

AMENDED 2021 - 2023 OPERATING BUDGET & 2021 - 2046 CAPITAL PLAN

Amended May 25, 2021

Amended 2021 Operating Budget

At the May 25, 2021, Regular Meeting of Council, Council approved the amended 2021 Operating Budget. As previously directed by Council, Administration presented budgetary adjustments to address the reduction in assessment rates to retain the 1% budget increase and the 1:1.1 non-residential property tax rate approved during 2021 Budget deliberations.

The amended 2021 Budget was approved with the following changes:

1. Inclusion of the additional revenue of \$462,271 from the approved Sturgeon County recreation cost-share agreement

2021 contribution	\$834,724
Less	(\$50,000) capital replacement reserve – County
Less	(\$50,000) capital replacement reserve – Town
Less	(\$271,953) already included in 2021 budget
Net forecasted unbudgeted revenue	\$462,771

2. Expense reductions of \$312, 273 to wage and salary expenses including:

- Delayed hiring of approved positions
- Closure of the MLC projected to June 14, including layoffs spanning April 17 – June 14
- Closure of the MCCC projected to September 6, including layoffs spanning April 17 – September 6
- Reduction of casual staff due to facility closures
- Reduced hiring of seasonal staff due to redeployment of permanent staff

3. Reduced tax revenue to a 1% tax increase to lower required revenues by \$271,261

- Reduces tax-generated revenue requirements to \$10,288,346

Summarized Amended 2021 Operating Budget

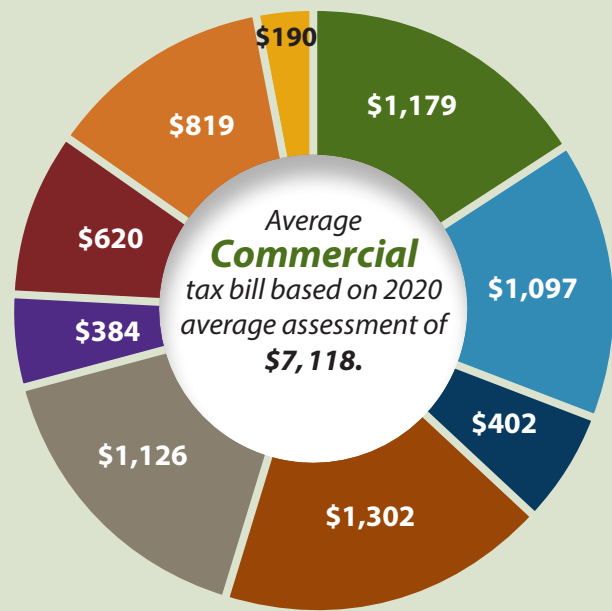
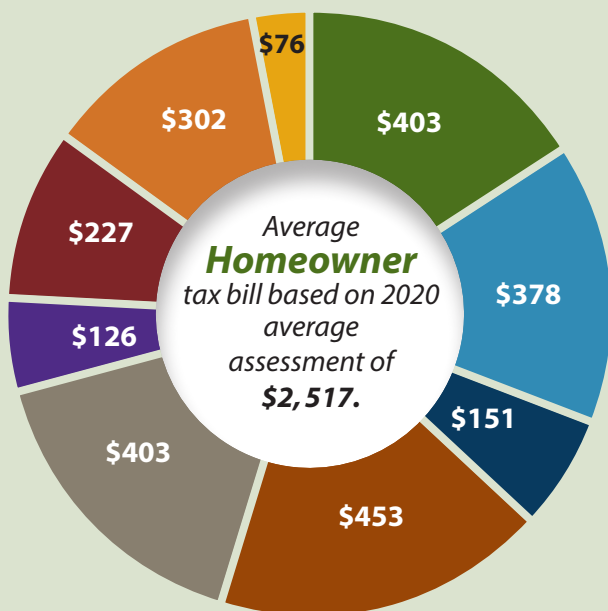
Revised budget overview with budgetary amendments

Adjustments	Revenue	Expenses	Surplus/(Deficit)
Added rec revenue	512,771		
Reduced tax requirements	(271,261)		
Added reserve transfer expense re rec agreement		50,000	
Reduced expenses		(312,273)	
Adjusted Tax Supported	15,672,219	17,284,007	(1,611,791)
Utility Supported	7,362,732	5,021,838	2,340,894
Adjusted Consolidated	23,034,951	22,323,845	729,103

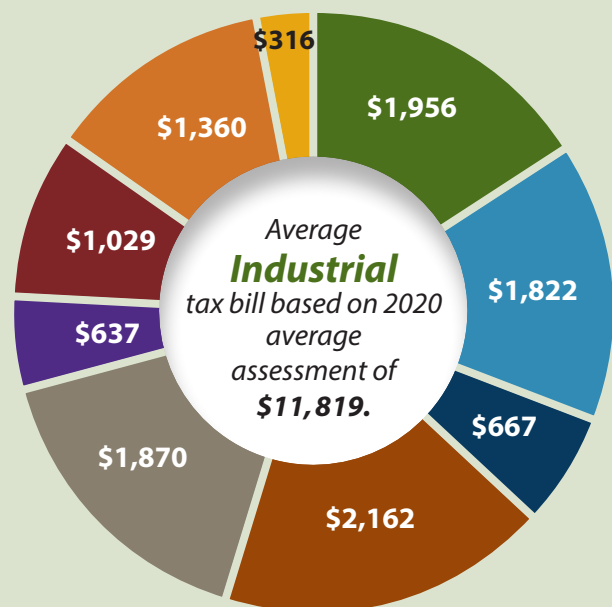
Budget Impact on Property Taxes

Increases outlined in the table below are based on average assessments.

Property Type	Municipal Services	Provincial School Requisition	Homeland Housing Requisition	Total Tax
Residential	\$16.90	\$10.15	\$1.55	\$28.61
Commercial	\$234.56	\$68.31	\$6.16	\$309.03
Industrial	\$126.28	(\$8.19)	\$7.22	\$125.31



- Corporate Services
- Enforcement & Police Services
- Fire Services
- Parks & Recreation
- Infrastructure Services
- Planning & Development
- Community Services
- General Administration
- Council



Consolidated Operating Budget

The Consolidated Budget reflects revenues totaling \$23M which represents an increase of 1.8% over the prior year approved budget. The increase is primarily associated with increased municipal property tax projections (based on a 1% municipal residential tax increase and a 1% non-residential tax increase (1:1.1 ratio of residential to non-residential)), Sturgeon County's Recreation Cost share agreement, along with higher anticipated franchise revenue and an estimated increase in utility revenue. The 2021 Budgeted Consolidated Expenses reflect approx. \$22.3M and have increased by .28% compared to the prior year budget. The overall Consolidated Budget reflects a surplus totaling \$729K which is an increase over the prior year approved budget by \$345K.

	2020	2021	Change
Revenues			
Tax Supported	15,487,232	15,672,219	184,987
Utility Supported	7,140,777	7,362,732	221,955
Consolidated	22,628,009	23,034,951	406,942
Expenses			
Tax Supported	17,441,837	17,284,007	(157,830)
Utility Supported	4,802,083	5,021,838	219,755
Consolidated	22,243,920	22,305,845	(61,925)
Surplus/(Deficit)	384,089	729,106	345,017

Town of Morinville 2021 Consolidated Budget

	2018 Actual	2019 Actual	2020 Forecast	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue:							
Net Taxation	9,299,254	9,999,507	10,625,929	10,397,816	10,288,346	10,905,144	11,132,164
Franchise Fees	2,190,654	1,754,392	1,844,881	1,764,605	1,868,111	1,883,352	1,898,897
Sales to Other Governments	969,548	801,777	770,877	891,489	753,083	778,392	793,895
Government Transfers	857,533	940,076	950,000	978,402	1,502,990	997,191	997,191
Penalties & Fines	471,403	557,400	365,594	447,500	462,000	482,000	482,000
Development Fees & Permits	384,694	277,923	168,192	257,602	171,000	177,000	183,000
Rentals	302,274	378,465	281,596	357,682	286,820	269,036	274,036
Investment Income	137,940	155,687	74,008	115,000	75,000	75,000	75,000
Sales & User Charges	71,951	119,162	56,156	83,600	59,000	70,710	70,710
Offsite Levies	160,785	64,313					
Other Revenues	217,361	1,674,497	590,041	736,465	637,876	529,876	440,650
Water, Wastewater & Solid Waste Fees	5,622,368	5,892,177	6,432,797	6,597,848	6,930,725	7,237,937	7,619,058
Total Revenue	20,685,765	22,615,376	22,160,071	22,628,009	23,034,951	23,405,638	23,966,601
Expense:							
Salaries, Wages & Benefits	8,250,370	9,522,192	9,665,777	10,628,745	10,507,870	11,419,763	11,651,174
Contracted & General Services	4,179,939	4,435,448	4,396,050	4,454,281	4,441,132	4,894,123	4,703,309
Materials Goods & Utilities	4,061,410	4,780,317	4,315,348	4,734,974	4,924,985	4,630,001	4,650,844
Interest on Long Term Debt	69,823	538,752	553,290	622,947	669,681	539,833	507,018
Purchases from Other Governments	909,487	927,328	1,000,859	1,029,648	1,094,276	1,116,162	1,138,485
Bank Charges & Short Term Interest	67,880	13,798	11,756	13,800	10,500	10,500	10,500
Recreation Reserve Transfer					50,000		
Other Expenses	310,597	404,316	245,181	374,249	307,694	354,259	353,279
- Morinville Community Library	508,759	480,020	493,276	493,276	442,707	518,248	531,204
- Morinville Historical Society	106,000	106,000	107,000	107,000	107,000	109,140	111,323
- Salary Attrition				(215,000)	(250,000)	(250,000)	(250,000)
Total Expense	18,464,265	21,208,171	20,788,537	22,243,920	22,305,845	23,342,029	23,407,135
Net Total	2,221,500	1,407,205	1,371,534	384,089	729,106	63,609	559,465

The 2021 Tax Supported Operating Budget reflects revenues totaling \$15.6M which represents an increase of approximately \$185K which is primarily associated with a 1% municipal tax increase, and Sturgeon County's recreation cost share. Operating expenses total \$17.2M and are projected to decrease from last year's budget by .90% or \$158K. The overall budget for 2021 reflects a deficit in the Tax Supported operations of \$1.611M which is a decrease over the prior year approved budget of \$343K.

Town of Morinville 2021 Tax Supported

	2018 Actual	2019 Actual	2020 Forecast	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue							
Net Taxation	9,299,254	9,999,507	10,625,929	10,397,816	10,288,346	10,905,144	11,132,164
Franchise Fees	1,659,547	1,754,392	1,844,881	1,764,605	1,868,111	1,883,352	1,898,897
Sales to Other Governments	367,119	313,633	341,840	370,560	343,076	360,184	367,539
Government Transfers	857,533	940,076	803,514	978,402	1,502,990	997,191	997,191
Penalties & Fines	443,343	531,762	351,307	425,500	440,000	460,000	460,000
Development Fees & Permits	384,694	277,923	168,192	257,602	171,000	177,000	183,000
Rentals	302,274	378,465	281,596	357,682	286,820	269,036	274,036
Investment Income	137,940	155,687	74,008	115,000	75,000	75,000	75,000
Sales & User Charges	71,951	119,162	56,156	83,600	59,000	70,710	70,710
Offsite Levies	160,785	64,313					
Other Revenues	2,270,134	1,674,497	590,041	736,465	637,876	529,876	440,650
Total Revenue	15,954,574	16,209,417	15,137,465	15,487,232	15,672,219	15,727,493	15,899,187
Expense							
Salaries, Wages & Benefits	7,271,195	8,440,045	8,652,756	9,498,105	9,381,343	10,263,875	10,488,204
Contracted & General Services	3,329,496	3,515,141	3,555,076	3,534,505	3,545,202	3,954,067	3,745,767
Materials Goods & Utilities	2,529,088	2,824,387	2,635,723	3,022,955	3,024,880	2,720,787	2,710,917
Interest on Long Term Debt	69,823	538,752	553,290	622,947	669,681	539,833	507,018
Bank Charges & Short Term Interest	67,880	13,798	11,756	13,800	10,500	10,500	10,500
Recreation Reserve Transfer					50,000		
Other Expenses	307,512	401,749	238,447	195,474	52,694	99,259	98,279
- Morinville Community Library	508,759	480,020	493,276	493,276	442,707	518,248	531,204
- Morinville Historical Society	106,000	106,000	107,000	107,000	107,000	109,140	111,323
Total Expense	14,189,753	16,319,892	16,247,323	17,441,837	17,284,007	18,215,709	18,203,212
Net Total	1,764,822	(110,474)	(1,109,858)	(1,954,605)	(1,611,788)	(2,488,216)	(2,304,025)

Town of Morinville Consolidated Tax and Utility Supported

	Council	General Administration	Protective Services	Parks & Recreation	Public Works	Planning & Development	FCSS	Utilities	Total Town
Revenue									
Net Taxation		10,288,346							10,288,346
Water, Wastewater & Solid Waste Fees								6,930,725	6,930,725
Franchise Fees		1,868,111							1,868,111
Sales to Other Governments		0	332,866			10,210		410,007	753,083
Government Transfers		271,953	379,144	605,771			246,122		1,502,990
Penalties & Fines		125,000	315,000					22,000	462,000
Development Fees & Permits			17,000			154,000			171,000
Rentals		87,784		199,036					286,820
Investment Income		75,000							75,000
Sales & User Charges		17,500	40,000	1,500		0			59,000
Other Revenues		20,000	28,500	539,150	0		50,226		637,876
Total Revenue	-	12,753,694	1,112,510	1,345,457	-	164,210	296,348	7,362,732	23,034,951
Expense:									
Salaries, Wages & Benefits	382,711	2,990,523	1,628,203	2,024,914	1,272,030	705,548	377,417	1,126,527	10,507,873
Contracted & General Services	21,165	1,113,546	1,891,536	242,700	228,905	76,500	20,850	895,930	4,491,132
Materials Goods & Utilities	38,900	644,877	246,788	818,446	1,219,825	40,000	16,044	1,900,105	4,924,985
Purchases from Other Governments								1,094,276	1,094,276
Interest on Long Term Debt		35,924		633,757	0				669,681
Bank Charges & Short Term Interest		10,000		0	0		500		10,500
Other Expenses		(204,120)	30,493	664,984	2,800	80,345	27,900	5,000	607,402
Total Expense	442,776	4,590,750	3,797,020	4,384,801	2,723,560	902,393	442,711	5,021,838	22,305,846
Net Total	(442,776)	8,162,944	(2,684,510)	(3,039,344)	(2,723,560)	(738,183)	(146,363)	2,340,894	729,106



Capital Projects



Tax Supported 2021 Capital Projects

Tax Supported 2021 Capital Projects

Project: Splash Park Replacement 2021 Budget: \$565,000 Funding Source: MSI Capital Grant/Parks, Rec & Culture Capital Reserve	Project: Outdoor Multi-Sport Facility 2021 Budget: \$880,000 Funding Source: MSP Grant/Safety Initiative Reserve	Project: Curb Extensions - 100 Ave 2021 Budget: \$263,000 Funding Source: MSP	Project: Infrastructure Services Fleet Addition - Asphalt Hot Box Trailer 2021 Budget: \$49,320 Funding Source: Fleet & Equipment Reserve	Project: Sidewalk Rehabilitation 2021 Budget: \$200,000 Funding Source: MSI Capital Grant
Project: Asset Management Implementation 2021 Budget: \$100,000 Funding Source: General Capital Reserve	Project: Infrastructure Services Fleet Addition - Skidsteer Snow Pusher Attachment 2021 Budget: \$11,768 Funding Source: Fleet & Equipment Reserve	Project: Infrastructure Services Equipment 2021 Budget: \$288,730 Funding Source: MSI Capital Grant	Project: FD Turnout Gear Extractor/PPE Dryer 2021 Budget: \$30,000 Funding Source: Fleet & Equipment Reserve	Project: Road Rehabilitation 2021 Budget: \$885,810 Funding Source: MSI/BMTG
Project: MCCC Sound System Upgrade 2021 Budget: \$125,000 Funding Source: Fleet & Equipment Reserve	Project: MLC 77 Acre Site Development 2021 Budget: \$225,000 Funding Source: Parks, Rec & Culture Capital Reserve	Project: Replacement Protective Services Facility 2021 Budget: \$150,000 Funding Source: General Capital Reserve	Project: Trail Development - 105 Street 2021 Budget: \$85,000 Funding Source: MSP	Project: FD Pumper Truck 2021 Budget: \$550,000 Funding Source: MSI Capital Grant
Project: Infrastructure Services Fleet Addition - Medium Tractor 2021 Budget: \$122,969 Funding Source: Fleet & Equipment Reserve	Project: PW Building Condition & Needs Assessment 2021 Budget: \$75,000 Funding Source: General Capital Reserve	Project: CPO Patrol Vehicle 2021 Budget: \$85,000 Funding Source: MSI Capital Grant	Project: FD Vehicle (Chief's Vehicle) 2021 Budget: \$85,000 Funding Source: MSI Capital Grant	

Total Tax Supported Projects
2021 Budget: \$4,776,597



Utility Supported 2021 Capital Projects

Utility Supported 2021 Capital Projects

Project: Stormwater Management Facility Aerating Fountain 2021 Budget: \$40,000 Funding Source: Storm Sewer Capital Reserves	Project: Sanitary Trunk Sewer Relining 2021 Budget: \$225,000 Funding Source: Sanitary Reserves	Project: Culvert Replacements 2021 Budget: \$80,000 Funding Source: Storm Sewer Capital Reserves
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Total Utility Supported Projects
2021 Budget: \$345,000



2021 - 2046 **CAPITAL PLAN**

Approved December 16, 2020

2021 - 2046 CAPITAL PLAN

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This has been an incredibly difficult year, and I am proud of Council and Administration for their stewardship of our community. We continue to move Morinville forward by delivering the essential programs and services our residents and businesses rely on each and every day, while at the same time managing our unprecedented response to the COVID-19 Pandemic.

The approved operating and capital budgets continue to advance the needs of our residents and businesses, while modest tax and utility increases ensure we meet the needs of our growing community.

Council began deliberating Administration's preliminary budget in October 2020, and using COVID-19 appropriate electronic means, engaged residents and businesses through online forums and Special Council Meetings. Council worked collaboratively with Administration through this very difficult budget process to maintain core services while continuing to meet the needs of the community.

Council approved a 1% residential tax increase – an average annual increase of \$24.99 for homeowners. The non-residential tax rate for an average property will see an annual increase of \$70.96 for commercial accounts and \$117.93 for industrial accounts. The final municipal tax rates will be approved in the spring of 2021 through the passing of the Property Tax Bylaw.

The approved consolidated budget reflects a surplus of \$225,320, which is comprised of a tax supported deficit of \$2.1M and an utility supported surplus of \$2.3M. Cost reductions of \$921,600 were also approved by Council for the 2021 Operating Budget.

The 2021 budgets were guided by current plans, including our Municipal Sustainability Plan and 2020 Strategic Plan. We are looking ahead to the future, and know that Administration will deliver on the visions we have for our community.



Barry Turner, Mayor
Town of Morinville



The COVID-19 pandemic has plunged our municipality into uncharted waters. It is more important than ever that we ensure the Town of Morinville is utilizing its resources in the most efficient and effective manner possible. Administration is cognizant that we must be prudent with our fiscal strategies and as such, we spent time reviewing our mandatory and

discretionary services with a sharp eye to the needs of our community.

The 2021 Operating Budget process has been a collaborative and comprehensive effort which involved engaging our Senior Leadership Team, Management Team and key staff members to carefully evaluate Morinville's operational requirements to deliver and maintain current service levels. To support and achieve these desired outcomes, as well as deliver internal efficiencies, the 2021-2023 operating budget was built to:

- Maintain services and service levels;
- Focus on continuous improvements and efficiencies;
- Support Council's Strategic Plan;
- Maintain infrastructure and plan for new capital projects;
- More effectively reach residents through the delivery of online programs and services; and
- Implement new technology to improve management systems and create operational process efficiencies.

We know the community relies on its Administration to ensure the organization is financially sustainable and responsible with tax dollars. With the implementation of our long-range financial model, we are improving our ability to more accurately reflect the necessary budget requirements both in the short and long term. We will continue to focus on developing sustainable business practices through revenue generation opportunities, cost-saving initiatives, process efficiency improvements, and the creation of regional partnerships and collaborative opportunities where appropriate. Thank you for your interest in the 2021 Budget. Should you have any questions, please contact us at budget@morinville.ca or call 780-939-4361.



Stephane Labonne, CAO
Town of Morinville

The 2021-2046 Capital Plan process was a collaborative and comprehensive effort which involved engaging the Senior Leadership Team, Management Team and key staff to carefully evaluate the Town of Morinville's long term capital needs and requirements.

Enhancements:

- Extended the Planning timeline to 25 versus 20 years to align with other 25 year municipal plans
- New Capital Prioritization process established for all non-annual programs (applied to first five years)
- Grouping types of asset investments
- Business Cases – continuing to work towards developing documented project scope, timelines and budget for all projects within a 5-year horizon
- Long term planning incorporated investments recommended through existing master plans and studies including, but not limited to:
 - Offsite Levy Model
 - Transportation Master Plan
 - Fire Services Master Plan
 - Parks, Recreation, Culture and Trails Master Plan (PRCTMP)
 - Reviewed and updated long-term needs compliance with existing Fleet Replacement Policy

Financing Sources:

Minimize the financing of municipal capital projects is critical to our long- term sustainability. As such, we strive to leverage all tools including:

- Capital Grants
 - Municipal Stimulus Program (MSP)
 - Municipal Sustainability Initiative (MSI)
 - Municipal Sustainability Initiative (BMTG)
 - Federal Gas Tax (FGT)
- Capital Reserves
 - General Capital
 - Transportation
 - Fleet & Equipment Replacement
 - Parks, Recreation & Culture
 - Water Capital*
 - Sanitary Capital*
 - Storm Sewer Capital*

**Utility Reserves are funded through a cost recovery model which are intended to build the required lifecycle reserve balances through annual utility rate levies.*

- Offsite Levies
 - Transportation
 - Sanitary
 - Water
- Debentures
- Partnerships/Other Grants

Proposed Capital Investments:

The 25-Year Capital Plan contains projects categorized as General Infrastructure and Utility Infrastructure Projects.

General Infrastructure Investments for 2021 total \$5.1M and include:

- 100 Avenue Curb Extensions
- 100 Street Trail Extension
- Annual Playground Replacement
- Annual Sidewalk Replacement Program
- Asset Management Implementation
- Gear Extractor/PPE Dryer
- Fleet Addition - Asphalt Hot Box Trailer
- Fleet Addition – Medium Tractor
- Fleet Vehicle Replacement
- Infrastructure Services Building Condition Assessment
- MCCC Main Hall Audio System Upgrade
- Morinville Leisure Centre – Site Development
- Ray McDonald Sports Center Outdoor Upgrades
 - Destination Building
 - Outdoor Rink
 - Splash Park Replacement
- Replacement Protective Services Facility – Business Case
- Fleet Addition – Skid Steer Snow Pusher Attachment
- Tennis Court Rehabilitation
- Trail Development

Proposed Utility Infrastructure Investments for 2021 total \$345K and include:

- Stormwater Management Aerating Fountain
- Culvert Replacements
- Sanitary Trunk Relining

Overall, the 25-year Capital Plan totals \$174M and has increased by \$48M compared to the prior year plan, as a result of incorporating all existing municipally planned priorities along with applying the replacement policy life-cycle philosophy.

Capital Investments have been prioritized based on the Town’s ability to fund Health & Safety, environmental, recreation and end of life replacements to maintain existing service levels (annual programs) in conjunction with other capital prioritization principles.

OUR VISION

Morinville, embracing our past;
building pride in our future.



OUR MISSION

Working together to build a complete
community for today and the future through
our commitment to the well-being of Morinville.



Under the Municipal Government Act, Morinville is required to prepare a three-year operating budget and five-year capital plan. The enclosed 2021–2046 Capital Plan supports the Town’s vision and mission.

Morinville’s Council and Administration have endorsed the following values which govern the way the municipality makes decisions, how we interact with others and how we conduct ourselves:

**Integrity and Respect • Leadership and Innovation •
Accountability and Service Excellence • Teamwork and
Responsiveness • Partnership and Collaboration**



Municipal Sustainability Plan (MSP)

The Municipal Sustainability Plan provided high level, long-term strategic direction to guide community decision making toward a sustainable future. The MSP is organized around six “sustainability” pillars that represent the diverse aspects of the community including: governance, cultural, social, economic, infrastructure and environment.

For 2021, the following 2021- 2023 Operating Budget and 2021 - 2046 Capital Plan timelines were approved by Council:

Approved Budget Timelines

September 28, 2020	Administrative Consolidated Final Review Session
October 6, 2020	Admin Briefing • Budget Meeting
October 8-9, 2020	Budget Retreat
October 20, 2020	Committee of the Whole • Morinville Public Library/Museum Budget Presentations • Review Community Services – Fees/Charges Bylaw
October 27, 2020	Regular Council Meeting • 1st Reading – Operating Budget, Long Term Capital Plan • 1st Reading – Utility Bylaws • 1st Reading – Community Services Fee/Charges Bylaw
November 3, 2020	Admin Briefing • Budget Meeting
November 10, 2020	Regular Meeting of Council • 2nd Reading – Operating Budget, Long Term Capital Plan • 2nd Reading – Utility Bylaws • 2nd Reading – Community Services Fees/Charges Bylaw
November 17, 2020	Committee of the Whole • Budget Meeting (if required)
November 24, 2020	Regular Meeting of Council • 3rd Reading – Operating Budget, Long Term Capital Plan • 3rd Reading – Utility Bylaws • 3rd Reading - Community Services Fees/Charges Bylaw
November 26, 2020	Business Budget Breakfast Budget Open House (Morinville Community Cultural Centre) • Administration Presentations • Open House
December 1, 2020	Special Meeting of Council • Budget Update
December 8, 2020	Regular Meeting of Council • 3rd Reading – Operating Budget, Long Term Capital Plan, Utility Bylaws (if required)
December 15, 2020	Committee of the Whole • Budget Debrief
December 16, 2020	Special Meeting • 3rd Reading

Work in Progress Capital Projects

CAPITAL PROJECTS		APPROVED BUDGET	SPENDING TO DEC 17/20	ESTIMATED 2021 CARRY OVER	PROJECT SCOPE	PROJECT STATUS
GENERAL INFRASTRUCTURE PROJECTS						
2019	Road Rehab and Neighbourhood Revitalization – 5 Year Plan	\$200,000	\$1,552	\$198,448	Development of 5 year Road Rehabilitation, Trail restoration/ expansion, Sidewalk replacement annual programs and condition assessments.	Design in progress for 2021 road program.
2018	Traffic Signal Design (100 Ave)	\$50,000	\$24,971	\$25,029	Due to overall traffic increase due to ongoing development and the new grade 5-9 school, Grandin Dr East/100th Ave needs to be upgraded from a four way stop to traffic signals.	Traffic impact assessment recently completed indicated traffic volumes at this location do not warrant traffic signals. Council placed this project on hold fall 2019 pending the results from the Transportation Master Plan.
2020	MLC 77 Acre Design	\$100,000	\$0	\$100,000	To develop a regional recreation park that will provide a variety of recreational opportunities year-round.	Scoping specific deliverables in conjunction with full concept design.
2020	Asset Management Implementation	\$50,000	\$0	\$50,000	Initiate, plan and scope an Asset Management Roadmap.	Applied for FCM MAMP (Municipal Asset Management Program) grant in June. Awarded \$50K grant in September to be expended within 12 months. Target project completion November/December 2021.
Total General Infrastructure Capital Projects		\$400,000	\$26,523	\$373,477		

CAPITAL PROJECTS

	GRANT*	RESERVE**	TOTAL 2021-2046	2021	2022	2023	2024	2025	2026-2046
GENERAL INFRASTRUCTURE PROJECTS									
Park & Sports Field Developments - Annual Program		13	1,800,000		100,000	100,000	100,000	100,000	1,400,000
Tennis Court Rehabilitation		13	125,000	125,000					-
RMSC Outdoor Rink	MSP		395,000	395,000					-
RMSC Destination Building	MSP		285,000	285,000					-
MLC 77 Acre Site Development		13	4,725,000	225,000	450,000	450,000	450,000	450,000	2,700,000
Playground Replacement		13	240,000	120,000	120,000				-
Splash Park Replacement (Motion 216/2020)	MSI		1,015,000	255,000				100,000	660,000
Replacement Protective Services Facility		4	150,000	150,000					-
FD Fire Hall Expansion - Station 1		4	6,000,000			500,000		5,500,000	-
MCCC Main Hall Sound System Upgrade		11	125,000	125,000					-
MCCC Bleacher replacement		11	180,000			180,000			-
MCCC Concrete Floors		4	140,000		140,000				-
MCCC Exterior Concrete - Front Entrance		8	200,000		200,000				-
MLC Phase 2 - Aquatics, Expanded Fitness & Common Area		4	27,500,000						27,500,000
MLC Phase 3 - Added Ice Surface, Outdoor Rink, Potential Curling Rink		4	16,000,000						16,000,000
MLC Exterior Paving - Current gravel road		8	50,000		50,000				-
PW Building Condition & Needs Assessment		4	75,000	75,000					-
Expansion/Replacement of Public Works Facility		4	2,000,000			200,000	1,800,000		-
Asset Management Implementation		4	200,000	100,000	100,000				-
Telephone System Replacement		4	45,000						45,000
IT - Long Term Telecommunications Infrastructure (Fibre Install)		4	425,000		210,000	215,000			-
Fleet & Equipment Replacement - Annual Program	MSI		11,658,730	1,008,730	850,000	300,000	300,000	300,000	8,850,000
Infrastructure Services Fleet Addition – Skid Steer Snow Pusher Attachment		11	11,768	11,768					-
Infrastructure Services Fleet Addition - Asphalt Hot Box Trailer		11	49,320	49,320					-
Infrastructure Services Fleet Addition - Medium Tractor		11	122,969	122,969					-
FD Turnout Gear Extractor/PPE Dryer		11	30,000	30,000					-
FD Equipment (Jaws of Life, etc.)		11	150,000			50,000			100,000
FD Air Compressor		11	65,000						65,000
FD Ladder Truck		11	1,800,000						1,800,000
FD AFRRCs Radio Communications		11	300,000			300,000			-
MLC Ice Resurfacers - Fleet Replacement		11	250,000						250,000
Sidewalk Rehabilitation - Annual Program	MSI		6,450,000	200,000	250,000	250,000	250,000	250,000	5,200,000

Table continued on next page...

2021 Consolidated Capital Plan (continued)

	GRANT*	RESERVE**	TOTAL 2021-2046	2021	2022	2023	2024	2025	2026-2046
GENERAL INFRASTRUCTURE PROJECTS									
Trail Development / Rehabilitation - Annual Program		13	1,559,060		394,060				1,165,000
Trail - Missing Shared Use Linkages - The Lakes (1.4 km)	MSI		289,750	289,750					-
Trail Development - 105th Street	MSP		85,000	85,000					-
Road Program Rehabilitation - Annual Program	MSI (BMTG)		16,555,990	885,810	786,400	634,600	1,002,000	782,000	12,465,180
Traffic Signals - Design & Install 100 Ave/Grandin Drive		15	445,000			445,000			-
Cardiff Road & 100th Street Traffic Signals, Design & Install		15	445,000			445,000			-
Curb Extensions 100 Ave	MSP		530,000	530,000					-
TMP Intersection Improvements 101 Ave & 100 Street		15	445,000		445,000				-
Cardiff Road from 94 Street - EBR - 4 lane divided arterial cross section		15	7,400,000						7,400,000
100 Ave/107 Street - 4 lane, 2 lane roundabout or signalized intersection		15	3,200,000						3,200,000
100th Street from Railway-87Ave to Comm.N Access & Cardiff Road, 2 lane divided		15	6,100,000						6,100,000
Cardiff Road/100 Street & 94 Street - 2 lane roundabout or intersection upgrades/signals		15	8,300,000						8,300,000
100 Ave/100 Street, 100 Street/95 Ave - 4 lane, roundabout or signalize		15	7,100,000						7,100,000
100 Ave/104 Street - 4 lane, 2 lane roundabout		15	2,000,000					450,000	2,000,000
100 Ave /102 Street - 4 lane, 2 land roundabout		15	1,400,000						1,400,000
East Boundary Road - Bridge Replacement		15	450,000						-
Arterial Road 3-b - Cardiff Road from 100th Street to EBR - South 2 lanes		15	5,000,000						5,000,000
Phase 1 - Arterial Road 4a -EBR from Manawan Canal to 96 Ave - West 2 lanes		15	2,800,000			2,800,000			-
Phase 2 - Arterial Road 4a -EBR from 96 Ave to Cardiff Rd - West 2 lanes		15	3,200,000				3,200,000		-
Arterial Road 2b - 100 Street Upgrade - Stage 2		15	2,400,000					2,400,000	-
Traffic Signals - Cardiff Road at EBR		15	462,000						462,000
Total General Infrastructure Capital Projects			152,729,587	5,068,347	4,095,460	6,869,600	7,102,000	10,332,000	119,262,180

	GRANT*	RESERVE**	TOTAL 2021-2046	2021	2022	2023	2024	2025	2026-2046
UTILITY INFRASTRUCTURE PROJECTS									
Stormwater Management Facility Aerating Fountain (South Glens)	7		40,000	40,000					-
Culvert Replacements - Review condition of 3 crossing from Industrial Park	7		80,000	80,000					-
Sanitary Trunk Sewer Relining	6		900,000	225,000	225,000	225,000	225,000		-
Waterline Upgrade - 99 Ave & 104 Street	5		175,000		175,000				-
Tie St. Albert and Morinville supply lines to ensure redundancy of supply	17		100,000		100,000				-
Waterline Upgrade - 101 Ave & 104 Street	5		125,000					125,000	-
Waterline Upgrade - 100 Ave & 99 Street	5		155,000					155,000	-
Add 3rd pump at booster station (100 lps)	17		396,000					396,000	-
250 mm Watermain - 101 Avenue - 103 Street to 105 Street	5		297,000						297,000
Waterline - 97a avenue from 99 street to 97 street	5		133,716						133,716
Upgrade 1st pump at booster station from 100 to 155 lps	17		425,000						-
300 mm Watermain on 104 Avenue - 101a Street across CN Tracks	5		415,800				425,000		415,800
300 mm Watermain - 107 Street past Extreme Sports Park	5		99,000						99,000
Upgrade 2nd and 3rd pumps at booster station from 100 to 155 lps	17		660,000						660,000
7500 cm reservoir addition - stage 2	17		5,544,000						5,544,000
Upgrade Westwinds lift station from 27 lps to 50 lps	16		554,400						554,400
Twin gravity sewer on Milford Avenue from 100 Street to 95 Street	16		492,360						-
Upgrade business park pump station capacity from 37.5 to 70 lps	17		1,284,000			492,360			1,284,000
Upgrade business park pump station capacity from 70 lps to 146 lps	17		2,706,000						2,706,000
Gravity main on 100 street from 90 Avenue to Milford Avenue at 100 street	17		831,600						831,600
Twin business park force main to East Boundary Road	17		1,062,600						1,062,600
Twin combined Business Park/Cardiff force main north on EBR to ACRW pump station	17		2,690,820						2,690,820
101 Avenue Sanitary Upgrade	16		190,080						190,080
Section 4 Lift station	17		1,584,000						1,584,000
Section 4 Force main	17		264,000						264,000
Total Utility Capital Projects			21,205,376	345,000	500,000	717,360	650,000	676,000	18,317,016
Total Capital Projects			173,934,963	5,413,347	4,595,460	7,586,960	7,752,000	11,008,000	137,579,196

2021 Consolidated Capital Plan (continued)

	GRANT*	RESERVE**	TOTAL 2021-2046	2021	2022	2023	2024	2025	2026-2046
LONG RANGE CAPITAL FINANCING									
<i>(Reserves – Offsite Levies – Debenture – Grants – Other)</i>									
Operating Reserve – Safety Initiative			119,028	119,028	-	-	-	-	-
Capital Reserve - General Capital Projects			50,535,000	325,000	450,000	715,000	600,000	4,900,000	43,545,000
Capital Reserve - Water Capital Projects			1,400,516	-	175,000	-	-	280,000	945,516
Capital Reserve - Sanitary Capital Projects			900,000	225,000	225,000	225,000	225,000	-	-
Capital Reserve - Storm Sewer Capital Projects			120,000	120,000	-	-	-	-	-
Capital Reserve - Transportation Projects			1,085,000	-	250,000	-	-	-	835,000
Capital Reserve - Fleet & Equipment Replacement			3,084,057	339,057	-	530,000	-	-	2,215,000
Capital Reserve - Parks Recreation & Culture			8,429,060	470,000	944,060	550,000	550,000	650,000	5,265,000
Off-site Levies – Roads			51,147,000	-	445,000	3,690,000	3,200,000	2,850,000	40,962,000
Off-site Levies – Sewer			1,236,840	-	-	492,360	-	-	744,480
Off-Site Levies – Water			17,548,020	-	100,000	-	425,000	396,000	16,627,020
Off-Site Levies - Stormwater (New)				-	-	-	-	-	-
Grant shortfall / other required sources of funding									
Capital Grant - Federal Gas Tax									
Capital Grant - MSP			1,175,972	1,175,972					
Capital Grant - MSI			21,604,160	1,753,480	1,412,820	791,020	2,158,420	1,338,420	13,975,000
Capital Grant - MSI (BMTG)			15,725,310	885,810	593,580	593,580	593,580	593,580	12,465,180
Total Capital Financing			173,934,963	5,413,347	4,595,460	7,586,960	7,752,000	11,008,000	137,579,196

Grants*

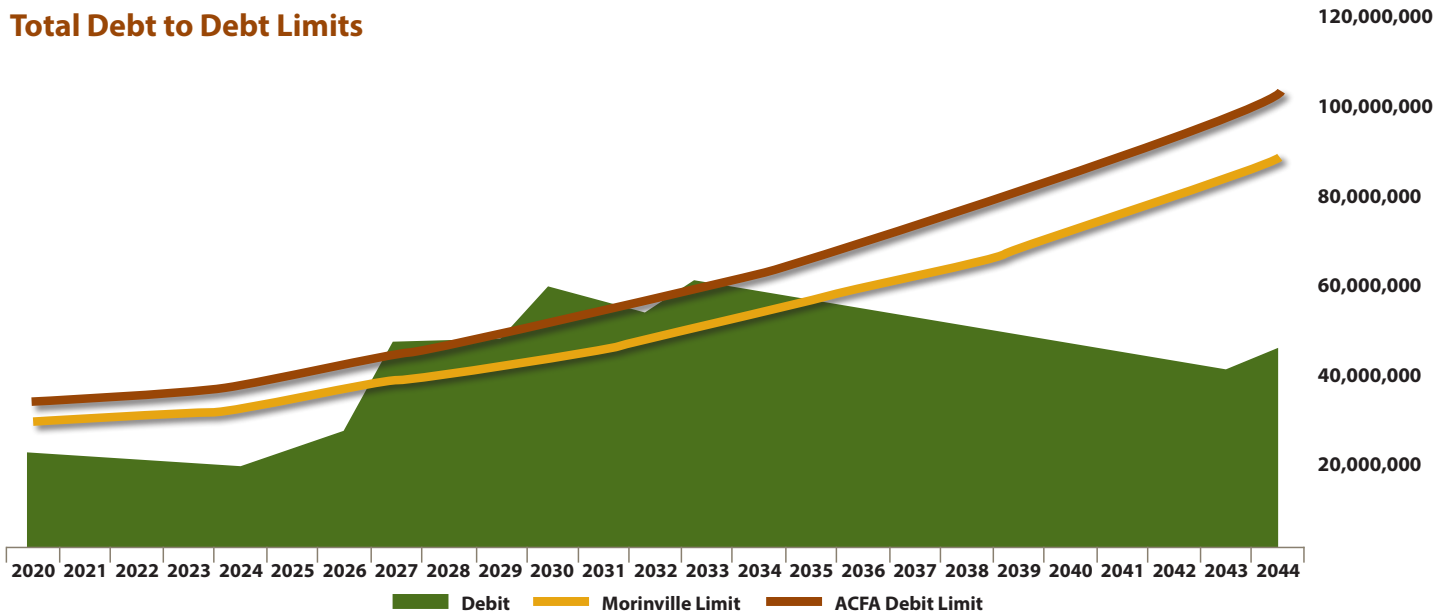
MSI = Municipal Sustainability Grant
 BMTG = Basic Municipality Transportation Grant
 FGT = Federal Gas Tax
 MSP = Municipal Stimulus Program

Reserves**

4 – General Capital
 5 – Water Reserve
 6 – Sanitary Reserve
 7 – Storm Reserve
 8 – Transportation Reserve
 11 – Fleet & Equipment Reserve
 13 – Parks & Rec Reserve
 15 – Roads - Offsites
 16 – Sanitary – Offsites
 17 – Water - Offsites

The Long Range Financial Model (LRFM) is a dynamic management planning tool which has been updated to reflect both our 2020 forecast along with our 2021 and future years operating and capital plan data. While this is not a budgeting system, this information will help inform the budgeting process, by highlighting a 25 year financial outlook and should influence strategic and day-to-day management decisions.

Total Debt to Debt Limits

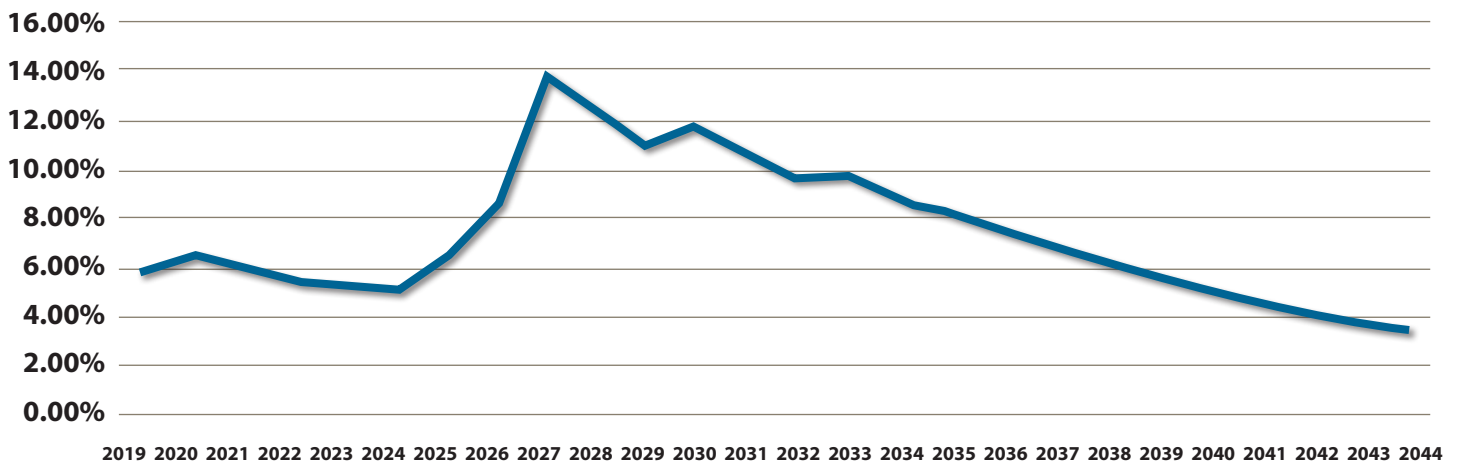


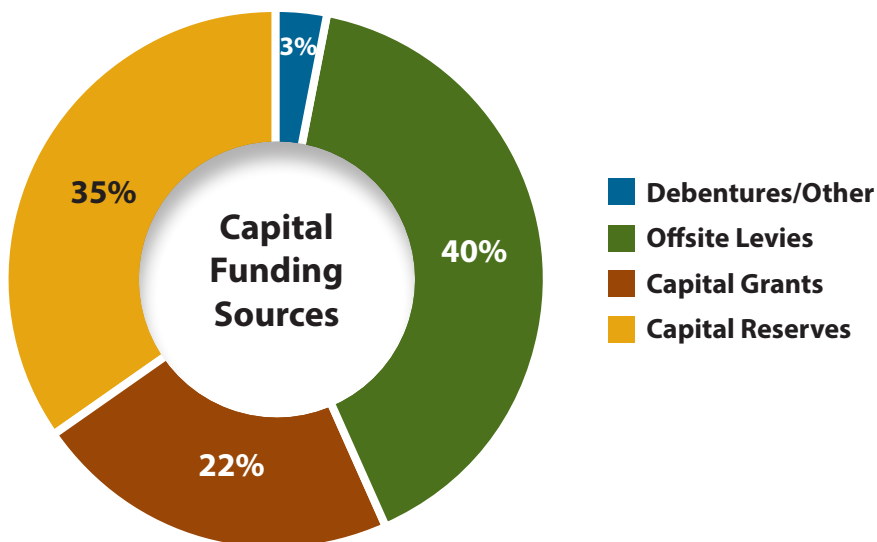
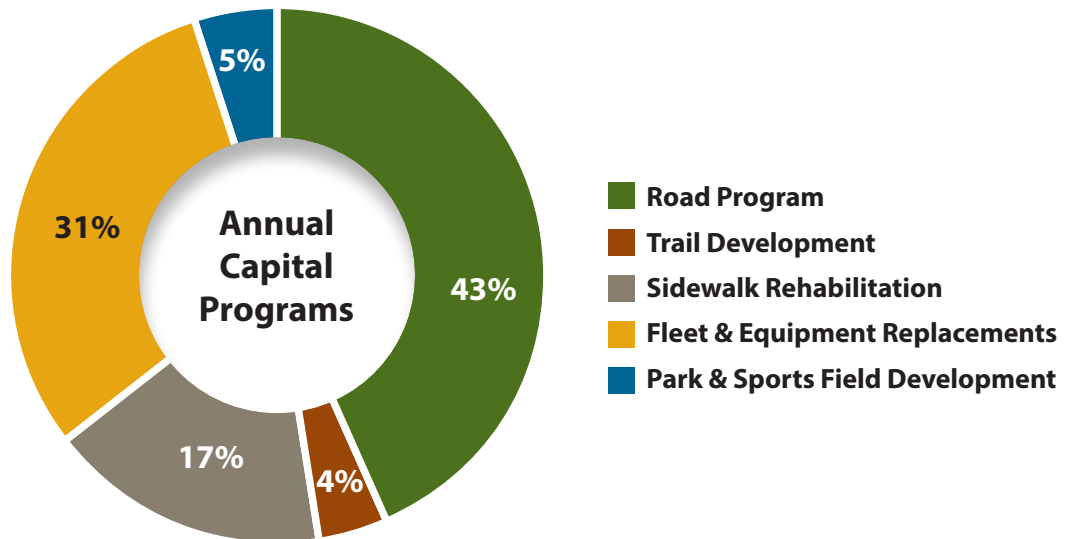
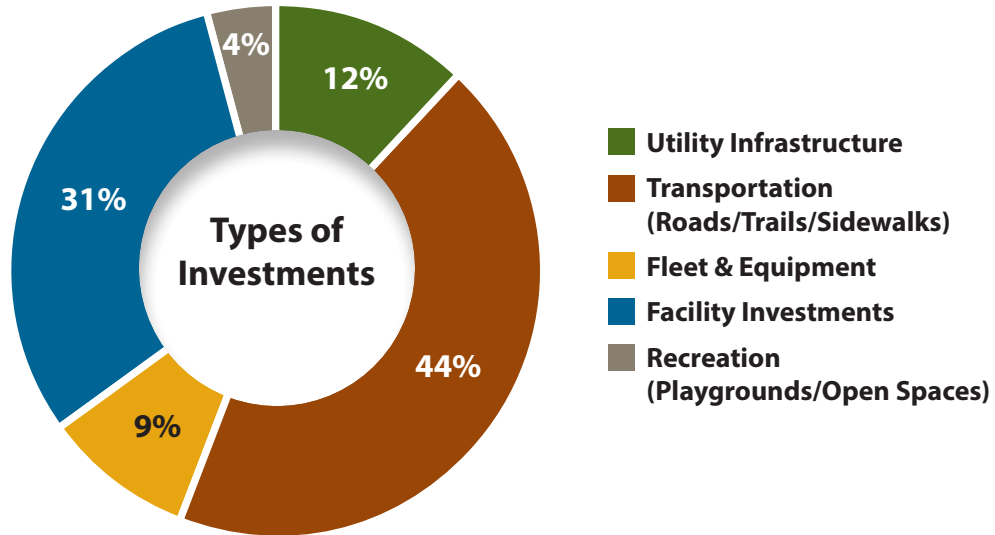
The above graph illustrates long term debt in relation to overall Alberta Capital Finance Authority debt limits and Morinville’s borrowing capacity (85% of total capacity).

Based on the current 25-year capital plan outlook, Debt is projected to increase in 2025 with the investment in the planned Fire Hall expansion and Morinville would reach its debt limit in 2027 and exceed overall borrowing capacity in 2031 as a result of the Morinville Leisure Centre future expansions. Alternative sources of funding will need to be secured, and/or project scopes and/or timing be refined prior to the commencement of these investments.

The below graph illustrates overall debt charges in relation to overall revenue.

Debt Charges to Total Revenue





Debt Management

Section 276(2) of the Municipal Government Act (MGA) requires that debt and debt limits as defined by Alberta Regulation 255/20000 be disclosed as follows:

- Debt Management Policy – FS83-2016

Debt Limit is calculated at 1.5 times revenue of the Town and the Debt Service Limit is calculated as 0.25 times such revenue.

Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs.

December 31, 2019

	Debt Limit	Debt Servicing Limit
Long Term Debt Balances		
Debt Limit at December 31, 2019	33,326,901	5,092,371
O/S Debt – December 31, 2019	(18,224,397)	(1,100,098)
Available Debt Limit	15,102,504	3,992,273
Available based on 85% Self Imposed Limit	12,837,128	3,393,432

2020 Additional Borrowing

	Debt Limit
Debt Limit at December 31, 2019	33,326,901
O/S Debt – December 31, 2019	(18,224,397)
Final MLC Debenture Debt – Issued in 2020	(3,018,000)
Available Debt Limit	12,084,504
Available based on 85% Self Imposed Limit	10,271,828

Capital Financing (continued)

Long Term Debt

The Town of Moriville long term debt totals \$18,224,396 at the end of 2019. It is anticipated a third and final debenture related to the Morinville Leisure Centre will be required for approximately \$3,018,000 which will be secured once all capital construction costs and holdbacks have been fully released.

YEAR	TOTAL	ARENA RENOVATIONS				CIVIC PLAZA			
		Principal	Interest	Total Payment	Balance	Principal	Interest	Total Payment	Balance
2016	2,430,555.51				339,970.87				2,090,584.64
2017	2,206,531.91	48,739.10	19,292.61	68,031.71	291,231.77	175,284.50	53,716.91	229,001.41	1,915,300.14
2018	12,974,936.57	51,663.44	16,301.93	67,965.37	239,568.33	179,931.90	49,064.15	228,996.04	1,735,368.24
2019	18,224,396.70	54,763.25	13,131.80	67,895.05	184,805.08	184,702.51	44,288.03	228,990.54	1,550,665.73
2020	17,336,442.20	58,049.05	9,771.46	67,820.51	126,756.03	189,599.61	39,385.27	228,984.88	1,361,066.12
2021	16,419,910.56	61,531.99	6,209.51	67,741.50	65,224.04	194,626.55	34,352.53	228,979.08	1,166,439.57
2022	18,313,417.58	65,224.04	2,433.84	67,657.88	0.00	199,786.77	29,186.35	228,973.12	966,652.80
2023	17,224,482.40					205,083.80	23,883.20	228,967.00	761,569.00
2024	16,105,018.97					210,521.29	18,439.44	228,960.73	551,047.71
2025	14,954,139.66					216,102.93	12,851.35	228,954.28	334,944.78
2026	13,770,930.32					221,832.57	7,115.10	228,947.67	113,112.21
2027	12,669,051.51					113,112.21	1,359.09	114,471.30	0.00
2028	11,652,081.53								
2029	10,606,069.86								
2030	9,530,152.62								
2031	8,423,439.53								
2032	7,285,013.16								
2033	6,113,928.04								
2034	4,909,209.81								
2035	3,669,854.33								
2036	2,394,826.82								
2037	1,312,591.59								
2038	196,406.43								
2039	0.00								
Total		339,970.87	67,141.14	407,112.01	0.00	2,090,584.64	313,641.41	2,404,226.04	0.00

Capital Financing (continued)

YEAR	MORINVILLE LEISURE CENTRE - DEBENTURE #1 \$11M			MORINVILLE LEISURE CENTRE - DEBENTURE #2 \$6M				MORINVILLE LEISURE CENTRE - DEBENTURE #3 \$3.018M							
	PRINCIPAL	INTEREST	TOTAL PAYMENT	Principal	Interest	Total Payment	Balance	Principal	Interest	Total Payment	Balance				
							11,000,000.00								
2019	750,539.87	495,128.83	1,245,668.70	399,690.56	349,809.00	749,499.56	10,600,309.44	111,383.55	87,900.00	199,283.55	5,888,616.45				
2020	887,954.50	556,917.55	1,444,872.05	412,619.53	336,880.03	749,499.56	10,187,689.91	227,686.31	170,880.79	398,567.10	5,660,930.14		-		
2021	916,531.64	528,255.60	1,444,787.24	425,966.72	323,532.84	749,499.56	9,761,723.19	234,406.38	164,160.72	398,567.10	5,426,523.76		3,018,000.00		
2022	1,124,492.98	548,771.84	1,673,264.82	439,745.64	309,753.92	749,499.56	9,321,977.55	241,324.81	157,242.29	398,567.10	5,185,198.95	178,411.72	50,155.44	228,567.16	2,839,588.28
2023	1,088,935.18	516,665.64	1,605,600.82	453,970.29	295,529.27	749,499.56	8,868,007.26	248,447.42	150,119.68	398,567.10	4,936,751.53	181,433.67	47,133.49	228,567.16	2,658,154.61
2024	1,119,463.43	486,131.12	1,605,594.55	468,655.07	280,844.49	749,499.56	8,399,352.19	255,780.25	142,786.85	398,567.10	4,680,971.28	184,506.82	44,060.34	228,567.16	2,473,647.79
2025	1,150,879.31	454,708.79	1,605,588.10	483,814.86	265,684.70	749,499.56	7,915,537.33	263,329.50	135,237.60	398,567.10	4,417,641.78	187,632.02	40,935.14	228,567.16	2,286,015.77
2026	1,183,209.34	422,372.15	1,605,581.49	499,465.03	250,034.53	749,499.56	7,416,072.30	271,101.58	127,465.52	398,567.10	4,146,540.20	190,810.16	37,757.00	228,567.16	2,095,205.61
2027	1,101,878.81	389,226.31	1,491,105.12	515,621.45	233,878.11	749,499.56	6,900,450.85	279,103.04	119,464.06	398,567.10	3,867,437.16	194,042.11	34,525.05	228,567.16	1,901,163.50
2028	1,016,969.98	359,663.84	1,376,633.82	532,300.49	217,199.07	749,499.56	6,368,150.36	287,340.66	111,226.44	398,567.10	3,580,096.50	197,328.83	31,238.33	228,567.16	1,703,834.67
2029	1,046,011.67	330,622.15	1,376,633.82	549,519.05	199,980.51	749,499.56	5,818,631.31	295,821.41	102,745.69	398,567.10	3,284,275.09	200,671.21	27,895.95	228,567.16	1,503,163.46
2030	1,075,917.24	300,716.58	1,376,633.82	567,294.58	182,204.98	749,499.56	5,251,336.73	304,552.46	94,014.64	398,567.10	2,979,722.63	204,070.20	24,496.96	228,567.16	1,299,093.26
2031	1,106,713.09	269,920.73	1,376,633.82	585,645.11	163,854.45	749,499.56	4,665,691.62	313,541.21	85,025.89	398,567.10	2,666,181.42	207,526.77	21,040.39	228,567.16	1,091,566.49
2032	1,138,426.37	238,207.45	1,376,633.82	604,589.23	144,910.33	749,499.56	4,061,102.39	322,795.26	75,771.84	398,567.10	2,343,386.16	211,041.88	17,525.28	228,567.16	880,524.61
2033	1,171,085.12	205,548.70	1,376,633.82	624,146.14	125,353.42	749,499.56	3,436,956.25	332,322.44	66,244.66	398,567.10	2,011,063.72	214,616.54	13,950.62	228,567.16	665,908.07
2034	1,204,718.23	171,915.59	1,376,633.82	644,335.68	105,163.88	749,499.56	2,792,620.57	342,130.82	56,436.28	398,567.10	1,668,932.90	218,251.73	10,315.43	228,567.16	447,656.34
2035	1,239,355.48	137,278.34	1,376,633.82	665,178.29	84,321.27	749,499.56	2,127,442.28	352,228.68	46,338.42	398,567.10	1,316,704.22	221,948.51	6,618.65	228,567.16	225,707.83
2036	1,275,027.51	101,606.31	1,376,633.82	686,695.11	62,804.45	749,499.56	1,440,747.17	362,624.57	35,942.53	398,567.10	954,079.65	225,707.83	2,859.33	228,567.16	0.00
2037	1,082,235.23	65,831.43	1,148,066.66	708,907.93	40,591.63	749,499.56	731,839.24	373,327.30	25,239.80	398,567.10	580,752.35	-	-	-	-
2038	1,116,185.16	31,881.50	1,148,066.66	731,839.24	17,660.32	749,499.56	0.00	384,345.92	14,221.18	398,567.10	196,406.43	-	-	-	-
2039	196,406.43	2,877.12	199,283.55					196,406.43	2,877.12	199,283.55	0.00	-	-	-	-
				11,000,000.00	3,989,991.20	14,989,991.20	0.00	6,000,000.00	1,971,342.00	7,971,342.00	0.00	3,018,000.00	410,507.40	3,428,507.40	-

Reserves

Reserve Balances

Offsite Levies

	Dec 31/2019 Audited Balance	Dec 31/2020 Projected Balance	Transfers to/ (from)	Dec 31/2021 Projected Balance	Transfers to/ (from)	Dec 31/2022 Projected Balance	Transfers to/ (from)	Dec 31/2023 Projected Balance	Transfers to/ (from)	Dec 31/2024 Projected Balance	Transfers to/ (from)	Dec 31/2025 Projected Balance
(1) Offsite Levies - Transportation	1,533,020	1,533,020	-1,522,279	10,741	67,721	78,462	67,721	146,183	234,700	380,883	57,000	437,883
Offsite Levies - Sanitary	-893,843	-313,120	95,113	-218,007	95,113	-122,894	95,113	-27,781	95,113	67,332	95,000	162,332
Offsite Levies - Storm	0	0	0	0	0	0	0	0	0	0	0	0
Offsite Levies - Water	-3,444,737	-3,444,737	52,300	-3,392,437	52,300	-3,340,137	52,300	-3,287,837	168,000	-3,119,837	45,000	-3,074,837
	-2,805,560	-2,224,837	-1,374,866	-3,599,703	215,134	-3,384,569	215,134	-3,169,435	497,813	-2,671,622	197,000	-2,474,622

(1) Net Transfer to/(from) includes a transfer out of \$\$1,590,000 to fund the shortfall within the scope change to complete the 100th Street Road Improvements as approved by Council February 25, 2020.

Capital Reserves

	Dec 31/2019 Audited Balance	Dec 31/2020 Projected Balance	Transfers to	Transfers (from)	Dec 31/2021 Projected Balance	Transfers to/ (from)	Dec 31/2022 Projected Balance	Transfers to/ (from)	Dec 31/2023 Projected Balance	Transfers to/ (from)	Dec 31/2024 Projected Balance	Transfers to/ (from)	Dec 31/2025 Projected Balance
(2) General Capital	348,138	348,138	0	-325,000	23,138	-450,000	-426,862	-715,000	-1,141,862	-600,000	-1,741,862	-4,900,000	-6,641,862
Safety Initiative	271,331	75,599	75,000	-119,028	31,571	75,000	106,571	75,000	181,571	75,000	256,571	75,000	331,571
Transportation	725,753	318,995	0	0	318,995	-250,000	68,995	0	68,995	0	68,995	0	68,995
Fire Vehicles/Equipment	89,299												
Fleet & Equipment Replacement	550,278	639,577	0	-339,057	300,520	0	300,520	-530,000	-229,480	0	-229,480	0	-229,480
Parks, Recreation & Culture	328,241	648,051		-470,000		-944,060		-550,000		-550,000		-650,000	
Recreation - Developer	319,810												
Water Capital	2,699,236	4,199,236	1,638,613	0	5,837,849	1,425,000	7,262,849	1,600,000	8,862,849	1,600,000	10,462,849	1,320,000	11,782,849
Sanitary Capital	3,245,447	2,279,161	539,501	-225,000	2,593,662	325,064	2,918,726	347,287	3,266,013	358,733	3,624,746	595,407	4,220,153
Storm Sewer Capital	269,206	469,206	240,480	-120,000	589,686	480,523	1,070,209	727,720	1,797,929	800,000	2,597,929	800,000	3,397,929
Total	8,846,739	8,977,963	2,493,594	-1,598,085	9,695,421	661,527	11,301,008	955,007	12,806,015	1,683,733	15,039,748	-2,759,593	12,930,155
* Potential Debenture - Fire Hall								500,000				4,900,000	5,400,000
(2) General Capital								(215,000)	(641,862)	-600,000	(1,241,862)	0	-1,241,862
Total	8,846,739	8,977,963	2,493,594		9,695,421	661,527	11,301,008	1,455,007	12,164,153	1,083,733	13,797,886	2,140,407	17,088,293

Summary

	Dec 31/2019 Audited Balance	Dec 31/2020 Projected Balance	Transfers to/ (from)	Dec 31/2021 Projected Balance	Transfers to/ (from)	Dec 31/2022 Projected Balance	Transfers to/ (from)	Dec 31/2023 Projected Balance	Transfers to/ (from)	Dec 31/2024 Projected Balance	Transfers to/ (from)	Dec 31/2025 Projected Balance
Capital	8,846,739	8,977,963	2,493,594	9,695,421	661,527	11,301,008	955,007	12,806,015	1,683,733	15,039,748	-2,759,593	12,930,155
Offsite Levies	-2,805,560	-2,224,837	-1,374,866	-3,599,703	215,134	-3,384,569	215,134	-3,169,435	497,813	-2,671,622	197,000	-2,474,622
Total Reserves	6,041,179	6,753,126	1,118,728	6,095,718	876,661	7,916,439	1,170,141	9,636,580	2,181,546	12,368,126	-2,562,593	10,455,533

Total per Audited Financial Statements 5,769,848

	2020 - 2021
Balance Forward	-
Grant	1,175,972
Interest	17,640
Funds Available	1,193,612
Projects	
RMSC Outdoor Rink Replacement	395,000
RMSC Destination Building	285,000
TMP - Curb Extensions on 100 Avenue	530,000
TMP - Trail Development on 105 Avenue	85,000
Total projects	1,295,000
(1) Balance Carry Forward	(101,388)

Municipal Stimulus Program

The Municipal Stimulus Program guidelines indicate not more than five projects may be submitted for funding applications (due October 1, 2020) and projects must be completed by December 31, 2021. Funding shortfalls within this grant program will be funded by the Safety Initiative Reserve.

(1) The balance of this project will be funded through the Safety Initiative Reserve.

Capital Grant Utilization (continued)

Municipal Sustainability Initiative

	2021	2022	2023	2024	2025
Balance Forward	385,959	108,049	166,631	847,891	171,971
Grant	1,448,060	1,448,060	1,448,060	1,448,060	1,448,060
Interest	27,510	23,342	24,220	34,439	24,300
Funds Available	1,861,529	1,579,451	1,638,911	2,330,391	1,644,331
Projects					
Annual Sidewalk Program	200,000	250,000	250,000	250,000	250,000
Pumper Truck # 3 / Equipment	550,000	550,000			
Patrol Vehicle	85,000				
Vehicle (Chief's vehicle)	85,000				
Infrastructure Services Equipment	288,730	300,000	300,000	300,000	300,000
Splash Park	255,000				
Trail - Missing Linkages	289,750				
Playground Replacement		120,000			
Expansion/Replacement Public Works Facility			200,000	1,200,000	600,000
Annual Road Program (BMTG Funding Shortfall)		192,820	41,020	408,420	188,420
Total projects	1,753,480	1,412,820	791,020	2,158,420	1,338,420
Balance Carry Forward	108,049	166,631	847,891	171,971	305,911

The reduction in MSI capital grant funding is expected to bring the Province in line with national average funding levels. The MSI program will be replaced with a "Local Government Fiscal Framework Act" in 2022/23 that is expected to provide long term funding predicatability and sustainability, amounts received under this new Act have been based on the reduced MSI grant for budget purposes.

Basic Municipal Transportation Grant (BMTG)

	2021	2022	2023	2024	2025
Balance Forward	292,230	0	0	0	0
Grant	593,580	593,580	593,580	593,580	593,580
Interest					
Funds Available	885,810	593,580	593,580	593,580	593,580

Projects

(1) Annual Road Program	885,810	593,580	593,580	593,580	593,580
Total projects	885,810	593,580	593,580	593,580	593,580
Balance Carry Forward	0	0	0	0	0

The 2020 Budget incorporates a 30% reduction in 2020/21 and 2021/22 based on the tabling of the Provincial Government Budget. The reduction in MSI capital grant funding is expected to bring the Province in line with national average funding levels. The MSI program will be replaced with a "Local Government Fiscal Framework Act" in 2022/23 that is expected to provide long term funding predicatability and sustainability, amounts received under this new Act have been based on the reduced MSI grant for budget purposes.

(1) The balance of this project will be funded through the MSI Capital Grant.

Federal Gas Tax

	2021	2022	2023	2034	2035
Balance Forward	-	-	-	0	124,386
Grant	565,897	565,897	565,897	565,897	565,897
Interest	8,488	8,488	8,488	8,488	10,354
Funds Available	574,385	574,385	574,385	574,386	700,637

Projects

MLC - Capital Construction	574,385	574,385	574,386		
MLC 77 Acre Site Development				450,000	450,000
Total projects	574,385	574,385	574,386	450,000	450,000
Balance Carry Forward	0	0	0	124,386	250,637

The term of Morinville's Federal Gas Tax grant agreement expires in 2023.

2021 Capital Projects – General Infrastructure Projects

See Project Business Cases – Appendix, starting on page 30.

2021	
• Tennis Court Rehabilitation	\$125,000
• Outdoor multi-sport facility	\$395,000
• The Park Pavillion	\$285,000
• MLC 77 Acre Site Development	\$225,000
• Playground Replacement	\$120,000*
• Splash Park Replacement (Motion 216/2020)	\$255,000
• Replacement Protective Services Facility Business Case	\$150,000
• MCCC Main Hall Sound System Upgrade	\$125,000
• PW Building Condition & Needs Assessment	\$75,000
• Asset Management Implementation	\$100,000*
• Fleet & Equipment Replacement - Annual Program	\$1,008,730*
• Infrastructure Services Fleet Addition – Skid Steer Snow Pusher Attachment	\$11,768
• Infrastructure Services Fleet Addition - Asphalt Hot Box Trailer	\$49,320
• Infrastructure Services Fleet Addition - Medium Tractor	\$122,969
• FD Turnout Gear Extractor/PPE Dryer	\$30,000
• Sidewalk Rehabilitation - Annual Program	\$200,000*
• Trail - Missing Shared Use Linkages - The Lakes (1.4 km)	\$289,750
• Trail Development - 105th Street	\$85,000*
• Road Program Rehabilitation - Annual Program	\$885,810*
• Curb Extensions 100 Ave	\$530,000
	\$5,068,347

*Annual programs

2021 Capital Projects – Utility Infrastructure Projects

See Project Business Cases – Appendix, starting on page 45.

2021	
Stormwater Management Facility Aerating Fountain (South Glens)	\$40,000*
Culvert Replacements - Review condition of 3 crossing from Industrial Park	\$80,000*
Sanitary Trunk Sewer Relining	\$225,000*
	\$345,000

*Annual programs

Future Years proposed Capital Projects – General Infrastructure Projects

2022	
• Park, Sports Field Development	\$ 100,000*
• MLC 77 Acre site development	\$450,000*
• Fleet & Equipment Replacement	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$786,400*
• Sunnydale park	\$ 60,000
• Sunshine Lake	\$ 60,000
• MCCC Concrete Floors	\$140,000
• MCCC Exterior Concrete	\$200,000
• MLC Exterior Paving	\$ 50,000
• Asset Management implementation	\$100,000
• IT Long Term Telecommunications	\$210,000
• Fire Department Pumper Truck	\$550,000
• Trail – Notre Dame	\$394,060
• TMP Intersection Improvements 101 Ave & 100 Street	\$445,000
	\$4,095,460

2023	
• Park, Sports Field Development	\$ 100,000*
• MLC 77 Acre Site Development	\$450,000*
• FD Fire Hall expansion	\$500,000
• MCCC Bleacher Replacement	\$180,000
• Expansion of Town facilities	\$200,000
• IT Long Term telecommunications	\$215,000
• Fleet & Equipment Replacement	\$300,000*
• FD Equipment (Jaws of life)	\$50,000
• FD AFRRCS Radio	\$300,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$634,600*
• Traffic Signal Design & Install 100 Ave/Grandin Drive	\$445,000
• Cardiff Road & 100th Street Traffic Signals	\$445,000
• Arterial road 4a – EBR from Manawan Canal to 96 Ave west 2 lanes	\$2,800,000
	\$6,869,600

Future Years proposed Capital Projects – General Infrastructure Projects (continued)

2024

• Park, sports field development	\$100,000*
• MLC 77 Acre Site development	\$450,000*
• Expansion of Town facilities	\$1,800,000
• Fleet & Equipment Replacement	\$300,000*
• Sidewalk rehabilitation	\$250,000*
• Road Rehabilitation	\$1,002,000
• Phase 2 Arterial Road 4A – EBR from 96 Ave to Cardiff Road	\$3,200,000
	\$7,102,000

2025

• Park, sports field development	\$100,000*
• MLC 77 Acre Site development	\$450,000*
• Bob Foster Extreme Sports park	\$100,000
• Firehall Expansion – Station 1	\$5,500,000
• Fleet & Equipment Replacement	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$782,000*
• East Boundary road bridge replacement	\$450,000
• Arterial Road 2b – 100 Street upgrade	\$2,400,000
	\$10,332,000

2026

• Park, Sports field development	\$100,000*
• MLC 77 Acre Site development	\$450,000
• Telephone system replacement	\$ 45,000
• Fleet & Equipment Replacement	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Trail rehabilitation	\$835,000
• Road Rehabilitation	\$593,580*
• Cardiff Road/100 Street & 94 Street – 2 land roundabout or signalize	\$8,300,000
• 100 Ave/100 Street, 100 Street/95 Ave – 4 lane	\$7,100,000
• Arterial road 3b – Cardiff Road from 100th Street to EBR	\$5,000,000
	\$97,673,580

Future Years proposed Capital Projects – General Infrastructure Projects (continued)

2027

• Park Sports field development	\$100,000*
• MLC 77 Acre Sie development	\$450,000*
• MLC Phase 2	\$27,500,000
• Fleet & Equipment Replacement	\$300,000*
• MLC Ice Resurfacers	\$125,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$29,318,580

2028

• Park, Sports field developments	\$100,000*
• MLC 77 Acre site design	\$450,000*
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,693,580

2029

• Park, Sports field developments	\$100,000*
• MLC 77 Acre site design	\$450,000*
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
• 100 Ave/104 Street – 4 lane, 2 lane roundabout	\$2,000,000
• 100 Ave/102 Street – 4 lane, 2 lane roundabout	\$1,400,000
	\$5,093,580

2030

• Park, Sports field development	\$100,000*
• MLC 77 Acre site design	\$450,000*
• South Glens rock	\$ 50,000
• MLC Phase 3	\$16,000,000
• Fleet & Equipment	\$300,000*
• FD Ladder Truck	\$1,800,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$19,543,580

Future Years proposed Capital Projects – General Infrastructure Projects (continued)

2031	
• Park, Sports field developments	\$100,000*
• MLC 77 Acre site design	\$450,000*
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,693,580
2032	
• Park, Sports field developments	\$100,000*
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,243,580
2033	
• Park, Sports field developments	\$100,000*
• Fleet & Equipment	\$300,000*
• FD Equipment	\$ 50,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
• 100 Ave/107 Street – 4 lane, 2 lane roundabout	\$3,200,000
• 100th Street from Railway – 87 Ave to Comm. N. Access & Cardiff Road, 2 lane divided	\$6,100,000
	\$10,593,580
2034	
• Park, Sports field developments	\$100,000*
• Fleet & Equipment	\$300,000*
• MLC Ice Resurfacer	\$125,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,368,580

Future Years proposed Capital Projects – General Infrastructure Projects (continued)

2035

• Park, Sports field developments	\$100,000*
• The lakes	\$ 70,000
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,313,580

2036

• Park, Sports field developments	\$100,000*
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Trail Rehabilitation	\$330,000*
• Road Rehabilitation	\$593,580*
	\$1,573,580

2037

• Park, Sports field developments	\$100,000*
• Fleet & Equipment	\$300,000*
• FD Pumper Truck	\$1,100,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$2,343,580

2038

• Park, Sports field developments	\$100,000*
• The lakes	\$ 70,000
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,313,580

Future Years proposed Capital Projects – General Infrastructure Projects (continued)

2039

• Park, Sports field developments	\$100,000*
• Rotary Park	\$130,000
• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,373,580

2040

• RMSC Playground	\$200,000
• Fleet & Equipment	\$300,000*
• FD Air Compressor	\$ 65,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,408,580

2041

• Grandin Heights Playground	\$ 70,000
• Bob Foster Extreme Sports park	\$ 70,000
• Fleet & Equipment	\$1,800,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$2,783,580

2042

• Fleet & Equipment	\$300,000*
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,143,580

2043

• Fleet & Equipment	\$300,000*
• FD Equipment	\$ 50,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
	\$1,193,580

Future Years proposed Capital Projects – General Infrastructure Projects (continued)

2044

• Fleet & Equipment	\$300,000*
• FD Equipment	\$ 50,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*
• Cardiff Road from 94 Street – EBR 4 lane divided arterial cross section	\$7,400,000

\$8,543,580

2045

• Fleet & Equipment	\$300,000*
• FD Equipment	\$ 50,000
• Sidewalk Rehabilitation	\$250,000*
• Road Rehabilitation	\$593,580*

\$1,193,580

2046

• Fleet & Equipment	\$300,000
• FD Equipment	\$ 50,000
• Sidewalk Rehabilitation	\$250,000
• Road Rehabilitation	\$593,580

\$1,193,580

**Annual programs*

Future Years proposed Capital Projects – Utility Infrastructure Projects

2022

• Sanitary Trunk Sewer Relining	\$225,000
• Waterline Upgrade – 99 Ave & 104 Street	\$175,000
• Tie St. Albert and Morinville supply lines	\$100,000
	\$500,000

2023

• Sanitary Trunk Sewer Relining	\$225,000
• Twin gravity sewer on Milford ave from 100 Street to 95 Street	\$492,360
	\$717,360

2024

• Sanitary Trunk Sewer Relining	\$225,000
• Upgrade 1st pump at booster station from 100 to 155 lps	\$425,000
	\$650,000

2025

• Waterline upgrade – 101 Ave & 104 Street	\$125,000
• Waterline upgrade – 100 Ave & 99 Street	\$155,000
• Add 3rd pump at booster station (100 lps)	\$396,000
	\$676,000

2026

• 250 mm Watermain – 101 Avenue – 103 street to 105 street	\$297,000
	\$297,000

2027

• 300 mm Watermain on 104 Avenue – 101a street across CN Tracks	\$415,800
• 300 mm Watermain – 107 Street past Extreme Sports Park	\$ 99,000
	\$514,800

Future Years proposed Capital Projects – Utility Infrastructure Projects (continued)

2028	
• Waterline – 97a avenue from 99 street to 97 street	\$133,716
• Upgrade business park pump station capacity from 37.5 to 70 lps	\$1,284,000
• Twin business park force main to east boundary road	\$1,062,600
• Twin combines business park/Cardiff force main north on EBR to ACRW pump station	\$2,690,820
	\$5,171,136

2030	
• Upgrade Westwinds lift station from 27 lps to 50 lps	\$554,400
• Upgrade business park pump station capacity from 70 to 146 lps	\$2,706,000
• Gravity main on 100 street from 90 ave to milford ave at 100 street	\$831,600
	\$4,092,000

2035	
• Upgrade 2nd and 3rd pumps at booster station from 100 to 155 lps	\$660,000
• 101 Ave Sanitary upgrades	\$190,080
	\$850,080

2043	
• 7500 cm reservoir addition	\$5,544,000
• Section 4 Lift station	\$1,584,000
• Section 4 Force main	\$264,000
	\$7,392,000

**Annual programs*

100 Avenue Curb Extensions

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$530,000

OPERATING COST IMPACTS: Annual maintenance

PROJECT TYPE: ✗ ANNUAL PROGRAM ✓ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✓ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS: 2020 Transportation Master Plan Highway 642 Functional Planning Study

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

100 Avenue (Highway 642) is the main east/west corridor through the community and is the anchor to the Coeur De Morinville area. Recommended by the 2020 Transportation Master Plan, curb extensions along 100 Avenue will provide improved pedestrian safety for crossing the main thoroughfare as well as more clearly delineate parking areas in front of numerous local businesses.

Alberta Transportation has recently completed a mill and overlay of the Highway 642 driving lanes and this project will further enhance the rehabilitation of the roadway.

Annual Playground Replacement

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$120,000

OPERATING COST IMPACTS: Annual maintenance

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✓ CULTURAL ✓ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS: Parks, Recreation, Culture and Trails Master Plan

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The Town of Morinville owns and maintains 11 playgrounds. Playgrounds have a life span of 20 to 25 years and as they reach the end of their life cycle, they require replacement. This project will replace one or more playgrounds.

100 Street Trail Extension (north of 105 Avenue)**DEPARTMENT:** Community and Infrastructure Services**CAPITAL BUDGET:** \$85,000**OPERATING COST IMPACTS:** Annual maintenance**PROJECT TYPE:** ✗ ANNUAL PROGRAM ✓ NEW INITIATIVE**MSP PILLAR:** ✗ GOVERNANCE ✓ CULTURAL ✓ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL**LINKAGE TO OTHER PLANS:** Parks, Recreation, Culture and Trails Master Plan**Project Description****Summary of Proposed Project:**

- Overall objective & scope of project

This project will extend the existing multi-use trail along 100 Street from 105 Avenue north to 108 Avenue where it will connect to the existing north boundary trail. According to the Parks, Recreation, Culture and Trails Master Plan and public engagement, extension of outdoor walking and multi-use trails is among the highest priorities of residents.

Fleet Addition – Medium Tractor**DEPARTMENT:** Community and Infrastructure Services**CAPITAL BUDGET:** \$122,969 (less \$50,000 estimated trade-in)**OPERATING COST IMPACTS:** Annual operating maintenance**PROJECT TYPE:** ✗ ANNUAL PROGRAM ✓ NEW INITIATIVE**MSP PILLAR:** ✗ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL**LINKAGE TO OTHER PLANS:****Project Description****Summary of Proposed Project:**

- Overall objective & scope of project

This addition is the replacement (downsize) of a large tractor (JD6140) with a medium tractor (JD5075).

Fleet Addition – Asphalt Hot Box Trailer

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$49,320

OPERATING COST IMPACTS: Annual maintenance costs

PROJECT TYPE: ANNUAL PROGRAM NEW INITIATIVE

MSP PILLAR: GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The KM 8000T is a 4-ton, trailer-mounted asphalt hotbox reclaimer used for pothole patching and minor road repairs.

Infrastructure Services Facility Needs Assessment

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$75,000

OPERATING COST IMPACTS:

PROJECT TYPE: ANNUAL PROGRAM NEW INITIATIVE

MSP PILLAR: GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The Town of Morinville Infrastructure Services operates from the Meunier Maintenance Building on 107 Street. The building was originally constructed in 1979/80 and has had several expansions and additions. The current facility is nearing the end of its life cycle and is over capacity. This project will conduct a needs assessment to identify the future requirements for Infrastructure Services.

Fleet Vehicle Replacement

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$1,008,730 in 2021 & \$550,000 in 2022 for a total of \$1,558,730

OPERATING COST IMPACTS: Continued annual maintenance

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS: Fleet Replacement Policy PWA1-2016

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

Fleet replacement occurs annually in accordance with policy. All vehicles meeting the replacement parameters are replaced with a like vehicle of similar size or capability. New additions or upgraded vehicles are supported by separate business cases.

2021 Replacements include:

Infrastructure Services

Unit 12-2 is a 2011 1/2-ton pick-up estimated at \$43,330

Unit 14-7 is a 2007 snowplow estimated at \$284,900 (\$160,000 truck, \$124,900 plow and equipment)

Unit 21-3 is a trailer-mounted Concrete Saw estimated at \$10,500

Sub total of these three is \$338,730

Fire Services

Unit F3 is a 2003 Fire Engine (Pump 3) estimated at \$1,100,000 split over two years

Unit 11-2 is the Fire Chief's 2011 SUV estimated at \$85,000 (I think the actual will be less)

Sub total of these two is \$1,185,000

Enforcement Services

Unit 11-1 is the back-up 2011 SUV estimated at \$85,000 (I think the actual will be less)

Sub total of this one is (of course) \$85,000

Total is \$1,558,730 (Council removed \$50K at 3rd reading)

Morinville Park Pavilion

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$285,000

OPERATING COST IMPACTS: Annual maintenance

PROJECT TYPE: ANNUAL PROGRAM NEW INITIATIVE

MSP PILLAR: GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL

LINKAGE TO OTHER PLANS: Parks, Recreation, Culture and Trails Master Plan

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The Morinville Park Pavilion will be located in the center of the Ray MacDonald Sports Complex. The Pavilion will replace a current outdoor washroom and pump shed with a destination building to anchor the area. The Pavilion will contain a four-season viewing area that looks out over a recreational multi-sport surface, a spray park and a playground. In addition, new washrooms will be fully accessible, and a maintenance space will house the spray park controls and facility maintenance equipment.

Splash Park Replacement

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$255,000

OPERATING COST IMPACTS: Annual maintenance, water consumption

PROJECT TYPE: ANNUAL PROGRAM NEW INITIATIVE

MSP PILLAR: GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The current splash located at the former Ray MacDonald Sports Complex has reached the end of life cycle and requires replacement. This project will replace the spray deck, the water features and the control system.

Fleet Addition – Skid-steer Snow Pusher Attachment**DEPARTMENT:** Community and Infrastructure Services**CAPITAL BUDGET:** \$11,768**OPERATING COST IMPACTS:** None**PROJECT TYPE:** ANNUAL PROGRAM NEW INITIATIVE**MSP PILLAR:** GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL**LINKAGE TO OTHER PLANS:****Project Description****Summary of Proposed Project:**

- Overall objective & scope of project

This is a snow pushing attachment for a skid steer.

Morinville Outdoor Multi-Sport Facility**DEPARTMENT:** Community and Infrastructure Services**CAPITAL BUDGET:** \$395,000**OPERATING COST IMPACTS:** Annual maintenance**PROJECT TYPE:** ANNUAL PROGRAM NEW INITIATIVE**MSP PILLAR:** GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL**LINKAGE TO OTHER PLANS:** Fleet Replacement Policy PWA1-2016**Project Description****Summary of Proposed Project:**

- Overall objective & scope of project

The current outdoor ice rink at the Ray MacDonald Sports Complex is over 30 years old and is nearing the end of life and requires replacement. This project will replace the existing outdoor rink with a new multi-sport surface that will allow all season usage by the community.

Trail Development

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$289,750

OPERATING COST IMPACTS: Annual maintenance

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✓ CULTURAL ✓ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS: Stormwater Rates Model

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The Town of Morinville has almost 10 kilometers of dedicated trails. Further development of trails was the number one priority for outdoor amenities in the 2019 Parks, Recreation, Culture and Trail Master Plan. The 2021 project will convert over 800 meters of shale/gravel trail to a 3-meter-wide asphalt trail.

Tennis Court Replacement

DEPARTMENT: Community and Infrastructure Services

CAPITAL BUDGET: \$125,000

OPERATING COST IMPACTS: Annual maintenance

PROJECT TYPE: ✗ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✓ CULTURAL ✓ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS: Parks, Recreation, Culture and Trails Master Plan

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

The current tennis court located on 100 Street beside the Morinville Public School has reached the end of life cycle and requires replacement. This project will replace the playing surface, the nets and the surrounding fence.

Annual Sidewalk Rehabilitation Program

DEPARTMENT: Infrastructure Services

CAPITAL BUDGET: \$200,000

OPERATING COST IMPACTS: Annual maintenance

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

Sidewalk rehabilitation should be done annually to replace aging, damaged and failing sidewalks as well as to address drainage issues. Renewal and rehabilitation of deteriorating sidewalk eliminates trip hazards and improves safety and can be done through a combination of mud jacking as well as full concrete replacement.

Sanitary trunk sewer relining

DEPARTMENT: Infrastructure services

CAPITAL BUDGET: \$225, 000 (2021 through 2024)

OPERATING COST IMPACTS:

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

To reline a section of sanitary trunk line that has deteriorated and was identified during a failure in 2019 which required installing a section of new pipe as an emergency upgrade. The remaining line was then inspected with CCTV and identified more deteriorated pipe. Due to the depth and size of the pipe sanitary relining was the most cost effective (approximately 25% of excavation and replacement) and least disruptive option. The worst section was relined in 2019 and restores the structural integrity to new pipe condition, extending the life of the asset.

Stormwater Management Facility Aerating Fountain (South Glens)

DEPARTMENT: Infrastructure Services

CAPITAL BUDGET: \$40,000

OPERATING COST IMPACTS:

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS: Stormwater Rates Model

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

An aerating fountain is proposed to be installed in South Glens as part of the overall Stormwater Management Facility (SWMF) improvements which saw 4 of those fountains installed previously in other ponds. This is a continuation from the initial plan having all SWMFs receive an aerating fountain at the rate of one fountain each year.

Culvert Replacements

DEPARTMENT: Infrastructure Services

CAPITAL BUDGET: \$80,000

OPERATING COST IMPACTS:

PROJECT TYPE: ✗ ANNUAL PROGRAM ✓ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

To replace 2 culverts on 100th street north of 105 Ave that are at the end of their service life.

MCCC Main Hall Audio System Upgrade**DEPARTMENT:** Community Services**CAPITAL BUDGET:** \$125,000**OPERATING COST IMPACTS:** Covered by current operating costs**PROJECT TYPE:** ANNUAL PROGRAM NEW INITIATIVE**MSP PILLAR:** GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL**LINKAGE TO OTHER PLANS:** Fleet Replacement Policy PWA1-2016**Project Description****Summary of Proposed Project:**

- Overall objective & scope of project

In the 2019 budget, Council approved a capital project to upgrade the existing sound system in the Main Hall at the MCCC (see attached business case). At the time the request was put in, a plan had been developed to supplement and augment the current system with the goal of achieving better sound coverage for the Hall A. Staff knowledge and experience were the primary sources of information gathering and planning when developing this project.

However, upon approval by council, we engaged suppliers and experts in the field and quickly discovered that our plans would simply be putting a patch over problem that would be much better solved by a more thorough solution and therefore costing significantly more money (Estimates provided from \$125-175k). Not only would more costly equipment be required, but also there is potential for structural changes to facility in order to increase roof load capacity to hang the equipment.

This business case is being resubmitted for 2021 with a more accurate estimate on the cost to complete the project.

Fire Department Gear Extractor / PPE Dryer

DEPARTMENT: Fire Services

CAPITAL BUDGET: \$30,000

OPERATING COST IMPACTS:

PROJECT TYPE: ANNUAL PROGRAM NEW INITIATIVE

MSP PILLAR: GOVERNANCE CULTURAL SOCIAL ECONOMIC INFRASTRUCTURE ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

We require the replacement of our 2008 residential clothes washer to wash and clean our bunker gear biannually for maintenance compliance as well as after fires and training. Currently we wash our layers of PPE and then string them throughout the hall to dry. The washing process takes approximately 3 hours with the drying time ranging from 60-72 hours. As our members only have 1 set of bunker gear assigned to them, the reduction in down time or out of service time is crucial.

Replacement Protective Services Facility

DEPARTMENT: Office of the CAO

CAPITAL BUDGET: \$150,000

OPERATING COST IMPACTS: Design, Detailed Design and Construction of replacement facility costs are unknown at this time

PROJECT TYPE: ✗ ANNUAL PROGRAM ✓ NEW INITIATIVE

MSP PILLAR: ✗ GOVERNANCE ✗ CULTURAL ✓ SOCIAL ✓ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

Since 1982, the Royal Canadian Mounted Police (RCMP) Morinville Detachment has served the Town of Morinville and surrounding region, including service to Alexander First Nation, Sturgeon County (including Alcomdale, Calahoo, Canadian Forces Base Edmonton, Carbondale, Cardiff, Mearns, Namao, Riviere Qui Barre, Villeneuve, Villeneuve Airport and Waugh) and the Towns of Legal, Bon Accord and Gibbons. Given the responsibility to provide suitable policing accommodations rests with the municipality based on current Policing Agreements and the fact that the facility has met its useful life cycle and needs to be replaced, work is required to begin the replacement process through the development of a business case.

Asset Management Implementation

DEPARTMENT: Corporate Services

CAPITAL BUDGET: 2021 - \$100,000, 2022 - \$100,000

OPERATING COST IMPACTS: Internal resources will be used extensively throughout implementation

PROJECT TYPE: ✓ ANNUAL PROGRAM ✗ NEW INITIATIVE

MSP PILLAR: ✓ GOVERNANCE ✗ CULTURAL ✗ SOCIAL ✗ ECONOMIC ✓ INFRASTRUCTURE ✗ ENVIRONMENTAL

LINKAGE TO OTHER PLANS:

Project Description

Summary of Proposed Project:

- Overall objective & scope of project

Initiate, plan and scope an asset management roadmap including but not limited to (example):

- Establish a governance framework and roadmap
- Develop policies, plans and budgets
- Assess
 - > Direction – state of maturity report (Gap Analysis)
 - > Framework – asset management policy
 - > Assessment – data and performance analysis
 - > Plan
 - > Rank & Rate
 - > Prioritization (Life cycle activity framework/ cost, benefit analysis)
- Implement
 - > Benchmark (Level of service framework)
 - > Strategy (financial)
 - > Education

Goal – the establishment of a robust asset management program. Although outside resources will be required, it is expected the full implementation of this project will require a significant amount of staff commitment and expertise, specifically within Public Works, Corporate Services and Planning Divisions.

2021-2046 **CAPITAL PLAN**



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