\$ 29,576 6 (130) 5 184,868 \$ 340,645 \$ 20,027 12,843 \$ 44,519 6 551,152 6 - 6 57,982 \$ 9,067 \$ 42,638 \$ 10,888	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,282 920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 114,512 \$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ 77,896 \$ 36,000 \$ 290,603 \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(70,230) (11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	198,025 13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	\$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	22% 7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
Standard	1,050 \$ 1,250 \$ 212,903 \$ 212,903 \$ 25,562 \$ 432,793 \$ 21,062 \$ 8,500 \$ 21,062 \$ 33,731 \$ 141,398 \$ 15,596 \$ 5	\$ (130) \$ 184,868 \$ 340,645 \$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 6,416 \$ 6,416 \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	920 186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 12,750 \$ 181,150 \$ 14,810,653 \$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 2,000 \$ 717,896 \$ 36,000 \$ 717,896 \$ 36,000 \$ 290,603 \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(11,830) 4,968 (257,105) 1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	13,500 202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	\$ 933,684 \$ 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	7% 92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
Sonations S 14,2 CXPENSE: Salary/Wages/Benefits \$ 1,5 staff Training / Professional Development \$ 1,5 staff Training / Professional	1,250 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 184,868 \$ 340,645 \$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 5,51,52 \$ 358,000 \$ 6,416 \$ 7,982 \$ 9,067 \$ 42,638	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	186,118 14,553,548 3,397,934 25,271 12,588 70,081 983,945 681,690 27,478 8,500 128,282 21,947	\$ 181,150 \$ 14,810,653 \$ 14,8757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ -5 \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	202,500 \$ 15,487,232 9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	\$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	92% 94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
State Revenue \$ 14,2 EXPENSE: State Training / Professional Development \$ 1,5 State Training / Professional Development \$ 5 State Training / Professional Development \$ 7 State Training / Professional Professi	596,278 5,244 5 (255) 5 25,562 5 322,793 6 322,690 5 70,300 5 12,880 133,731 5 141,398 5 15,596 5	\$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ - \$ 358,000 \$ 6,416 \$ - \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 4,757,152 \$ 16,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ -5 \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$ \$ \$	1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	\$ 933,684 5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	94% 36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
AXPENSE: alary/Wages/Benefits \$ 1,5 taff Training / Professional Development \$ // Allileage/Subsistence \$ 5 Allileage/Subsistence \$ 6 Allileage/Subsistence \$ 6 Allileage/Subsistence \$ 7 Allileage/Sub	596,278 5,244 (255) 25,562 3132,793 5 21,062 5 8,500 5 70,300 5 12,880 133,731 5 141,398 15,596 5	\$ 1,801,656 \$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ - \$ 358,000 \$ 6,416 \$ - \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3,397,934 25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 4,757,152 \$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$	\$ \$ \$ \$ \$ \$ \$ \$ \$	1,359,218 81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	9,326,570 198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	5,928,636 173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	36% 13% 10% 65% 55% 0% 47% 38% 31% 28%
alary/Wages/Benefits \$ 1,5 taff Training / Professional Development \$ 1 filleage/Subsistence \$ 5 filleage/Subsistence \$ 5 filleage/Subsistence \$ 5 filleage/Subsistence \$ 5 formated Services \$ 4 forfessional Services \$ 4 forfessional Services \$ 3 gal Fees \$ 5 folicing Contract \$ 3 gal Fees \$ 5 filleage Subsistence \$ 5 fi	5,244 \$ (255) \$ 25,562 \$ 432,793 \$ 21,062 \$ 8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 41,398 \$ 15,596 \$ \$	\$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 358,000 \$ 6,416 \$ - \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$	25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$	81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	13% 10% 65% 55% 0% 47% 38% 31% 28%
aff Training / Professional Development \$ lileage/Subsistence \$ lemberships/Association Fees \$ sontracted Services \$ 4 foressional Services \$ 3 dictional Services \$ 5 dictional Servic	5,244 \$ (255) \$ 25,562 \$ 432,793 \$ 21,062 \$ 8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 41,398 \$ 15,596 \$ \$	\$ 20,027 \$ 12,843 \$ 44,519 \$ 551,152 \$ 358,000 \$ 6,416 \$ - \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$ \$ \$ \$	25,271 12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 106,818 \$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$ \$	81,547 52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	198,340 128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	173,069 115,712 37,479 819,468 4,000 754,102 44,522 18,700	13% 10% 65% 55% 0% 47% 38% 31% 28%
taff Training / Professional Development \$ lileage/Subsistence \$ lemberships/Association Fees \$ ontracted Services \$ foressional Services \$ drofessional Services \$ d	(255) \$ 25,562 \$ 432,793 \$ - \$ 323,690 \$ 21,062 \$ 8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$	12,843 44,519 551,152 56 358,000 56 6,416 6 57,982 59,067 42,638 108	\$ \$ \$ \$ \$ \$ \$	12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$	52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	115,712 37,479 819,468 4,000 754,102 44,522 18,700	10% 65% 55% 0% 47% 38% 31% 28%
Alileage/Subsistence \$ Alemberships/Association Fees \$ Arofessional Services \$	(255) \$ 25,562 \$ 432,793 \$ - \$ 323,690 \$ 21,062 \$ 8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$	12,843 44,519 551,152 56 358,000 56 6,416 6 57,982 59,067 42,638 108	\$ \$ \$ \$ \$ \$ \$	12,588 70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 65,286 \$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$ \$	52,698 7,037 (69,542) 2,000 36,206 8,522 (8,500)	128,300 107,560 1,803,413 4,000 1,435,792 72,000 27,200	115,712 37,479 819,468 4,000 754,102 44,522 18,700	10% 65% 55% 0% 47% 38% 31% 28%
Memberships/Association Fees \$ Contracted Services \$ Contracted Services \$ Colicing Contract \$ Colicing Colicin	25,562 \$ 432,793 \$ - \$ 323,690 \$ 21,062 \$ 8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$	44,519 551,152 5 358,000 \$ 6,416 5 57,982 \$ 9,067 42,638 108	\$ \$ \$ \$ \$ \$ \$	70,081 983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 77,118 \$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$	7,037 (69,542) 2,000 36,206 8,522 (8,500)	107,560 1,803,413 4,000 1,435,792 72,000 27,200	37,479 819,468 4,000 754,102 44,522 18,700	65% 55% 0% 47% 38% 31% 28%
contracted Services \$ 4 rofessional Services \$ 5 rofessional Services \$ 5 rofessional Services \$ 5 degal Fees \$ 5 degal Fees \$ 5 deneral Goods and Supplies \$ 6 deneral Goods and Supplies	432,793 \$	551,152 5 358,000 5 6,416 6 - 5 57,982 5 9,067 42,638 108	\$ \$ \$ \$ \$ \$	983,945 - 681,690 27,478 8,500 128,282 21,947	\$ 914,403 \$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$ \$	(69,542) 2,000 36,206 8,522 (8,500)	1,803,413 4,000 1,435,792 72,000 27,200	819,468 4,000 754,102 44,522 18,700	55% 0% 47% 38% 31% 28%
rofessional Services \$ colicing Contract \$ solicing Contract \$ sol	21,062	5 358,000 5 6,416 6 - 5 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$	681,690 27,478 8,500 128,282 21,947	\$ 2,000 \$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$	2,000 36,206 8,522 (8,500)	4,000 1,435,792 72,000 27,200	4,000 754,102 44,522 18,700	47% 38% 31% 28%
olicing Contract \$ 3 ggal Fees \$ \$ widit Fees \$ \$ steineral Goods and Supplies \$ \$ Strice Supplies/Postage \$ \$ selecommunications \$ \$ subscriptions/Publications \$ \$ will Tools & Equipment, Uniforms, Office Furnit \$ \$ willding & Grounds R&M \$ \$ quipment R&M \$ \$ ngineered structures R&M \$ \$ tehicle Fuel \$ \$ steintals \$ \$ will titles \$ \$ \$ will titles \$ \$ \$ council Computer Purchases \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	323,690 \$ 21,062 \$ 8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$ \$	\$ 358,000 \$ 6,416 \$ - \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$ \$	27,478 8,500 128,282 21,947	\$ 717,896 \$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$ \$ \$	36,206 8,522 (8,500)	1,435,792 72,000 27,200	754,102 44,522 18,700	47% 38% 31% 28%
egal Fees \$ \text{vadit Fees} \$ \text{velocity Fostage} \$ \text{velocity Fostage} \$ \text{velocity Fostage} \$ \text{velocity Formotions} \$ \text{valvertising /Promotions} \$ \text{valuditing & Grounds R&M} \$ \text{validing Red Functions} \$ \text{validing Red Functions} \$ \text{validing Red Fallons}	21,062	\$ 6,416 \$ - \$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$ \$ \$ \$	27,478 8,500 128,282 21,947	\$ 36,000 \$ - \$ 290,603 \$ 33,450	\$ \$	8,522 (8,500)	72,000 27,200	44,522 18,700	38% 31% 28%
dulfi Fees \$ eneral Goods and Supplies \$ ffice Supplies/Postage \$ eleccommunications \$ surrance/Licenses \$ 1 dvertising /Promotions \$ suall Tools & Equipment, Uniforms, Office Furnit \$ uilding & Grounds R&M \$ quipment R&M \$ ngineered Structures R&M \$ enicle Fuel \$ entals \$ sillities \$ 2 ublic Relations \$ surding Computer Purchases \$ ad Debt Expense \$	8,500 \$ 70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$	5 - 5 57,982 \$ 9,067 \$ 42,638 5 108	\$ \$ \$ \$	8,500 128,282 21,947	\$ - \$ 290,603 \$ 33,450	\$ \$	(8,500)	27,200	18,700	31% 28%
eneral Goods and Supplies ffice Supplies/Postage elecommunications susurance/Licenses subscriptions/Publications subscriptions/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/Publications/P	70,300 \$ 12,880 \$ 33,731 \$ 141,398 \$ 15,596 \$	\$ 57,982 \$ 9,067 \$ 42,638 \$ 108	\$	128,282 21,947	\$ 290,603 \$ 33,450	\$				28%
iffice Supplies/Postage \$ elecommunications \$ surance/Licenses \$ 1. dvertising/Promotions \$ ubscriptions/Publications \$ mall Tools & Equipment, Uniforms, Office Furnit \$ uilding & Grounds R&M \$ quipment R&M \$ ngineered structures R&M \$ ehicle Fuel \$ entals \$ tillities \$ 2 ublic Relations \$ 2 ublic Relations \$ 3 and I Oogbuter Purchases \$ 5 and Debt Expense \$	12,880 3 33,731 5 141,398 5 15,596 5	\$ 9,067 \$ 42,638 \$ 108	\$	21,947	\$ 33,450		162,321		327,237	
elecommunications \$ susurance/Licenses \$ 1 dvertising /Promotions \$ subscriptions/Publications \$ small Tools & Equipment, Uniforms, Office Furnit \$ uilding & Grounds R&M \$ squipment R&M \$ shriptions \$	33,731 \$ 141,398 \$ 15,596 \$	\$ 42,638 \$ 108	\$			\$				
Asurance/Licenses \$ 1 divertising / Promotions \$ 5 ubscriptions/publications \$ 5 mall Tools & Equipment, Uniforms, Office Furnit \$ 5 uilding & Grounds R&M \$ 5 quipment R&M \$ 5 ngineered structures R&M \$ 5 ehicle Fuel \$ 5 entals \$ 5 tillities \$ 2 ublic Relations \$ 2 ublic Computer Purchases \$ 5 rants \$ 5 ad Debt Expense \$ 5	141,398 15,596	\$ 108		76,369	S 86 900		11,503	65,000	43,053	34%
dvertising / Promotions \$ ubscriptions/ Publications \$ ubscriptions/ Publications \$ ubscriptions/ Publications \$ ubscriptions/ Publications \$ upscriptions/ Publications \$ uilding & Grounds R&M \$ upscriptions \$ upscri	15,596		S			\$	10,531	173,800	97,431	44%
ubscriptions/Publications \$ mall Tools & Equipment, Uniforms, Office Furnit \$ uilding & Grounds R&M \$ quipment R&M \$ ngineered structures R&M \$ tehicle Fuel \$ sentals \$ utilities \$ utili		\$ 10,056		141,506	\$ 153,641	\$	12,135	155,701	14,195	91%
mall Tools & Equipment, Uniforms, Office Furnit \$ uilding & Grounds R&M \$ quipment R&M \$ ngineered structures R&M \$ rehicle Fuel \$ tentals \$ titlities \$ uiblic Relations \$ ouncil Computer Purchases \$ tand Debt Expense \$				25,652	\$ 64,450	\$	38,798	127,400	101,748	20%
Suilding & Grounds R&M \$ \$ \$ \$ \$ \$ \$ \$ \$	- \$			665	\$ 750	\$	85	1,500	835	44%
quipment R&M	9,323	\$ 13,823	\$	23,146	\$ 43,487	\$	20,341	78,087	54,941	30%
Signification	76,704	\$ 43,993	\$	120,697	\$ 235,200	\$	114,503	492,000	371,303	25%
//ehicle Fuel \$ kentals \$ Jutilities \$ 2 Vablic Relations \$ Council Computer Purchases \$ Grants \$ Islad Debt Expense \$	85,334	\$ 42,961	\$	128,295	\$ 183,330	\$	55,035	366,660	238,365	35%
tentals \$ thillities \$ 2 tublic Relations \$ council Computer Purchases \$ irants \$ iad Debt Expense \$	33,667	\$ 64,343	\$	98,010	\$ 80,623	\$	(17,387)	170,300	72,290	58%
Itilities \$ 2 ublic Relations \$ 5 clouncil Computer Purchases \$ 5 Grants \$ 1 ad Debt Expense \$ 5	18,998	\$ 22,478	\$	41,476	\$ 60,780	\$	19,304	120,560	79,084	34%
ublic Relations \$ iouncil Computer Purchases \$ irants \$ ad Debt Expense \$	- 5	5 -	\$	-	\$ 5,000	\$	5,000	10,000	10,000	0%
ouncil Computer Purchases \$ irants \$ ad Debt Expense \$	228,229	249,860	\$	478,089	\$ 424,079	\$	(54,010)	837,708	359,619	57%
ouncil Computer Purchases \$ irants \$ ad Debt Expense \$	9,086					\$	6,475	34,200	23,575	31%
irants \$ ad Debt Expense \$	- 9		Ś			\$	2,000	2,000	2,000	0%
ad Debt Expense \$	10,000 \$				\$ 685,460	\$	18,229	766,460	99,229	87%
· · · · · · · · · · · · · · · · · · ·	2,051				\$ 5,000	\$	2,633	(205,000)	(207,367)	(1%)
mance charges 5		\$ 2,626			\$ 5,000 \$ 7,150	\$	2,633 1,751	13,800	(207,367) 8,401	39%
		-,								
	, ,			15,515	\$ 25,000 \$ -	\$ \$	9,485	50,000 0	34,485	31% 100%
· · · · · · · · · · · · · · · · · · ·	46,247 \$			63,213 7,255,971	\$ 9,080,676	\$	(63,213) 1,824,705	\$ 16,818,890	(63,213) 9,562,919	43%
xcess (Deficiency) before \$ 10,90	988,257	\$ (3 500 590)	۱ ¢	7 297 577	\$ 5,729,977	Ġ	1,567,600	(1,331,658)	(8,629,235)	
Other Revenue and Expense		÷ (3,030,080)	, ,	.,231,311	- 3,1 <u>2</u> 3,311	,	1,507,000	(1,331,030)	(0,023,233)	
OTHER (REVENUE) EXPENSE										
Other Revenue ((41,790)	_		(41,790)			(41,790)			
	580,723)	_		(580,723)			(580,723)			
	19,802	105,946		125,748	195,406		(69,658)	622,947	497,199	20%
		105,946			195,406					
epreciation	0	-		0			0	5,366,496	0	0%
Gain)/Loss on Capital Asset Disposal (6)	0 5 02,711)	105,946		(496,765)	0 195,406		(692,171)	5,989,443	6,486,208	0%
TET EVERES (DEFICIENCY)		•			•		. ,	•	\$ (2,143,027)	
IET EXCESS (DEFICIENCY) \$ 11,5	590,968	\$ (3.796.626)	۱ ۲	7,794,342	\$ 5,534,571	ċ	2,259,771	\$ (7,321,101)		

Statement of Operations Utility Supported For the Six Months Ending June 30, 2020

unaudited	2nd Quarter	1st Quarter		Year to Date (Y				
	Actual	Actual	Actual	Budget	Variance	Total Budget	YTD to Total Budget	YTD to Total Budge
				-	(unfavorable)		(Dollars)	(Percent)
EEVENUE:								
Vater Fees	\$796,204	\$748,272	\$1,544,476	\$1,631,064	(\$86,588)	\$3,262,128	\$1,717,652	47%
anitary Fees	503,709	481,518	985,227	1,074,173	(88,946)	2,148,346	\$1,163,119	46%
torm Fees	84,150	83,667	167,817	172,570	(4,753)	345,140	\$177,323	49%
olid Waste Fees	241,800	221,628	463,428	421,117	42,311	842,234	\$378,806	55%
ales to other Governments	79,070	103,532	182,602	260,465	(77,863)	520,929	\$338,327	35%
enalties and Fines	102	5,487	5,589	11,000	(5,411)	22,000	\$16,411	25%
Other Revenue	0	0	0					
otal Revenue	\$ 1,705,035	\$ 1,644,104	\$ 3,349,139	\$ 3,570,389	\$ (221,250)	\$ 7,140,777	\$ 3,791,638	47%
XPENSE:								
alary/Wages/Benefits	217,191	241,225	458,416	589,367	130,951	1,127,590	\$669,174	41%
taff Training	0	930	930	1,386	456	3,050	\$2,120	
1ileage/subsistence	1,030	1,794	2,824	477	(2,347)	1,050	(\$1,774)	
ontracted Services	238,765	128,330	367,095	450,010	82,915	899,426	\$532,331	41%
ngineering Fees	0	0	. 0	5,529	5,529	12,200	\$12,200	0%
rofessional Services	0	0	0	2,318	2,318	5,100	\$5,100	0%
gal Fees	0	0	0	909	909	2,000	\$2,000	0%
eneral Goods and Supplies	647	192	839	5,060	4,221	8,120	\$7,281	10%
ffice Supplies/Postage	12,014	8,313	20,327	23,367	3,040	48,960	\$28,633	42%
surance/Licenses	58,859	0	58,859	32,130	(26,729)	32,130	(\$26,729)	183%
mall Tools & Equipment, Uniforms, Office Furniture	2,119	1,265	3,384	4,636	1,252	10,200	\$6,816	
egional Sewage Charges	256,411	234,970	491,381	514,824	23,443	1,029,648	\$538,267	48%
/ater Purchase	308,652	290,838	599,490	637,737	38,247	1,275,475	\$675,985	47%
uilding & Grounds R&M	3,010	15,237	18,247	7,439	(10,808)	15,341	(\$2,906)	119%
quipment R&M	16,269	825	17,094	23,339	6,245	51,224	\$34,130	
ngineered structures R&M	39,803	1,320	41,123	36,794	(4,329)	81,600	\$40,477	50%
ehicle Fuel	11,040	8,475	19,515	17,359	(2,156)	36,720	\$17,205	53%
entals	0	0	0	278	278	612	\$612	0%
tilities	30,046	30,840	60,886	76,458	15,572	151,637	\$90,751	40%
ad Debt Expense	79	1,929	2,008	4,545	2,537	10,000	\$7,992	20%
	180		180	0	(180)			
otal Operating Expense	\$ 1,195,935	\$ 966,483	\$ 2,162,598	\$ 2,433,962	\$ 271,364	\$ 4,802,083	\$ 2,639,485	45%
xcess (Deficiency) before Other Revenue and Expense	509,100	677,621	1,186,541	1,136,427	50,114	2,338,694	1,152,153	
OTHER (REVENUE) EXPENSE								
Depreciation	0	0	0	0	0	1,511,351	0	
NET EXCESS (DEFICIENCY)	\$ 509,100	\$ 677,621	\$ 1,186,541	\$ 1,136,427	\$ 50,114	\$ 827,343	\$ 1,152,153	

Council For the Six Months Ending June 30, 2020

For the Six Months Ending June 30, 2020

unaudited	?nd Quarter		Year to De	ate		
	Actual	Actual	Budget	Variance	* Total Budget (TB)	YTD to TB
				(unfavorable)		
REVENUE:						
Total Revenue		\$0	\$0	\$0	\$0	0.00%
EXPENSE:						
Salary Staff Group Benefits	9,275	15,128	20,040	4,912	40,081	37.74%
Salary Staff Payroll Taxes	3,296	8,139	7,471	(668)	14,113	57.67%
Honorarium & Per Diem - Mayor Turner	16,004	30,527	36,334	5,807	72,667	42.01%
Honorarium & Per Diem - Councillor Balanko	8,142	15,937	21,143	5,206	42,286	37.69%
Honorarium & Per Diem - Councillor Boutestein	8,942	17,787	21,143	3,356	42,286	42.06%
Honorarium & Per Diem - Councillor Dafoe	8,342	17,287	21,143	3,856	42,286	40.88%
Honorarium & Per Diem - Councillor Giffin	8,642	17,887	21,143	3,256	42,286	42.30%
Honorarium & Per Diem - Councillor Hall	9,392	18,387	21,143	2,756	42,286	43.48%
Honorarium & Per Diem - Councillor Richardson	8,142	15,937	21,143	5,206	42,286	37.69%
Total Salaries & Benefit Expense	80,177	157,016	190,703	33,687	380,577	41.26%
Professional Development - Council	0	300	1,750	1,450	3,500	8.57%
Professional Development - Councillor Balanko	(890)	180	1,000	820	2,000	9.00%
Professional Development - Councillor Boutestein	(890)	0	1,000	1,000	2,000	0.00%
Professional Development - Councillor Dafoe	(890)	0	1,000	1,000	2,000	0.00%
Professional Development - Councillor Giffin	0	656	1,000	344	2,000	32.80%
Professional Development - Councillor Hall	(890)	0	1,000	1,000	2,000	0.00%
Professional Development - Councillor Richardson	(890)	0	1,000	1,000	2,000	0.00%
Professional Development - Mayor Turner	(890)	0	1,000	1,000	2,000	0.00%
Mileage & Subsistence - Council	143	891	1,400		2,800	31.82%
Mileage & Subsistence - Councillor Balanko	(351)	531	2,250		4,500	11.80%
Mileage & Subsistence - Councillor Boutestein	(351)	248	2,250	2,002	4,500	5.51%
Mileage & Subsistence - Councillor Dafoe	(351)	640	2,250	,	4,500	14.22%
Mileage & Subsistence - Councillor Giffin	69	400	2,250	,	4,500	8.89%
Mileage & Subsistence - Councillor Hall	(217)	415	2,250	,	4,500	9.22%
Mileage & Subsistence - Councillor Richardson	(351)	595	2,250		4,500	13.22%
Mileage & Subsistence - Mayor Turner	(213)	170	3,000		6,000	2.83%
Telecommunications - Mayor Turner	257	257	750	,	1,500	17.13%
Public Relations -Mayor Turner	0	125	600		1,200	10.42%
Public Relations -Councillor Balanko	0	110	600		1,200	9.17%
Public Relations -Councillor Boutestein	0	40	600		1,200	3.33%
Public Relations -Councillor Dafoe	0	40	600		1,200	3.33%
Public Relations -Councillor Giffin	0	40	600		1,200	3.33%
Public Relations -Councillor Hall	0	80	600		1,200	6.67%
Public Relations -Councillor Richardson	0	40	600		1,200	3.33%
Public Relations - Council	500	726	7,500		15,000	
						4.84%
Council Computer Purchase Total Operating Expense	73,972	1 63,500	2,000 231,803	2,000 68,303	2,000 460,777	0.00% 35.48%
Excess (Deficiency) before Other Revenue and Expense	(73,972)	(163,500)	(231,803)	(68,303)	(460,777)	35.48%
OTHER REVENUE AND EXPENSE						
-	0	0	0	0	0	0.00%
NET EXCESS (DEFICIENCY)	(73,972)	(163,500)	(231,803)	68,303	(460,777)	35.48%

^{*}The annual Council budget is an allocation of funds within the consolidated Town budget, intended to fund the operational requirements on behalf of Council

^{*}This financial report will reflect a deficiency due to the fact no revenues are generated within this department.

2020 Approved Capital Projects Quarterly Status Report as at June 30, 2020

Q2

Q3





Spending: 31%

Budget: \$172,000



Project: Stormwater Management

Upgrades

Spending: 0%

Facility Aerating Fountain

Budget: \$40,000

Work In Progress Capital Projects Quarterly Status Report as at June 30, 2020

Project: CCC Sound System Upgrade Spending: 0% Budget: \$45,000	Project: Park/Sports Field Development Spending: 0% Budget: \$100,000	Project: Westwinds Lift Station Spending: 63% Budget \$1,584,000
Project: East Boundary Road Improvements Spending: 0% Budget: \$95,000	Project: Street Lighting Extension - EBR to MLC Spending: 1% Budget: \$160,000	Project: Westwinds Forcemain to Business Park Spending: 156% Budget 297,000
Project: Traffic Signal Design (100 Ave) Spending: 0% Budget: \$50,000	Project: Transportation Master Plan Spending: 76% Budget: \$180,000	
Project: MLC Multiway Trail Development Spending: 90% Budget: \$80,000	Project: 100 Street Improvements Spending: 10% Budget: \$2,800,000	
Project: 2018 Road Rehabilitation & Neighbourhood Revitalization Spending: 63% Budget: \$710,000	Project: 2019 Road Rehabilitation & Neighbourhood Revitalization Spending: 1% Budget: \$200,000	
Project: MLC Site Servicing Spending: 90% Budget: \$4,500,000	Project: Jessica Martel - Laneway Spending: 48% Budget: \$47,000	

Project: IT Storage Array Network **Project**: Fleet Replacement Size Upgrade Spending: 13% Spending: 0% **Budget**: \$122,328 **Q3 Budget**: \$60,000 **Project**: MLC 77 Acre Design **Project**: Asset Management Spending: 0% Implementation **Budget**: \$100,000 Spending: 0% **Budget**: \$50,000 **Project**: Fire Department - Air **Project**: Trail Solar Lights Compressor Spending: 0% Spending: 0% Q3 **Budget**: \$351,070 **Budget:** \$65,000 **Project**: Playground Upgrades* Spending: 12% Q3 **Budget**: \$371,000

^{*} Council approved scope/budget changes as of June 2020.

