

2020 THIRD QUARTER

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Cover Photos: Crews cutting grass throughout Town, East entrance sign with beautiful blooming flowers.

Town Council



2020 Dedicated Senior Team Award

The Town of Morinville's Senior Leadership Team was recently awarded with the Alberta Urban Municipalities Association's (AUMA) 2020 Dedicated Senior Team Award.

The Dedicated Senior Team Award, "recognizes an outstanding municipal team that demonstrates service excellence and dedication to municipal government" through a combination of the following: leadership, policy development, Council relations, human resources management, financial management, long-term strategic planning, project planning and implementation, community relations, professional development, and integrity. The award is co-sponsored by AUMA and the Society of Local Government Managers (SLGM).

Council was proud to nominate our Administration as this award signifies the organization moving to the next level and in so, moving the community forward.

MLC and MCCC Re-opening

This quarter was exciting for the Town of Morinville. Council approved the re-opening strategy that had the Morinville Leisure Centre opening its doors on July 13 and the Morinville Community Cultural Centre on July 20. Both facilities operated on reduced hours with the MLC back to full operating hours on August 23.

Transportation Master Plan

This quarter saw Council approve the 2020 Transportation Master Plan (TMP) which is a comprehensive planning document intended to guide Morinville through growth and change over the next 25 years, was also approved. This plan supports the Town's sustainability, development, and mobility planning goals, as well as the important role that Morinville plays in the Edmonton Metropolitan Region.

Municipal Stimulus Fund

The Alberta Government recently announced the Municipal Stimulus Fund, a fund designed to infuse new capital dollars to boost the economy and create jobs. The Town of Morinville was allocated \$1.1M to move new projects forward between now and the end of 2021. On September 22, Council approved the following projects:

- Curb Extensions on 100 Ave (\$530,000)
- RMSC Destination Building (\$285,000)
- RMSC Outdoor Rink (\$395,000)
- Trail Construction on 100 Street North of 105 Avenue (\$85,000) with funding top-up from the Photo Enforcement Safety Reserve.

In-person meetings of Council

Council began holding their Regular Council Meetings in-person at the Morinville Community Cultural Centre on August 25. A public gallery was made available for residents and media to be able to attend. The meetings were also live streamed for those who wished to watch online.



Third Quarter Highlights from the CAO



This quarter, while COVID-19 was still having a huge effect, we were able to accomplish many projects that were set out in our operating budget as well as our business and capital plans.

Despite the challenges, and with a little re-engineering, we were able to complete our 2020 Census. Morinville was perhaps the only, or one of very few municipalities, who completed a municipal census project during a global pandemic. As of Census Day, on April 1, 2020, Morinville's population was 10,578,

which represents an increase of 685 residents (6.92% growth) over the last Census conducted in 2016.

Our Community Services Team did a remarkable job interpreting the regulations from the Government of Alberta and Chief Medical Officer of Health, with the re-opening of the Morinville Leisure Centre and Morinville Community Cultural Centre, along with our outdoor facilities. The care and attention to detail was evident in ensuring the safety of our users and community. Compliance with all of the relaunch guidelines has become an integral part of our daily operations. I am proud to say, we not only met, but exceeded our requirements due to the dedication of our staff.

The 3rd quarter is always very busy with construction throughout Town. A number of capital projects were completed or nearly completed during the quarter. These included:

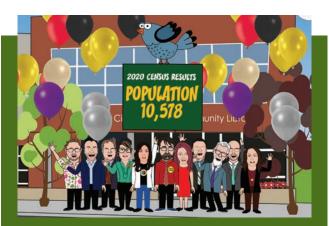
- Re-paving and line-painting of Highway 642, which saw Council actively lobbying and advocating to the Government of Alberta on our community's behalf
- Laneway construction
- Playground replacements at Ray McDonald Sports Center and Rotary Park
- Street lighting from East Boundary Road to the Morinville Leisure Centre
- Multi-way trail development to the Morinville Leisure Centre
- Road expansion, traffic lights and trail expansion at 100 Street and 90 Avenue
- Removal of fitness equipment along trails
- Toboggan hill at the Morinville Leisure Centre
- Sunshine Lakes Pond aeration

Along with our scaled back seasonal staff, and the tremendous efforts of our Public Works employees to keep the community looking good, I am pleased with the service levels that we were able to maintain. I must say, the flowers in Town this year were outstanding, and certainly brought a little light to a hard summer.

This certainly was unlike any summer on record. I am proud of all the employees of the Town of Morinville. They have shown that regardless of the challenges we are faced with, we are able to ensure that we continue to meet the needs of the community.

Stephane Labonne, CAO Town of Morinville







Legislative Services

Census 2020

The results are in! Morinville has a new official population count of 10,578. This represents a 6.92% growth over the last Census conducted in 2016. The 2020 municipal census was conducted between April 1 and July 12, 2020. Morinville was one of very few, if not the only, municipality to conduct a census during a global pandemic. On Census Day, there were 3,894 dwelling units in Morinville. 56.4% of dwellings completed the Census online. The Census provides Town Council and Administration with an updated population count as well as key demographics instrumental in anticipating future needs of the municipality.



2019 MarCom Award – New Website (Platinum)

Town of Morinville was awarded a platinum award for New Website in the Website/Government Category by MarCom. Morinville's new website launched in 2019. MarCom is administered by the Association of Marketing and **Communication Professionals** (AMCP) -an international organization. MarCom Awards honours excellence in marketing and communication while recognizing the creativity, hard work and generosity of industry professionals. Entrants are judged by industry professionals.



MarCom's Platinum Award is presented to those entries judged to be among the most outstanding entries in the competition. Platinum winners are recognized for their excellence in terms of quality, creativity and resourcefulness. Morinville's website celebrated its one-year anniversary on July 16, 2020.

Social Media/Website Stats









Top 3 Town of Morinville Facebook Page Posts

Career Opportunities

4.9K People Reached 61 Likes, Comments & Shares

Morinville Rocks

4K People Reached 79 Reactions, Comments & Shares

Splash Park Opening

3.2K People Reached 84 Reactions, Comments & Shares

Top Webpages

- 1. Town of Morinville Homepage
- 2. Morinville Leisure Centre
- 3. Careers
- 4. Contact Us
- 5. We are reopening [MLC page]

Next Quarter

- Appointment of Members to Boards/Committees
- Ongoing management of COVID-19 Pandemic
- CAO Contract Extension
- Public Engagement Plan



Bylaw Updates

 Amendment to DC-3-9 district to allow secondary suites within Ground Oriented Multiple Unit Dwellings

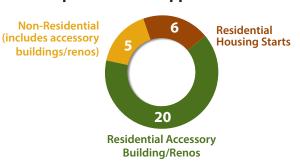
Development Highlights

- Pro Level Looks salon moved into 100 Block West
- Development Permit issued to allow mobile food trucks to operate on Morinville commercial streets in select locations (mostly along commercial strip at 100 St & 100 Ave).

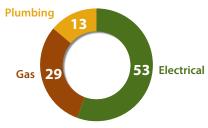


Construction Stats

38 Development Permit Applications received



95 Safety Codes Permits



Permit Processing Highlights from Application completion



Ray McDonald Subdivision

■ The Ray McDonald Arena subdivision was approved on July 24 and registered at Land Titles on September 4. The subdivision was a necessary step in completing the sale of the arena which was officially announced at the August 25 meeting of Council. The Alberta Arena Authority will provide private ice time and continue to support the operations of the Morinville Curling Club.

Subdivision of Town Owned Houle lands

■ The subdivision of Town owned Houle lands into two separate parcels was approved on September 10 and will be registered at Land Titles. The subdivision will make it possible for the Town to market and sell these lands which are intended for residential development.

Heritage Lake Area Concept Plan

■ Terms of reference for the project was signed with the University of Alberta and the School of Urban and Regional Planning Graduate Planning Studio in July. University of Alberta graduate students will work with PED beginning in January 2021 to develop a report outlining a proposed concept and implementation strategy to enhance Heritage Lake into a year-round recreational destination.

TMP Approval

■ The Transportation Master Plan (TMP) was approved by Council on July 31. The TMP identifies high level action items and prioritizes transportation related projects over the next 25 years to ensure Morinville's transportation network remains safe, efficient and convenient.

Commemorative Naming Policy update

■ The Commemorative Naming Policy was updated which eliminated the committee; however, opened the opportunity for the public to be involved. The updated policy also broadened the application criteria to include applicants that have had influence on the Town from the surrounding areas such as: Alexander First Nation and Canadian Forces.





- Storefront Improvement Program saw some great progress on the 10002 100 Ave location. A grand opening will be planned before the end of the year to celebrate this new opening!
- Two food trucks were given approval and successfully operated throughout Morinville, Panchitas and Spud n' Bun
- The Ray McDonald Sports Center was occupied by the new owners, known as Alberta Arena Authority. We welcome them to the community!
- We continue to work with Edmonton Global to raise the community profile and attract future investment to Morinville.



- An Interactive Business Map is being developed internally to provide another way for residents to know where businesses are located in the community.
- Business Directory was updated on the website to provide a more clear and user friendly view of the businesses within the community.

26 Business Licenses

Morinville Based 16

Non-Morinville Based 10

Regional Agriculture Master Plan

Work continues on the development of the Regional Agriculture Master Plan. The outcome of a RAMP is to provide regional policy direction to collectively manage our shared growth and balance the patterns of agricultural land use within the rural areas of the Region. An engagement plan for RAMP was approved by the EMRB targeting input from affected stakeholders including farmers, land owners, land developers, agri- food businesses, small businesses, food organizations, research institutions and government agencies. The engagement will include virtual and in-person sessions conducted by the EMRB and RAMP project team throughout November and December.

Next Quarter

Heritage Lake Public Engagement

Due to COVID-19 a revised approach to initial public engagement for the Heritage Lake Area Concept Plan was needed. The engagement is under development and will occur virtually methods in Q4.

Land Management Framework

This work is intended to develop a framework, including a policy, for strategically and responsibly managing and marketing available Town-owned lands for sale and/or development



Alberta Culture Days 2020

 Partnership with Morinville Historical & Cultural Society, Morinville Art Club and Morinville Community Library

Activities/events

- Weekly Take & Make Art Bags with online instruction from the Morinville Art Club (300 bags distributed)
- 4 Musee Morinville Museum display videos
- Visit to the Museum from Leela Aheer, Minister of Culture, Multiculturism and Status of Women and Morinville-St. Albert MLA Dale Nally





Summer Camp Busy Bags

Weekly themed activity and craft bags 300 busy bags handed out

Morinville Photo Scavenger Hunt

Photo hunt contest with a family prize pack

3 families

Afterschool Hangout

Youth program allowing activities and programming Monday & Wednesday

8 youth – max allotment for the space

MY Loft

1 cohort group of 4 youth available Tuesday & Thursdays 0 – youth want to be able to drop in

Senior in Home Support Program

Revised Senior In-Home Support Program to include housekeeping services. The program was developed to help seniors 65+ live safely and securely in their homes and provides snow removal, basic lawn care, and housekeeping assistance.

Lunch & Learn

PCN presentation of – Mediterranean Diet for healthier diet choices and Influenza Session #1 for dealing with the flu season

12 ppl (max for the space) for each session = 24 participants

Lemons to Lemonade

Call in program to Mary

0 – seniors did not feel they needed
this additional support above wellness
check ins

Seniors Bingo

An opportunity to check off their card by finding community markers 0 – seniors did not participate

Financial Workshop

75 Ways to Save – financial workshop helping residents find savings in their monthly incomes

9 participants/12

Preschool Programs

Play to Stay and It's Okay to Play

Both sessions max at 8 ppl
(max for the space) = 16 participants

Provincial Homeless Survey

Began the training for the survey with local partners- Food Bank, VSU, Library, HG, SCCS, MCS, JMMF)

7 organizations working to collect the data

\$ Community Grant

Four Winds Dance Academy

Department Area: Arts/Culture
Activity Requested: Purchase equipment
Amount: \$1000

Morinville & District Chamber of Commerce & Farmers Market

Department Area: Arts/Culture
Activity Requested: Christmas Craft Market
Amount: \$1000

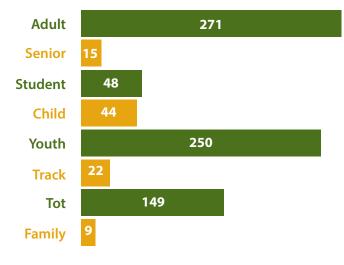


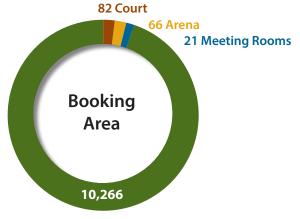
Morinville Leisure Centre - Re-Opened July 13

- New layout of equipment
- Introduced online reservations system for amenity use
- Began reduced fitness programs
- Initiated return-to-play planning with sport groups

Membership Type	Age Demographic	Q3 Total Memberships Sold
Annual	Adult	0
Auto-Pay Annual	Adult	3
Annual	Family	0
Auto-Pay Annual	Family	0
Annual	Senior	1
Auto-Pay Annual	Senior	0
Annual	Student	0
Auto-Pay Annual	Student	0
Annual	Child	0
Auto-Pay Annual	Child	0
Annual	Youth	1
Annual	Tot	0
Monthly	Adult	24
Monthly	Senior	35
Monthly	Student	22
Monthly	Child	2
Monthly	Youth	18
Monthly	Track	8
Monthly	Family	2
Punch Pass	Adult	7
Punch Pass	Senior	1
Punch Pass	Student	1
Punch Pass	Child	0
Punch Pass	Youth	0
Punch Pass	Tot	0

Total for Q3 Day Passes Sold





Facility Reservations

Next Quarter

- Hosting a Halloween search and find window painting display
- Various activities for the Lite Up the Nite Festival



Enforcement Services

- COVID-19 remains a top priority.
- Back to school patrols and pedestrian safety have become a focus.
- Summer traffic enforcement was impacted by COVID-19 precautions. Officers remain diligent while on the road to ensure safety concerns are addressed.



Automated Traffic Enforcement

July Violations

School/Playground Zones 0

0 hours | 0 violations/hour | 0% hours operated

Speed Zones 34

4.97 hours | 6.8 violations/hour | 100% hours operated

August Violations

School/Playground Zones 0

0 hours | 0 violations/hour | 0% hours operated

Speed Zones 21

3.98 hours | 5.3 violations/hour | 100% hours operated

September Violations

School/Playground Zones 52

4.02 hours operated | 12.9 violations/hour | 80% hours operated

Speed Zones 6

1.00 hours | 6.0 violations/hour | 20% operated



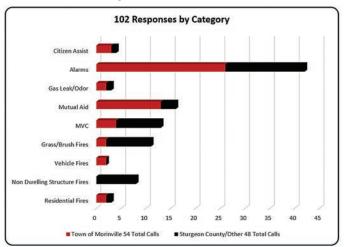
Fire Services

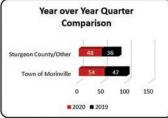
Highlights

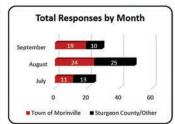
- Total 1311 Training Hours.
- July Emergency Response Plan (ERP) Drills at the MLC & MCCC. Mock Scenario Training.
- September ICS 300 Training. NFPA 1001, Level 1.
- 74 Fire Pit Permits were issued this year compared to 40 last year.



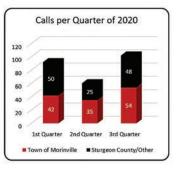
Quarter 3 Fire Responses















Bacteriological Water Tests completed

July: 10, Aug: 11, Sept: 11

All tests passed, and samples were taken randomly throughout the months, at a variety of random addresses. With our new census numbers, we will be getting a minimum of 11 per month moving forward.

Line Locates Received

(includes local and regional lines)

- * Not all AB One call requests need to be located; however, everyone needs a response via email or phone call.
- July: 171 approximately 35 needed to be located & flagged
- August: 110 approximately 25 needed to be located & flagged
- Sepembert: 101 approximately 30 needed to be located & flagged

Parks

- Fish & Game dock repair
- Tree lifting and pruning
- Ongoing grass maintenance
- Skyline ball diamond continuous maintenance (skyline was booked every weekend)



Plugged sewer caught on camera! This is what can happen when wipes, toilet paper and paper towels get caught up in a pipe.



Images of FATS in sanitary lines! "STORE IT – DON'T POUR IT"

Work Orders

30 Work orders were completed between July and September. These included (but not limited to):

- Hydrant Repairs
- cc Repairs Water
- Meter repairs and installs
- Recycling duties at Town Hall and the Library
- Service Line Camera Inspections
- Utility line repairs

Sanitary & Storm Flushing

Flushing utility lines continued throughout the quarter. This included continuous problem areas, blockages, and regular preventative maintenance of both sanitary and storm lines.



Implementation of the playground replacement plan began in August. Work included:

- Belle Park playground removal and backfill
- Rotary Park playground removal and backfil. A new playground was installed in a new location within park grounds
- Ray McDonald Sports Center playground removed and replaced. This playground is the first fully accessible playground in the Town of Morinville.

Additional playground upgrades, as approved in the capital budget, will take place in 2021.



Tailgate meeting: All public works staff attended



Aerating fountain installed at Sunshine Lakes Pond.



Transportation: MLC – east sidewalk install for COVID-19 building exit plan and proper backfill and drainage along east side of building



Large waterline beam break on 99A Ave where the main line was within the property line of the homeowner.



Tax/Utility Deferral

- April 14, 2020, Council approved
- Extended the tax payment deadline from June 30 to August 31, 2020
- Extended the tax penalty date from July 1 to September 1, 2020
- Delayed utility bill penalties, disconnections and arrears transfers to tax rolls from March 1 through August 31, 2020

Tax update

The overall pre-authorized number of accounts and payment totals from January to August 2020 have remained stable with monthly cashflows ranging between \$402K to \$441K.

To date, 17 accounts have requested deferrals and 260 accounts remain unpaid at tax payment deadline as at August 31, 2020 compared to 319 at tax payment deadline of June 30, 2019.

The financial implication of delaying penalties on tax bills from June 30 to August 31 has been approximately \$60K.

Utility update

The overall number of accounts and payment totals from January to August 2020 through this program have also remained stable with monthly cashflows ranging between \$94K to \$108K. To date, four accounts have requested deferrals and the number of utility accounts in arrears remains consistent with that from the prior year.

The financial implication of delaying penalties on utility bills from March through August 2020 is estimated at \$2K per month or \$12K.

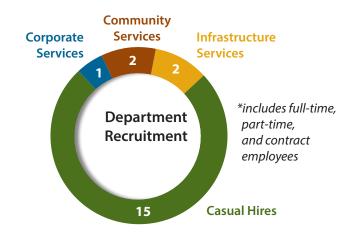
Overall

Excluding increases due to growth year over year, the year end 2020 projected year end Property Tax and Utility Accounts Receivable balances are expected to remain aligned with the prior year.

FOIP statistics for Q3, 2020

	New Requests	Year to Date	Prior Year Reporting for same Quarter	Prior Year Total
2020 Quarter	11	11	7	36
2020 Quarter 2	8	19	16	36
2020 Quarter 3	14	33	7	36

*Updated prior year total to reflect data errors.



October - December 2020 Key Initiatives

- Budget- Capital and Operating
- Review Tax Assessment Process for potential changes in 2021
- 2020 Expiring Policies (2)
- Year End Audit preparations, Interim Audit
- Complete Occupational Health & Safety Strategic Plan

Occupational Health & Safety

New OHS Partnership: As part of our commitment to OHS (Occupational Health & Safety), we continue to apply measures and initiatives to build our OHS Program including improved methods to bring it to life in our organization. To augment these efforts, Morinville began a new partnership with the City of Edmonton. This collaborative partnership allows us the opportunity to glean information from an organization that has built a strong and effective OHS program and to implement improvements for effective and efficient OHS program management and delivery at the corporate and operational levels.

COVID-19

- All remaining temporary layoffs recalled to work to address service levels.
- Continued work related on policies, procedures.

Financial Reporting as at September 30, Statement of Operations

- Consolidated results including Other Revenue & Expenses, indicate a Net Revenue of approximately \$20M. Of this revenue:
 - Approximately \$15M is associated with Tax supported operations
 - Approximately \$5M is attributable to Utility supported operations,
- Overall, the third quarter financial results indicate a better than budgeted position of approx. \$2.8M primarily due to lower operational spending and revenues than budgeted.
- Revenues for the year total approximately \$20M of the annual budget and are slightly lower than budget by \$496K primarily driven by lower utility, development, sales and other revenues.
- Operating expenses for the year total approximately \$14.1M or 66% of the annual budget and are under budget by approximately \$2.6M. The favorable variance is primarily driven by lower Contract Services, General Goods & Supplies, Building & Grounds R & M, Equipment R & M and Salary/Wages/Benefits savings due to quarter two temporary layoffs and vacancies and timing of hiring 3 new positions.

Council Expenditures

■ Expenditures to the third quarter total \$255K, which represents 55% of the annual budget totaling \$460K. The favorable variance to date totals \$91K and is primarily associated with lower Salaries/Benefits (due to COVID19, FCM conferences being cancelled and AUMA being delivered on-line), Public Relations and Computer purchases largely being driven by budgetary timing differences due to Covid-19.

Capital Projects

- The 2020 Capital Budget totals \$1,331,398 and Work in Progress projects remaining budget for the beginning of the year totals \$4,350,259.
- Spending to date on current year capital projects totals \$606K which is expected to increase significantly throughout the balance of the year as projects are tendered and awarded.
- Spending to date on prior year Work in Progress Projects totals \$1,227M of overall approved budget with work outstanding primarily related to 100th Street Improvements. Target completion for all projects is expected in 2020 as these projects are largely weather dependent.

Summary Statement of Operations

Revenue	3rd Quarter Actual	2nd Quarter Actual	1st Quarter Actual	Actual	ear to Date Budget	Variance (unfavorable)	Total Budget (TB)	YTD to TB \$	YTD to TB %
Net Taxes	\$(794,333)	\$13,273,731	(899,971)	\$11,579,427	\$11,242,525	\$336,902	\$10,397,816	(\$1,181,611)	111%
Government Grants	\$486,103	\$137,067	83,193	706,363	725,300	-18,937	978,402	272,039	72%
Water Fees	\$784,277	\$796,204	748,272	2,328,753	2,446,596	-117,843	3,262,128	933,375	71%
Sanitary Fees	\$495,424	\$503,709	481,518	1,480,651	1,611,259	-130,608	2,148,346	667,695	69%
Solid Waste Fees	\$236,502	\$241,800	221,628	699,930	631,675	68,255	842,234	142,304	83%
Development Fees and Permits	\$31,997	\$22,311	58,824	113,132	212,402	-99,270	257,602	144,470	44%
Sales to other Governments	\$149,905	\$209,801	127,069	486,775	655,794	-169,019	870,989	384,214	56%
Franchise Fees	\$415,094	\$462,230	513,048	1,390,372	1,323,454	66,918	1,764,602	374,230	79%
Investment Income	\$9,189	\$3,171	17,597	29,957	86,250	-56,293	115,000	85,043	26%
Penalties and Fines	\$119,111	\$81,732	116,917	317,760	393,125	-75,365	482,500	164,740	66%
Rental Revenue / Ticket Sales	\$34,961	\$60,066	145,894	240,921	408,648	-167,727	527,822	286,901	46%
Other Revenue	\$54,522	\$24,957	72,781	152,260	178,669	-26,409	221,400	69,140	69%
Sales and User Charges	\$52,449	\$14,706	29,576	96,731	168,769	-72,038	198,025	101,294	49%
Transit Revenue	\$-	\$1,050	(130)	920	13,125	-12,205	13,500	12,580	7%
Donations/Sponsorship	\$100	\$1,250	184,868	186,218	202,125	-15,907	202,500	16,282	92%
Storm Fees	\$84,256	\$84,150	83,667	252,073	258,855	-6,782	345,140	93,067	73%
Total Revenue	2,159,557	15,917,935	1,984,751	\$20,062,243	\$20,558,571	\$(496,328)	\$22,628,006	\$2,565,763	89%

Summary Statement of Operations

Expense	3rd Quarter Actual	2nd Quarter Actual	1st Quarter Actual	Actual	Year to Date Budget	Variance (unfavorable)	Total Budget (TB)	YTD to TB \$	YTD to TB %
Salary/Wages/Benefits	2,463,989	1,813,468	2,042,881	6,320,338	8,002,741	1,682,403	10,454,160	4,133,822	60%
Staff Training / Professional Development	7,775	5,244	20,957	33,976	154,797	120,821	201,390	167,414	17%
Mileage/Subsistence	413	775	14,637	15,825	97,807	81,982	129,350	113,525	12%
Memberships/Association Fees	2,155	25,562	44,519	72,236	92,589	20,353	107,560	35,324	67%
Contracted Services	542,279	671,559	679,481	1,893,319	2,023,450	130,131	2,702,839	809,520	70%
Engineering Fees	-	-	-	0	9,465	9,465	12,200	12,200	0%
Professional Services	-	-	-	0	6,709	6,709	9,100	9,100	0%
Policing Contract	357,582	323,690	358,000	1,039,272	1,076,844	37,572	1,435,792	396,520	72%
Legal Fees	27,083	21,062	6,416	54,561	55,455	894	74,000	19,439	74%
Audit Fees	-	8,500	-	8,500	0	-8,500	27,200	18,700	31%
General Goods and Supplies	60,218	70,947	58,174	189,339	381,691	192,352	463,659	274,320	41%
Office Supplies/Postage	11,077	24,894	17,380	53,351	85,539	32,188	113,960	60,609	47%
Telecommunications	31,776	33,731	42,638	108,145	130,350	22,205	173,800	65,655	62%
Insurance/Licenses	6,420	200,257	108	206,785	186,801	-19,984	187,831	-18,954	110%
Advertising /Promotions	21,280	15,596	10,056	46,932	95,925	48,993	127,400	80,468	37%
Subscriptions/Publications	-	-	665	665	1,125	460	1,500	835	44%
Small Tools & Equipment,	23,042	11,442	15,088	49,572	68,455	18,883	88,287	38,715	56%
Uniforms, Office Furniture									
Regional Sewage Charges	261,533	256,411	234,970	752,914	772,236	19,322	1,029,648	276,734	73%
Water Purchase	333,367	308,652	290,838	932,857	956,606	23,749	1,275,475	342,618	73%
Building & Grounds R&M	123,741	79,713	59,230	262,684	429,890	167,206	507,341	244,657	52%
Equipment R&M	90,513	101,603	43,786	235,902	312,277	76,375	417,884	181,982	56%
Engineered structures R&M	87,450	73,470	65,663	226,583	203,492	-23,091	251,900	25,317	90%
Vehicle Fuel	20,846	30,037	30,953	81,836	114,709	32,873	157,280	75,444	52%
Rentals	152	-	-	152	7,945	7,793	10,612	10,460	1%
Utilities	207,898	258,275	280,700	746,873	732,065	-14,808	989,345	242,472	75%
Public Relations	7,094	9,086	1,539	17,719	25,650	7,931	34,200	16,481	52%
Grants	2,216	10,000	657,231	669,447	700,960	31,513	766,460	97,013	87%
Bad Debt Expense	(2,739)	2,310	2,065	1,636	14,773	13,137	-195,000	-196,636	(1%)
Finance Charges	1,281	2,772	2,807	6,860	10,475	3,615	13,800	6,940	50%
Census Expenses	16,520	15,455	60	32,035	37,500	5,465	50,000	17,965	64%
Covid-19	47,123	46,247	16,966	110,336	0	-110,336	0	-110,336	100%
Council Computer Purchase	-	(60)	60	0	2,000	2,000	2,000	2,000	0%
Total Operating Expense	\$4,752,084	\$4,420,698	\$4,997,868	\$14,170,650	0 \$16,790,32	1 \$2,619,671	\$21,620,973	\$7,450,323	66%
Excess (Deficiency) before	-2,592,527	11,497,237	-3,013,117	5,891,593	3,768,250	2,123,343	1,007,033	-4,884,560	
Other Revenue and Expense									
OTHER (REVENUE) EXPENSE									
Other Revenue				(41,790)	0				
Offsite Levy Revenue				(580,723)	0				
Interest on Debt	262,499	19,802	105,946	388,247	457,905	-69,658	622,947	234,700	62%
Depreciation			-	0	0	0	6,877,847	0	
	262,499	19,802	105,946	-234,266	457,905	-69,658	7,500,794	234,700	
NET EXCESS (DEFICIENCY)	\$(2,855,026)	\$11,477,435	\$(3,119,063	\$6,125,859	\$3,310,345	\$2,815,514	\$(6,493,761)	\$(367,902)	

Tax Supported Statement of Operations

Revenue	3rd Quarter Actual	2nd Quarter Actual	1st Quarter Actual	Actual Ye	ar to Date Budget	Variance (unfavorable)	Total Budget (TB)	YTD to TB \$	YTD to TB %
Net Taxes	\$(794,333)	\$13,273,731	\$(899,971)	\$11,579,427	\$11,242,525		\$10,397,816	(\$1,181,611)	111%
Government Grants	\$486,103	\$137,067	\$83,193	\$706,363	\$725,300	\$(18,937)	978,402	272,039	72%
Development Fees and Permits	\$31,997	\$22,311	\$58,824	\$113,132	\$212,402	\$(99,270)	257,602	144,470	44%
Sales to other Governments	\$69,062	\$130,731	\$23,537	\$223,330	\$265,098	\$(41,768)	350,060	126,730	64%
Franchise Fees	\$415,094	\$462,230	\$513,048	\$1,390,372	\$1,323,454	\$66,918	1,764,605	374,233	79%
Investment Income	\$9,189	\$3,171	\$17,597	\$29,957	\$86,250	\$(56,293)	115,000	85,043	26%
Penalties and Fines	\$114,672	\$81,634	\$112,028	\$308,334	\$376,625	\$(68,291)	460,500	152,166	67%
Rental Revenue / Ticket Sales	\$34,961	\$60,066	\$145,894	\$240,921	\$408,648	\$(167,727)	527,822	286,901	46%
Other Revenue / Sponsorships	\$54,371	\$24,956	\$72,181	\$151,508	\$178,669	\$(27,161)	221,400	69,892	68%
Sales and User Charges	\$52,449	\$14,706	\$29,576	\$96,731	\$168,769	\$(72,038)	198,025	101,294	49%
Transit Revenue	\$-	\$1,050	\$(130)	\$920	\$13,125	\$(12,205)	13,500	12,580	7%
Donations	\$100	\$1,250	\$184,868	\$186,218	\$202,125	\$(15,907)	202,500	16,282	92%
Total Revenue	\$473,665	\$14,212,903	\$340,645	\$15,027,213	\$15,202,990	\$(175,777)	\$15,487,232	\$460,019	97%
	3rd	2nd	1st	Ye	ar to Date		Total	YTD to	YTD to
Revenue	Quarter Actual	Quarter Actual	Quarter Actual	Actual	Budget	Variance (unfavorable)	Total Budget (TB)	TB\$	TB %
Salary/Wages/Benefits	\$2,204,992	\$1,596,278	\$1,801,656	\$5,602,926	\$7,139,702	\$1,536,776	9,326,570	3,723,644	60%
Staff Training / Professional Development	\$7,475	\$5,244	\$20,027	\$32,746	\$152,579	\$119,833	198,340	165,594	17%
Mileage/Subsistence	\$412	\$(255)	\$12,843	\$13,000	\$97,043	\$84,043	128,300	115,300	10%
Memberships/Association Fees	\$2,155	\$25,562	\$44,519	\$72,236	\$92,589	\$20,353	107,560	35,324	67%
Contracted Services	\$296,099	\$432,793	\$551,152	\$1,280,044	\$1,348,731	\$68,687	1,803,413	523,369	71%
Professional Services	\$-	\$-	\$-	\$-	\$3,000	\$3,000	4,000	4,000	0%
Policing Contract	\$357,582	\$323,690	\$358,000	\$1,039,272	\$1,076,844	\$37,572	1,435,792	396,520	72%
Legal Fees	\$27,083	\$21,062	\$6,416	\$54,561	\$54,000	\$(561)	72,000	17,439	76%
Audit Fees	\$-	\$8,500	\$-	\$8,500	\$-	\$(8,500)	27,200	18,700	31%
General Goods and Supplies	\$60,218	\$70,300	\$57,982	\$188,500	\$373,571	\$185,071	455,539	267,039	41%
Office Supplies/Postage	\$5,783	\$12,880	\$9,067	\$27,730	\$49,375	\$21,645	65,000	37,270	43%
Telecommunications	\$31,776	\$33,731	\$42,638	\$108,145	\$130,350	\$22,205	173,800	65,655	62%
Insurance/Licenses	\$6,420	\$141,398	\$108	\$147,926	\$154,671	\$6,745	155,701	7,775	95%
Advertising /Promotions	\$21,280	\$15,596	\$10,056	\$46,932	\$95,925	\$48,993	127,400	80,468	37%
Subscriptions/Publications	\$-	\$-	\$665	\$665	\$1,125	\$460	1,500	835	44%
Small Tools & Equipment, Uniforms,	\$22,000	\$9,323	\$13,823	\$45,146	\$61,037	\$15,891	78,087	32,941	58%
Office Furniture							.,		
Building & Grounds R&M	\$123,710	\$76,704	\$43,993	\$244,407	\$418,500	\$174,093	492,000	247,593	50%
Equipment R&M	\$64,686	\$85,334	\$42,961	\$192,981	\$274,995	\$82,014	366,660	173,679	53%
Engineered structures R&M	\$87,450	\$33,667	\$64,343	\$185,460	\$140,623	\$(44,837)	170,300	-15,160	109%
Vehicle Fuel	\$12,972	\$18,998	\$22,478	\$54,448	\$87,670	\$33,222	120,560	66,112	45%
	\$-	\$-	\$-	\$-	\$7,500	\$7,500	10,000	10,000	0%
Rentals	\$171,675	\$228,229	\$249,860	\$649,764	\$621,552	\$(28,212)	837,708	187,944	78%
Utilities Public Polations	\$7,094	\$9,086	\$1,539	\$17,719	\$25,650	\$7,931	34,200	16,481	52%
Public Relations	\$-	\$-	\$1,559	\$-	\$2,000	\$2,000	2,000	2,000	0%
Council Computer Purchases	\$2,216	\$10,000	\$657,231	\$669,447	\$700,960	\$31,513	766,460	97,013	87%
Grants	\$(4,068)	\$2,051	\$316	\$(1,701)	\$7,500	\$9,201	-205,000	-203,299	1%
Bad Debt Expense	\$1,416	\$2,031	\$2,626	\$6,815	\$10,475	\$9,201	13,800	6,985	49%
Finance Charges	\$1,410	\$15,455	\$60	\$32,035	\$10,475		50,000	17,965	64%
Census Expenses	\$10,320	\$46,247	\$16,966	\$110,336	\$37,500	\$5,465 \$(110,336)	0	-110,336	100%
Covid-19 Expenses	\$3,574,069	\$3,224,646	\$4,031,325		\$13,165,467		\$16,818,890	5,988,850	64%
Total Operating Expense	\$3,374,009	\$3,224,646	\$4,031,325	\$10,830,040	\$13,165,467	\$2,335,427	\$10,010,090	5,988,850	64%
Excess (Deficiency) before Other Revenue and Expense	\$(3,100,404)	\$10,988,257	\$(3,690,680)	\$ <u>4</u> 107 172	\$2,037,523	\$2.150.650	-1,331,658	-5,528,831	
OTHER (REVENUE) EXPENSE	γ(J,100,704)	¥10,200,237	7(2,020,000)	7,171,173	42,037,323	72,137,030	1,551,050	3,320,031	
	0	-/11 700		(41.700)		41 700			100 (
Other Revenue	0	-41,790	-	(41,790)		-41,790			-100.0
Offsite Levy	0	-580,723	105.045	(580,723)	457.065	-580,723	622.047	224.700	-100.0
Interest on Debt	262,499	19,802	105,946	388,247	457,905	-69,658	622,947	234,700	62%
Depreciation	0	0		0	0	0	5,366,496	0	0%
(Gain)/Loss on Capital Asset Disposal	0	0	-	0	0	0	0	0	0%
	262,499	-602,711	105,946	-234,266	457,905	-692,171	5,989,443	6,223,709	

Utility Supported Statement of Operations

NET EXCESS (DEFICIENCY)

\$507,664

\$509,100

Revenue	3rd Quarter Actual	2nd Quarter Actual	1st Quarter Actual	Actual	Year to Date Budget	Variance	Total Budget (TB)	YTD to TB \$	YTD to TB %
Water Fees	\$784,277	\$796,204	\$748,272	\$2,328,753	\$2,446,596	(\$117,843)	\$3,262,128	\$933,375	71%
Sanitary Fees	\$495,424	503,709	481,518	1,480,651	1,611,259	-130,608	2,148,346	\$667,695	69%
Storm Fees	\$84,256	84,150	83,667	252,073	258,855	-6,782	345,140	\$93,067	73%
Solid Waste Fees	\$236,502	241,800	221,628	699,930	631,675	68,255	842,234	\$142,304	83%
Sales to other Governments	\$80,843	79,070	103,532	263,445	390,697	-127,252	520,929	\$257,484	51%
Penalties and Fines	\$4,552	102	5,487	10,141	16,500	-6,359	22,000	\$11,859	46%
Other Revenue	\$0	0	0	0					
Total Revenue	\$1,685,854	\$1,705,035	\$1,644,104	\$5,034,993	\$5,355,582	\$(320,589)	\$7,140,777	\$2,105,78	4 71%
Expense	3rd Quarter Actual	2nd Quarter Actual	1st Quarter Actual	Actual	Year to Date Budget	Variance	Total Budget (TB)	YTD to TB \$	YTD to TB %
alary/Wages/Benefits	258,996	217,191	241,225	717,412	863,039	145,627	1,127,590	\$410,178	64%
Staff Training	300	0	930	1,230	2,218	988	3,050	\$1,820	40%
Mileage/subsistence	0	1,030	1,794	2,824	764	-2,060	1,050	(\$1,774)	269%
Contracted Services	246,180	238,765	128,330	613,275	674,718	61,443	899,426	\$286,151	68%
Engineering Fees	0	0	0	0	9,465	9,465	12,200	\$12,200	0%
Professional Services	0	0	0	0	3,709	3,709	5,100	\$5,100	0%
egal Fees	0	0	0	0	1,455	1,455	2,000	\$2,000	0%
General Goods and Supplies	0	647	192	839	8,120	7,281	8,120	\$7,281	10%
Office Supplies/Postage	5,294	12,014	8,313	25,621	36,164	10,543	48,960	\$23,339	52%
nsurance/Licenses	0	58,859	0	58,859	32,130	-26,729	32,130	(\$26,729)	183%
Small Tools & Equipment, Uniforms, Office Furniture	1,041	2,119	1,265	4,425	7,418	2,993	10,200	\$5,775	43%
Regional Sewage Charges	261,533	256,411	234,970	752,914	772,236	19,322	1,029,648	\$276,734	73%
Vater Purchase	333,367	308,652	290,838	932,857	956,606	23,749	1,275,475	\$342,618	73%
Building & Grounds R&M	30	3,010	15,237	18,277	11,390	-6,887	15,341	(\$2,936)	119%
Equipment R&M	25,827	16,269	825	42,921	37,282	-5,639	51,224	\$8,303	84%
Engineered structures R&M	0	39,803	1,320	41,123	62,869	21,746	81,600	\$40,477	50%
Vehicle Fuel	7,873	11,040	8,475	27,388	27,039	-349	36,720	\$9,332	75%
Rentals	152	0	0	152	445	293	612	\$460	25%
Jtilities	36,223	30,046	30,840	97,109	110,513	13,404	151,637	\$54,528	64%
Bad Debt Expense	1,374	79	1,929	3,382	7,273	3,891	10,000	\$6,618	34%
Total Operating Expense	\$1,178,190	\$1,195,935	\$966,483	\$3,340,608	\$3,624,853	\$284,245	\$4,802,083	\$1,461,475	70%
Excess (Deficiency) before	507,664	509,100	677,621	1,694,385	1,730,729	-36,344	2,338,694	644,309	
Other Revenue and Expense									
OTHER (REVENUE) EXPENSE									
Depreciation	0	0	0	0	0	0	1,511,351	0	

\$644,309

\$1,694,385 \$1,730,729 \$(36,344) \$827,343

Council - For the Nine Months Ending September 30, 2020

	3rd Quarter Actual	2nd Quarter Actual	1st Quarter Actual	Y Actual	ear to Date Budget	Variance	Total Budget (TB)	YTD to TB
Salary Staff Group Benefits	9,276	9,275	5,853	24,404	30,060	5,656	40,081	60.89%
Salary Staff Payroll Taxes	3,748	3,296	4,843	11,887	11,207	-680	14,113	84.23%
Honorarium & Per Diem - Mayor Turner	17,879	16,004	14,523	48,406	54,500	6,094	72,667	66.61%
Honorarium & Per Diem - Councillor Balanko	9,500	8,142	7,795	25,437	31,714	6,277	42,286	60.15%
Honorarium & Per Diem - Councillor Boutestein	10,100	8,942	8,845	27,887	31,714	3,827	42,286	65.95%
Honorarium & Per Diem - Councillor Dafoe	10,000	8,342	8,945	27,287	31,714	4,427	42,286	64.53%
Honorarium & Per Diem - Councillor Giffin	9,800	8,642	9,245	27,687	31,714	4,027	42,286	65.48%
Honorarium & Per Diem - Councillor Hall	10,350	9,392	8,995	28,737	31,714	2,977	42,286	67.96%
Honorarium & Per Diem - Councillor Richardson	9,500	8,142	7,795	25,437	31,714	6,277	42,286	60.15%
Total Salaries & Benefit Expense	90,153	80,177	76,839	247,169	286,051	38,882	380,577	64.95%
Professional Development - Council	0	0	300	300	2,625	2,325	3,500	8.57%
Professional Development - Councillor Balanko	0	-890	1,070	180	1,500	1,320	2,000	9.00%
Professional Development - Councillor Boutestein	0	-890	890	0	1,500	1,500	2,000	0.00%
Professional Development - Councillor Dafoe	0	-890	890	0	1,500	1,500	2,000	0.00%
Professional Development - Councillor Giffin	0	0	656	656	1,500	844	2,000	32.80%
Professional Development - Councillor Hall	0	-890	890	0	1,500	1,500	2,000	0.00%
Professional Development - Councillor Richardson	0	-890	890	0	1,500	1,500	2,000	0.00%
Professional Development - Mayor Turner	400	-890	890	400	1,500	1,100	2,000	20.00%
Mileage & Subsistence - Council	104	143	748	995	2,100	1,105	2,800	35.54%
Mileage & Subsistence - Councillor Balanko	0	-351	882	531	3,375	2,844	4,500	11.80%
Mileage & Subsistence - Councillor Boutestein	0	-351	599	248	3,375	3,127	4,500	5.51%
Mileage & Subsistence - Councillor Dafoe	49	-351	991	689	3,375	2,686	4,500	15.31%
Mileage & Subsistence - Councillor Giffin	0	69	331	400	3,375	2,975	4,500	8.89%
Mileage & Subsistence - Councillor Hall	38	-217	632	453	3,375	2,922	4,500	10.07%
Mileage & Subsistence - Councillor Richardson	0	-351	946	595	3,375	2,780	4,500	13.22%
Mileage & Subsistence - Mayor Turner	97	-213	383	267	4,500	4,233	6,000	4.45%
Telecommunications - Mayor Turner	264	257	0	521	1,125	604	1,500	34.73%
Public Relations - Mayor Turner	116	0	125	241	900	659	1,200	20.08%
Public Relations - Councillor Balanko	0	0	110	110	900	790	1,200	9.17%
Public Relations - Councillor Boutestein	0	0	40	40	900	860	1,200	3.33%
Public Relations - Councillor Dafoe	0	0	40	40	900	860	1,200	3.33%
Public Relations - Councillor Giffin	0	0	40	40	900	860	1,200	3.33%
Public Relations - Councillor Hall	0	0	80	80	900	820	1,200	6.67%
Public Relations - Councillor Richardson	0	0	40	40	900	860	1,200	3.33%
Public Relations - Council	562	500	226	1,288	11,250	9,962	15,000	8.59%
Council Computer Purchase	0	0	0	0	2,000	2,000	2,000	0.00%
Total Operating Expense	91,783	73,972	89,528	255,283	346,701	91,418	460,777	55.40%
Excess (Deficiency) before other Revenue and Expense	-91,783	-73,972	-89,528	-255,283	-346,701	-91,418	-460,777	55.40%
Other Revenue and Expense	0	0	0	0	0	0	0	0.00%
Net Excess (Deficiency)	-91,783	-73,972	-89,528	-255,283	-346,701	91,418	-460,777	55.40%

2020 Approved Capital Projects Quarterly Status Report as at September 30, 2020



Tax Supported Capital Projects



Utility Supported Capital Projects

Project: IT Storage Array Network Size Upgrade

2020 Budget: 60,000 **Spending:** 0%

Project: Fire Department - Air Compressor

2020 Budget: 65,000 **Spending:** 100%

Project: Fleet Replacement

2020 Budget: 122,328 **Spending:** 59%

Project: Trail Solar Lights

2020 Budget: 351,070 **Spending:** 50%

Project: MLC 77 Acre Design

2020 Budget: 100,000 **Spending:** 0%

Project: Playground Upgrades

2020 Budget: 371,000 **Spending:** 57%

Project: Asset Management Implementation

2020 Budget: 50,000 **Spending:** 0%

Total Tax Supported Projects

2020 Budget: 1,119,398 **Spending:** 524,586

Project: Utilities Upgrades

2020 Budget: 172,000 **Spending:** 47%

Project: Stormwater Management Facility Aerating Fountain

2020 Budget: 40,000 **Spending:** 130%

Total Utility Supported Projects

2020 Budget: 212,000 **Spending:** 81,421

Total Current Year Capital Projects

2020 Budget: 1,331,398 **Spending:** 46%

Project: Westwinds Lift Station

Project: Westwinds Force main to

2020 Budget: 1,584,000

Total Spending: 63%

2020 Budget: 297,000 **Total Spending:** 156%

Business Park

Work In Progress Capital Projects Quarterly Status Report as at September 30, 2020

Project: CCC Sound System Upgrade

2020 Budget: 45,000 **Spending:** 0%

Project: MLC Multiway Trail Development

2020 Budget: 80,000 **Total Spending:** 95%

Project: Park/Sports Field Development

2020 Budget: 100,000 **Total Spending:** 0%

Project: 100th Street Improvements

2020 Budget: 2,800,000 **Total Spending:** 37%

Project: East Boundary Road Improvements

2020 Budget: 95,000 **Total Spending:** 0%

Project: 2018 Road Rehabilitation and Neighborhood Revitalization

2020 Budget: 710,000 **Total Spending:** 65%

Project: Street Lighting Extension - EBR to MLC

2020 Budget: 160,000 **Total Spending:** 6%

Project: Road Rehabilitation and Neighborhood Revitalization (5 Year Plan)

2020 Budget: 200,000 **Total Spending:** 1%

Total Utility Supported Projects

2020 Budget: 1,881,000 **Spending:** 78%

TOTAL WORK IN PROGRESS CAPITAL PROJECTS

2020 Budget: 10,848,000 **Spending:** 68%

Project: Traffic Signal Design (100

2020 Budget: 50,000 **Total Spending:** 0%

Project: MLC Site Servicing

2020 Budget: 4,500,000 **Total Spending:** 90%

Total Tax Supported Projects

2020 Budget: 8,967,000 **Spending:** 66%

Project: Transportation Master

2020 Budget: 180,000 **Total Spending:** 93%

Project: Jessica Martel -Laneway

2020 Budget: 47,000 **Total Spending:** 100%

